

SEPTEMBER 15-16, 2021

Kansas Board of Regents
Curtis State Office Building
1000 SW Jackson, Suite 520
Topeka, KS 66612

2021-2022
Cheryl Harrison-Lee, Chair
Jon Rolph, Vice Chair

KANSAS BOARD OF REGENT MEMBERS:

Bill Feuerborn

Cheryl Harrison-Lee

Mark Hutton

Carl Ice

Shelly Kiblinger

Cynthia Lane

Jon Rolph

Allen Schmidt

Wint Winter

Building a Future

Higher Education's Commitment to Kansas Families, Businesses, and the Economy

1. Helping Kansas families
2. Supporting Kansas businesses
3. Advancing economic prosperity

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MEETING INFORMATION AND SCHEDULE

The Kansas Board of Regents will be meeting at the Curtis State Office Building (CSOB) at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612 in the meeting room indicated. This meeting will be livestreamed at https://www.kansasregents.org/board_meeting_live_stream. Committee meetings will also be livestreamed as noted below at the links provided.

Wednesday, September 15, 2021

Time	Committee/Activity	Location
8:45 am - 9:30 am	Governance Committee	Kathy Rupp Room Livestream Link
10:00 am - Noon	Board of Regents Joint Meeting with the Kansas State Board of Education	Board Room
Noon - 1:00 pm	Lunch <i>Board of Regents & President Flanders</i>	Kathy Rupp Room
Noon - 1:00 pm	Council of Faculty Senate Presidents	Conference Room A
Noon - 1:00 pm	Students' Advisory Committee	Conference Room C
1:00 pm - 1:20 pm	Board Photo	Board Room
1:30 pm	Fiscal Affairs & Audit Standing Committee	Board Room Livestream Link
1:30 pm	Academic Affairs Standing Committee	Kathy Rupp Room Livestream Link
1:30 pm - 2:00 pm	System Council of Presidents	Suite 530
2:00 pm or Adjournment	Council of Presidents	Suite 530
6:00 pm	Dinner <i>Board of Regents, President Flanders, and State University CEOs</i>	Topeka Country Club 2700 SW Buchanan St.

Thursday, September 16, 2021

Time	Committee/Activity	Location
8:30 am	Breakfast <i>Board of Regents, President Flanders, and the Council of Faculty Senate Presidents</i>	Suite 530
9:45 am	Board of Regents Meeting	Board Room
Noon	Lunch <i>Board of Regents & President Flanders</i>	Kathy Rupp Room

MEETING AGENDA

The Kansas Board of Regents will meet in the Board Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

Wednesday, September 15, 2021

- | | | | |
|-------------|--|--|--------------|
| I. | Call To Order | Regent Harrison-Lee, Chair | |
| II. | The Pledge of Allegiance | | |
| III. | Welcome and Introductions | | |
| IV. | Discussion Agenda | | |
| | <i>A. Feedback from Kansans</i> | | |
| | 1. Receive Information that was gathered from Recent Focus Group Tours that were Conducted by the Kansas Department of Education | Randy Watson,
Commissioner | <i>p. 6</i> |
| | 2. Receive Information on the Kansas Board of Regents' New Strategic Plan – Building a Future | Blake Flanders,
President and CEO | <i>p. 7</i> |
| | <i>B. Improving Secondary to Postsecondary Transitions for All Students</i> | | |
| | 1. Receive the Results of the Joint FAFSA Completion Initiative | Daniel Archer,
VP, Academic Affairs | <i>p. 9</i> |
| | 2. Receive Information on the Market Value Assets Initiative | Randy Watson,
Commissioner | <i>p. 11</i> |
| | <i>C. Advantage Kansas Coordinating Council</i> | | |
| | 1. Receive Update on the Advantage Kansas Coordinating Council | Regent Kiblinger | <i>p. 12</i> |
| | 2. Receive Information on Redesign Efforts Centered Around Internships/Microinternships and Applied Learning Models | Brad Neuenswander, Deputy
Commissioner; Jay Scott and
Tamra Mitchell, School
Redesign Specialists | <i>p. 14</i> |
| | <i>D. Other Matters</i> | | |
| | 1. Discuss Next Steps for the Joint Partnership between the Board of Regents and the State Board of Education | | <i>p. 14</i> |

Thursday, September 16, 2021

- V. Call to Order** Regent Harrison-Lee, Chair
 - A. *Approval of Minutes*
 - 1. June 16-17, 2021 Regular Meeting p. 15
 - 2. July 16, 2021 Special Meeting p. 44
 - 3. July 27-19, 2021 Budget Workshop & Retreat p. 45
 - 4. August 18, 2021 Special Meeting p. 57

- VI. Introductions and Reports**
 - A. *Introductions*
 - B. *Report from the Chair* Regent Harrison-Lee, Chair
 - C. *Report from the President & CEO* Blake Flanders, President & CEO
 - D. *Report from Council of Faculty Senate Presidents* Janet Stramel
 - E. *Report from Students' Advisory Committee* Mark Faber

- VII. Standing Committee Reports**
 - A. *Academic Affairs* Regent Kiblinger
 - B. *Fiscal Affairs & Audit* Regent Hutton
 - C. *Governance* Regent Harrison-Lee

- VIII. Approval of Consent Agenda**
 - A. *Fiscal Affairs & Audit*
 - 1. [Amend the FY 2023 Capital Improvement Plan and Update Total Project Cost and Funding Sources for Weede Physical Education Building Maintenance and Improvements – PSU](#) Chad Bristow, Director of Facilities p. 58
 - 2. [Amend the FY 2023 Capital Improvement Plan and Approve Program Statement for Volleyball and Olympic Training Center — KSU](#) p. 58
 - 3. [Amend the FY 2023 Capital Improvement Plan and Approve Program Statement for Indoor Football Practice Facility — KSU](#) p. 59
 - 4. [Amend the FY 2023 Capital Improvement Plan and Approve Amended Program Statement for Razing Oliver Residence Hall — KU](#) p. 59
 - 5. [Amend the FY 2023 Capital Improvement Plan for District Chilled Water Plant — KU](#) p. 59
 - 6. [Amend the FY 2023 Capital Improvement Plan and Approved Program Statement for Central Boiler Plant — KUMC](#) p. 59

<p>7. Act on Annual Budget for Mill Levy — WSU</p>	<p>Elaine Frisbie, VP, Finance & Administration</p>	<p><i>p. 60</i></p>
<p><i>B. Technical Education Authority</i></p>		
<p>1. Act on Request to Offer a New Early Childhood Education Degree including the Excel in CTE Fees Associated with the Degree and Request to add it to the Approved Promise Act List – Salina Area Technical College</p>	<p>Scott Smathers, VP, Workforce Development</p>	<p><i>p. 64</i></p>
<p><i>C. Other Matters</i></p>		
<p>1. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain University of Kansas Related Classified Information to a Security Executive Committee – KU</p>	<p>Blake Flanders, President and CEO</p>	<p><i>p. 69</i></p>
<p>2. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain Kansas State University Related Classified Information to a Security Executive Committee – KSU</p>		<p><i>p. 72</i></p>
<p>3. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over the Wichita State University National Institute of Aviation Research (NIAR) Related Classified Information to a Security Executive Committee – WSU</p>		<p><i>p. 75</i></p>
<p>4. Appoint Members to the Various Board Committees and the Washburn Board of Regents</p>	<p>Regent Harrison-Lee</p>	<p><i>p. 79</i></p>
<p>IX. Consideration of Discussion Agenda</p>		
<p><i>A. Strategic Plan</i></p>		
<p>1. Receive Information on <i>Building a Future</i> Updates</p>	<p>Regent Harrison-Lee Blake Flanders, President and CEO</p>	<p><i>p. 80</i></p>
<p>2. Discuss and Adopt Board Goals for 2021-2022</p>	<p>Regent Harrison-Lee</p>	<p><i>p. 81</i></p>
<p><i>B. Fiscal Affairs & Audit</i></p>		
<p>1. Act on Board’s Unified State Appropriations Request</p>	<p>Regent Hutton Elaine Frisbie, VP, Finance & Administration</p>	<p><i>p. 82</i></p>
<p>2. Act on Distribution of FY 2022 Appropriations for Technical Education (Excel in Career Technical Education Initiative, AO-K Proviso and Postsecondary Education Performance-Based Incentives Fund)</p>		<p><i>p. 88</i></p>

- 3. [Act on Recommendation to Amend Board Policy on Paid Parental Leave](#) *p. 89*

- 4. [Act on Allocations of Educational Building Fund and Authorize Execution of Related Contracts – System](#) *p. 94*
Chad Bristow,
Director of Facilities

- 5. [Act on Request for Exchange of Real Property – KU](#) *p. 95*

- 6. [Act on Request for New Tuition Rate – KSU, ESU, & WSU](#) *p. 98*
Elaine Frisbie,
VP, Finance & Administration

- 7. [Act on Proposed Expansion of Dependent/Spouse Tuition Scholarship Program – KSU](#) *p. 103*
President Myers

- C. *Governance* *p. 104*
Regent Harrison-Lee
1. [Discuss Board Member Conflict of Interest Disclosure Statements and Act on Actual or Apparent Conflicts](#)
Julene Miller,
General Counsel

- D. *Other Matters*
1. [Act on Pittsburg State University Presidential Search Process](#) *p. 107*
Regent Harrison-Lee

- 2. [Act on Request to Approve Granting an Honorary Degree – KSU](#) *p. 108*
President Myers

- 3. [Act on Request to Name a Building – WSU](#) *p. 108*
President Muma

X. Adjournment

DISCUSSION AGENDA

- I. Call To Order **Regent Harrison-Lee, Chair**
- II. The Pledge of Allegiance
- III. Welcome and Introductions
- IV. Discussion Agenda
 - A. *Feedback from Kansans*
 - 1. **Receive Information that was gathered from Recent Focus Group Tours that were Conducted by the Kansas Department of Education** **Randy Watson, Commissioner**

Kansans Can Success Tour

Commissioner of Education Dr. Randy Watson and Deputy Commissioner Dr. Brad Neuenswander are gathering feedback from audiences across Kansas this fall regarding the current and future direction of the state’s K-12 education system. The Kansans Can Success Tour, which began July 26, places Dr. Watson and Dr. Neuenswander in 50 communities to conduct conversations as a follow-up to the tour six years ago that shaped the State Board of Education’s vision “Kansas leads the world in the success of each student.”

They are once again visiting with educators, parents, legislators, business leaders, school board leaders, students and community members -- this time to highlight the progress that’s been made since the vision was announced in 2015, but also to gather feedback about the continued direction of the state’s education system to ensure each student’s success.

At the halfway point of the 50-city tour, more than 1,700 people have attended giving input and discussing whether what Kansans said in 2015 still holds true. Dr. Watson and Dr. Neuenswander are joined by State Board of Education members at each location.

2. Receive Information on the Kansas Board of Regents’ New Strategic Plan – *Building a Future*

**Blake Flanders,
President and CEO**

Summary

*In 2017, the Board directed President Flanders to begin the process of developing of a new strategic plan for the Kansas public higher education system. During this process, Board staff had many discussions with the Board and higher education representatives on the structure and metrics for the plan. In 2018, Board staff also conducted focus group meetings across the state to get feedback from Kansans on how higher education can best help Kansas families and businesses. Board staff had the opportunity to meet with local business leaders, high school students and parents, and high school administrators at Dodge City, Garden City, Colby, Hays, and Kansas City. Board staff also met with business leaders in Topeka, Wichita, and Pittsburg. During the sessions with the high schools, a common barrier brought up was the process of moving through all the paperwork to apply to college, which includes filling out the FAFSA and identifying and applying for scholarships. This is especially difficult for first generation students. High school students also expressed their concerns over the cost of tuition and not being able to afford college. For the business leaders, there were concerns about not having enough qualified workers to keep their businesses competitive. Based on this feedback, the structure for the Kansas Board of Regents new strategic plan was formed, which is outlined below. The Kansas Board of Regents adopted its new strategic plan, *Building a Future – Higher Education’s Commitment to Kansas Families, Businesses, and the Economy*, in June 2020.*

Family Pillar

	Dashboard Metrics	Progress Metrics	Promising Practices
Affordability	<ul style="list-style-type: none"> On Time Graduation Student Loan Default Rate 	<ul style="list-style-type: none"> Transfer Agreements Students taking 30 credit hours a year Retention Rates Enrollment by Pell status 	<ul style="list-style-type: none"> Increase program-to-program articulation Push for full-time students to take 30 credit hours per year Promote open educational resources Implement practices promoted by Complete College America Study and implement math pathways Study and make recommendations to the Board on co-requisite remediation Study opportunities and possible implementation of meta-majors
Access	<ul style="list-style-type: none"> Enrollment Equity Gaps College Going Rate 	<ul style="list-style-type: none"> Enrollment Equity Gaps by Race/Ethnicity Enrollment Equity Gaps for Rural students 	
Success	<ul style="list-style-type: none"> Graduates in Jobs with Sustaining Wages Degrees and Certificates Earned 		

Business Pillar

	Dashboard Metrics	Progress Metrics	Promising Practices
Talent Pipeline	<ul style="list-style-type: none"> • Graduates in High Demand, Sustaining Wage Fields • Special Initiatives 	<ul style="list-style-type: none"> • Enrollment in select programs leading to high demand, sustaining wage jobs • Excel in Career Technical Education • Engineering Initiative • Nursing Initiative 	<ul style="list-style-type: none"> • Institutions will select three to five programs that meet the sustaining wage, high demand criteria • The Board and institutions will continue to explore opportunities for partnerships with the Legislature on special initiatives
Innovation	<ul style="list-style-type: none"> • Industry Sponsored Research 		

Economic Prosperity Pillar

	Dashboard Metrics	Progress Metrics	Strategy Considerations
Intentional Economic Activity	<ul style="list-style-type: none"> • Family sustaining jobs created • Capital investment generated 	<ul style="list-style-type: none"> • Existing business expansion • Business attraction • Business formation/entrepreneurial endeavors 	<ul style="list-style-type: none"> • Is there a global (international) interest in the area of intentional economic activity? What are the defining trends or key characteristics of this interest? How will you leverage global, national and regional interests? • 2. Is there a national interest in the area of intentional economic activity? What are the defining trends or key characteristics of this interest? • How will you incorporate these efforts as part of the university's programming and overall strategy?
Community and State Benefits	<ul style="list-style-type: none"> • Non-monetary benefits of higher education for individuals and society 		

B. Improving Secondary to Postsecondary Transitions for All Students

**1. Receive the Results of the Joint FAFSA Completion Initiative Daniel Archer,
VP, Academic Affairs**

Summary

As noted at the December 2020 Board meeting, the Future of Higher Education Council recommended that the state identify strategies to increase FAFSA completion. The Kansas FAFSA Challenge started in February of 2021 to recognize high schools with the highest FAFSA completion percentage and the most improved FAFSA completion percentage in each KSHSAA athletic division. Today 15 schools will be recognized as the first group of Kansas FAFSA Challenge winners.

Background

The Free Application for Federal Student Aid (FAFSA) is the official form that families must use to apply for federal financial aid to pay for college. In Kansas, less than half of 2021 high school graduates (46.9%) completed the FAFSA.¹ This percentage placed Kansas at 36th in the country in FAFSA completion. As a point of comparison, the state with the highest completion rate, Louisiana, yielded a 73.7% FAFSA completion rate.

The FAFSA completion rate is an important indicator for states to focus on because it is linked to higher high-school-to-college-going rates. Most notably, FAFSA completers are 63% more likely to enroll in college immediately after high school than non-completers.²

Recognizing the importance of FAFSA completion, the Future of Higher Education Council recommended that the state implement strategies to increase it. As such, Board staff created the Kansas FAFSA Challenge in February 2021.

Kansas FAFSA Challenge

Modeled after FAFSA challenges in several other states, the Kansas FAFSA Challenge was created as a friendly competition to encourage high schools to be aware of their FAFSA completion rates. Through this challenge, schools are divided up by size into their Kansas State High School Activities Association (KSHSAA) classifications. There are 6 of these divisions and KBOR staff created an additional category for virtual high schools and Academy/Alternative high schools that weren't a part of the KSHSAA divisions. Each division will recognize two winners, the high school with the *Highest FAFSA Completion Percentage* and the high school with the *Most Improved FAFSA Completion Percentage* from the prior academic year. The latter creates an opportunity to recognize the effort of schools who exhibit a dramatic change in one school year. The top 5 schools in each division will be listed on the Kansas FAFSA Challenge page located on the KBOR website, but the winners in each category will be recognized at the joint meeting of the Kansas School Board and the Kansas Board of Regents in September 2021. All high schools with a completion rate above 60% will be listed on the KBOR website as another way to encourage statewide FAFSA Completion

¹ National FAFSA Tracker. (n.d.). *Current FAFSA completion rates by state*. Retrieved from <https://national.fafsatracker.com/currentRates#>

² Helios Education Foundation. (2019). *Increasing FAFSA completion in Arizona*. Retrieved from <https://www.helios.org/news-media/publications/increasing-fafsa-completion-in-arizona>

Kansas FAFSA Challenge Award Winners

Today the following 15 schools will be recognized as the first group of Kansas FAFSA Challenge Winners.

Highest FAFSA Completion Percentage		FAFSA Completion	
6A	Shawnee Mission East High School	Shawnee Mission	62%
5A	Sumner Academy of Arts & Science	Kansas City	70%
4A	Hayden Catholic High School	Topeka	75%
3A	Southeast of Saline High School	Gypsum	84%
2A	Erie High School	Erie	78%
1A	*Kiowa County High School	Grainfield	100%
	*Wheatland High School	Greensburg	100%
Virtual/Academy	Northeast Magnet High School	Bel Aire	53%

*Both 1A schools tied with 100% FAFSA completion.

Most Improved FAFSA Completion Percentage		Percent Improvement	FAFSA Completion	
6A	Dodge City High School	Dodge City	+31%	32%
5A	Basehor-Linwood High School	Basehor	+27%	46%
4A	Winfield High School	Winfield	+36%	41%
3A	Perry-Lecompton High School	Perry	+76%	59%
2A	Syracuse High School	Syracuse	+122%	48%
1A	Udall High School	Udall	+176%	79%
Virtual/Academy	Lawrence Virtual High School	Lawrence	+76%	26%

2. Receive Information on the Market Value Assets Initiative

**Randy Watson,
Commissioner**

The Real World Learning Initiative, Ewing Marion Kauffman Foundation, in the Kansas City area prepares students to accumulate real world learning experiences that lead to students earning Market Value Assets. The Market Value Assets term originated from PREP-KC and their research has shown that students that earn a Market Value Asset during high school are more likely to persist in postsecondary enrollment.

In 2019-2020, the Governor’s Council on Education recommended that work-based learning (WBL) be implemented to ensure all Kansas students have equitable access to high-quality, work-based learning experiences designed to prepare each student for postsecondary and workforce success in high-wage, high-demand and critical-need occupations of Kansas. The Advantage Kansas Coordinating Council goals and suggested leading indicators include WBL and Market Value Assets. This presentation will provide a WBL and MVA update.

[Real World Learning - Ewing Marion Kauffman Foundation | Kauffman.org](https://www.kauffman.org/real-world-learning)

Kansas Chamber Workforce Report The Challenge to Compete Kansas Workforce 2020 [The Challenge to Compete Kansas Workforce 2020 \(constantcontact.com\)](https://www.constantcontact.com/resources/workforce-reports/2020-challenge-to-compete-kansas-workforce)

[Advantage Kansas Coordinating Council \(kansasregents.org\)](https://www.kansasregents.org/advantage-kansas)

C. *Advantage Kansas Coordinating Council*

1. Receive Update on the Advantage Kansas Coordinating Council

Regent Kiblinger

Summary

In March 2021, Governor Kelly signed an executive order to create the Advantage Kansas Coordination Council (AKCC). The Council’s co-chairs are Regent Shelly Kiblinger and Alan Cobb, President and CEO of the Kansas Chamber. During this report the Boards will receive a progress report on the Council’s activities.

Membership

Governor Kelly appointed the following individuals to serve on the Council:

Alan Cobb	Shelly Kiblinger	Cynthia Lane	Trent Armbrust
Randy Watson	Blake Flanders	Zack Vincent	Jean Clifford
Ann Mah	Matt Lindsey	Becky Wolfe	Bob Hale

Governor’s Charge to the Council

- Create synergy between education, economic systems with the Framework for Growth,
- Empower business to drive results and align system toward vision “Kansans cultivating the highest education and skilled workforce,”
- Identify resources, investments, strategies, and policy implications to fully implement the AKCC Signature Initiatives,
- Develop strategic plan to achieve the five-year goals centered around – i) Best in the Midwest in Postsecondary Readiness and Success, ii) Preparation for high-wage, high demand, high skilled, critical need occupations, and iii) Business expansion, attraction, and retention,
- Expand public-private partnerships focused on equitable access to dual and concurrent resulting in attainment of industry-recognized credentials and degrees,
- Expand public-private partnerships focused on industry aligned and in-demand training,
- Expand industry driven youth and registered apprenticeship opportunities,
- Develop intentional job-growth strategies tied to legacy sectors and Framework for Growth,
- Conduct a comprehensive assessment of, and recommend targeted improvements in use of state and federal resources tied to workforce development, education, and training; and
- Provide quarterly reports to the Governor and the Governor’s Council on Education, and reports to relevant state agencies on an as needed basis.

Council’s Three Workgroups

The Council created three workgroups: Jump Start Kansas – chaired by Shelly Kiblinger, Talent Ready Kansas – chaired by Alan Cobb, and Opportunity Kansas – co-chaired by Cynthia Lane and Trent Armbrust. These workgroups have specific areas of focus tied to AKCC’s signature initiatives, which are outlined below, and are responsible for exploring best practices, finalizing metrics, and identifying key strategies, policy recommendations, and investment requirements for each of their assigned areas.

Jump Start Kansas – Postsecondary readiness and success

- Kansas Completes Scholarship
- Work Based Learning/Applied Learning

Talent Ready Kansas – Preparation for high-wage, high-demand, high-skilled occupations

- Workforce Aligned with Industry Demand (AID) (amplify existing program)
- Earn and Learn Registered Apprenticeship Program (amplify existing program)
- Highest Educated Workforce (Attainment)

Opportunity Kansas – Business expansion, attraction, retention

- Intentional Job Growth for Kansas

- | | |
|--|--|
| 2. Receive Information on Redesign Efforts Centered Around Internships/Microinternships and Applied Learning Models | Brad Neuenswander, Deputy Commissioner; Jay Scott and Tamra Mitchell, School Redesign Specialists |
|--|--|

The Kansans Can School Redesign project began in August of 2017, with a first cohort of 7 districts and 14 schools. To date, there are now 6 cohorts involving 71 districts and 190+ schools.

What is Kansans Can School Redesign? It is made up of Principles, Process, and Conditions for learning (shared leadership and culture). The four School Redesign principles are:

1. Personalized Learning
2. Student Success Skills
3. Family, Business, and Community Partnerships
4. Real World Application

These 4 principles are a distillation of what Kansans said they wanted to see in their schools from 2015-2016 Community Conversations. During this brief presentation, the KSDE Redesign team will share examples of applied learning models being implemented in Redesign schools across the state. To have a robust program of real-world application learning experiences, strong family, business and community partnerships are critical. Redesign schools are implementing these types of programs using project-based learning, career awareness activities, and work-based learning experiences such as job shadowing and internships.

D. Other Matters

- 1. Discuss Next Steps for the Joint Partnership between the Board of Regents and the State Board of Education**

MINUTES OF PREVIOUS MEETING(S)

V. **Call to Order**

Regent Harrison-Lee, Chair

A. *Approval of Minutes*

**KANSAS BOARD OF REGENTS
MINUTES
June 16-17, 2021**

The June 16, 2021, meeting of the Kansas Board of Regents was called to order by Chair Bill Feuerborn at 1:30 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT: Bill Feuerborn, Chair
Cheryl Harrison-Lee, Vice Chair
Shane Bangerter
Ann Brandau-Murguia
Mark Hutton
Shelly Kiblinger
Jon Rolph
Allen Schmidt
Helen Van Etten

PLEDGE OF ALLEGIANCE

The Pledge of Allegiance was recited.

APPROVAL OF MINUTES

Regent Rolph moved that the minutes of the May 4-6, 2021 special meeting and May 19-20, 2021 regular meeting be approved. Following the second of Regent Harrison-Lee, the motion carried.

INTRODUCTIONS

President Mason introduced Fort Hays State University’s new Student Body President, Mark Faber, and President Garrett introduced Emporia State University’s new Provost, George Arasimowicz.

GENERAL REPORTS

REPORT FROM CHAIR

Chair Feuerborn stated the Board had many accomplishments this year including receiving the first report on the Board’s new strategic plan, *Building a Future*, adopting its Freedom of Expression Statement, reviewing the low-enrollment programs at the state universities, and developing a capital renewal initiative. He recognized Regents Shane Bangerter, Ann Murguia, and Helen Van Etten, who have completed their second term on the Board and thanked them for their eight years of service.

REPORT FROM PRESIDENT AND CEO

President Flanders announced that Associate General Counsel, Natalie Yoza, and her husband, and Director of Government Relations, Matt Keith, and his wife welcomed baby boys this month. He congratulated the Yoza and Keith families. President Flanders also reported that Board staff has been working to set up the Kansas Promise Scholarship Act, which was passed at the end of the legislative session and takes effect July 1, 2021.

REPORT FROM SYSTEM COUNCIL OF PRESIDENTS

President Rittle presented the System Council of Presidents report. The System Council of Chief Academic Officers discussed the new courses that the Transfer and Articulation Council is working on and presented an update on the Open Educational Resources (OER) Initiative. The OER Steering Committee sent out a survey in February 2021 to gather baseline data on the OER Initiatives across the Kansas Higher Education System. The results showed that a majority of institutions have policies, programs, or committees to support OER and a limited number of institutions have OER incentive programs. These results will be used to develop systemwide strategies to grow this initiative. The Academic Officers also noted that next year the Council meetings will be conducted in a hybrid format with Zoom and in person options. President Rittle then reported that the System Council of Presidents discussed the implementation of the Kansas Promise Scholarship Act and noted that the institutions are working with Board staff on this process. President Rittle also announced that Fort Scott Community College's President, Alysia Johnston, will chair the community college group next year.

REPORT FROM COUNCIL OF PRESIDENTS

President Muma presented the report for the Council of Presidents. The Council received reports from the Council of Chief Academic Officers, Council of Business Officers, Council of Government Relations Officers, Council of Chief Diversity Officers, and Title IX Workgroup. The Academic Officers reviewed a couple of new program requests from Wichita State University and acted on several department and program name changes. The Business Officers discussed the state university property insurance policy with the Midwest Higher Education Compact and noted that they will be seeking bids from other carriers to determine the best option for the universities. The Government Relations Officers will be meeting with legislators during the summer and will hold their annual retreat at Fort Hays State University. The Diversity Officers plan to submit their annual report to each university at the end of this month and noted that the University of Kansas will hold the annual Tilford Conference on Diversity and Multiculturalism on October 18, 2021. The Title IX Workgroup reported that they were meeting weekly to review and discuss the changes to the Title IX regulations.

REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS

Aleks Sternfeld-Dunn presented the report for the Council of Faculty Senate Presidents. The incoming Faculty Senate Presidents, who will be taking over the Council next year, introduced themselves. The members discussed the recent inquiry from a state legislator about Critical Race Theory being taught at the state universities, and the faculty noted that they are concerned that the Legislature may try to enact laws similar to neighboring states that will chill academic freedom and freedom of speech in the classrooms. The Council also discussed the General Education Transfer Package and requested the opportunity to review any proposal before it is presented to the Board so that the faculty can weigh the benefits and consequences of such a package.

REPORT FROM STUDENTS' ADVISORY COMMITTEE

Mark Faber stated that the newly elected student body presidents met briefly to discuss the Students' Advisory Committee's agenda for next year. The members decided who will be the liaisons for the Board's standing committees, and Mr. Faber noted that the Committee's retreat will be held in July.

REPORT FROM THE COMMUNITY COLLEGES

President Rittle introduced the new President of Independence Community College, Vincent Bowhay; Cloud County Community College's new President, Amber Knoettgen; and the Kansas Association of Community College's new President, Nancy Ingram. President Rittle stated that the colleges developed over 120 new partnerships this year with both public and private entities. President Rittle reviewed some of the partnerships which included the following: Neosho County Community College partnered with their local school district to offer more technical programs, Coffeyville Community College partnered with their local health department to increase COVID-19 testing, Garden City Community College worked with Fort Hays State University to establish a transfer center, Independence Community College worked with Wichita State University and local high schools to launch the Leadership in Southwest Kansas Initiative, and Barton Community College partnered with the Department of Corrections to provide education to inmates.

REPORT FROM THE TECHNICAL COLLEGES

President Genandt stated that he will continue to represent the technical colleges next year and spoke about the value of the public higher education system in Kansas. He noted that students who graduate from a technical college typically stay in Kansas to work, which has a positive impact on the Kansas economy. The leadership at the colleges believe there needs to be more collaboration between the different sectors of the higher education system so that students can easily pursue their educational goals. President Genandt then reviewed several of the partnerships that the technical colleges have formed with private businesses and congratulated Flint Hills Technical College’s President, Dean Hollenbeck, on his upcoming retirement.

STANDING COMMITTEE AND OTHER REPORTS

ACADEMIC AFFAIRS

Regent Kiblinger presented the Board Academic Affairs Standing Committee report. Board staff presented a report on AY 2020 students who participated in concurrent enrollment partnerships, which are college courses taught at high school sites by high school instructors. From 2015 to 2020, student participation in these courses has increased by nearly 30 percentage points. The Committee also received an update on the Open Educational Resource initiative and the activities of the Advantage Kansas Coordinating Counsel.

FISCAL AFFAIRS AND AUDIT

Regent Rolph reported that the Fiscal Affairs and Audit Standing Committee reviewed the fiscal items on today’s Board agenda. The Committee spent the majority of its meeting discussing the state university tuition and fee proposals. It was noted that although there is more state money next year for the universities, much of the new money has strings attached to it and the base funding from the state for the universities is lower next year. Regent Rolph stated that the Committee had a vigorous discussion and the members were not unanimous in their views on the different aspects of the proposals. Therefore, the Committee is not making specific recommendations to the Board on the proposals. The Committee also discussed the distributions for the Excel in CTE, tiered and non-tiered funding, and the universities. Committee members requested additional scenarios for the \$10 million need based aid for the universities and for the \$5 million for the community college maintenance of effort funding, which will be presented later today.

APPROVAL OF CONSENT AGENDA

Regent Van Etten moved, with the second of Regent Harrison-Lee, that the Consent Agenda be approved. The motion carried.

Academic Affairs

CHANGE ACADEMIC CALENDAR – PSU

Pittsburg State University received authorization to add its 2021 through 2024 Fall Break days to the Thanksgiving Break in its academic calendar. The below chart outlines the approved changes.

<u>Fall</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Total Instructional Days	74	74	74	74
Fall Break	Cancel	Cancel	Cancel	Cancel
Thanksgiving Break	Change to: 11-22-21 to 11-26-21	Change to: 11-21-22 to 11-25-22	Change to: 11-20-23 to 11-24-23	Change to: 11-25-24 to 11-29-24

Fiscal Affairs and Audit

PROGRAM STATEMENT FOR SUNNYSIDE AVENUE AND NAISMITH DRIVE RECONSTRUCTION – KU

The Program Statement for the University of Kansas' Sunnyside Avenue and Naismith Drive reconstruction project was approved. The program includes a five-year scope with a total cost of \$6,980,000, which will be financed with EBF and Parking funds.

AMENDED MEMORANDUM OF AGREEMENT BETWEEN FORT HAYS STATE UNIVERSITY AND THE FORT HAYS STATE UNIVERSITY CHAPTER OF THE AMERICAN ASSOCIATION OF UNIVERSITY PROFESSORS, REPRESENTING FACULTY – FHSU

The amended Memorandum of Agreement between Fort Hays State University and the Fort Hays State University Chapter of the American Association of University Professors (FHSU-AAUP) was approved. The amendments will address salary terms only. The Board's Chair was authorized to execute the Agreement, as amended, on behalf of the Board.

MEMORANDUM OF AGREEMENT BETWEEN KANSAS STATE UNIVERSITY AND THE KANSAS ASSOCIATION OF PUBLIC EMPLOYEES, LOCAL 6400, REPRESENTING ELIGIBLE MAINTENANCE AND SERVICE EMPLOYEES – KSU

The new Memorandum of Agreement (MOA) between the Kansas State University and the KSU chapter of KAPE/AFT, which represents service and maintenance employees, was approved. The new MOA has no fiscal impact. The Board's Chair was authorized to execute the Agreement on behalf of the Board.

AMENDED MEMORANDUM OF AGREEMENT BETWEEN PITTSBURG STATE UNIVERSITY AND KANSAS NATIONAL EDUCATION ASSOCIATION, REPRESENTING FACULTY – PSU

The amended Memorandum of Agreement between Pittsburg State University and the PSU chapter of the Kansas National Education Association (KNEA), representing the faculty, was approved. The amendment includes an additional \$1000 one-time salary payment. The Board's Chair was authorized to execute the Agreement, as amended, on behalf of the Board.

Retirement Plan

APPOINTMENT TO THE RETIREMENT PLAN COMMITTEE

Jeff DeWitt, KU's Chief Financial Officer and Executive Vice Chancellor for Finance, was appointed to the Retirement Plan Committee to fill a vacated position. The term for the position he is being appointed to fill will end on June 30, 2022.

Technical Education Authority

DEGREE AND CERTIFICATE PROGRAMS

Butler Community College received approval to offer a Technical Certificate B (40 credit hours) and an Associate of Applied Science degree (62 credit hours) in Diesel Technology (47.0613). The estimated cost of the program is \$239,994, which will be financed with industry partner donation and general operating budget. The College will begin offering the program in the fall of 2021.

Cloud County Community College received authorization to offer a Technical Certificate A (16 credit hours) in Pharmacy Technician (51.0805). The estimated cost of the program is \$12,270, which will be funded the college's adjunct budget. This is an online program that will begin in the fall of 2021.

Highland Community College received approval to offer a Technical Certificate C (53 credit hours) and an Associate of Applied Science degree (68 credit hours) in Electrical Technology (46.0302). This is an expansion of an existing program and all costs will be funded with tuition and fees, local mil levy, state aid, and Carl D. Perkins funds. The College plans to begin the expanded curriculum in the fall of 2021

Neosho County Community College received approval to offer a Technical Certificate B (30 credit hours) and an Associate of Applied Science degree (64 credit hours) in Paralegal (22.0302). The estimated cost of the program is \$73,372. All costs for the program will be funded through a Title III Strengthening Institutions Grant. The program will begin in the fall of 2021.

Wichita State University Campus of Applied Science and Technology received approval to offer an Associate of Applied Science degree (60 credit hours) in Professional Pilot (49.0102). The estimated cost of the program is \$369,012, which will be funded with institutional dollars, tuition, business and industry donations, and Capital Outlay. The program will begin in the fall of 2021. WSU Tech is working with program leadership at Kansas State University Polytechnic to create a 2+2 pathway between the proposed program and Kansas State University Polytechnic's Professional Pilot bachelor's degree program.

EXCEL IN CTE FEES

The Excel in CTE fees for the following programs were approved: Butler Community College's Diesel Technology program, Cloud County Community College's Pharmacy Technician Certificate program, Dodge City Community College's Cosmetology CERTB and AAS program, Highland Community College's Electrical Technology Cert C and AAS program, and Neosho County Community College's Paralegal program.

(Approved Fees filed with Official Minutes)

CONSIDERATION OF DISCUSSION AGENDA

Academic Affairs

BOARD GOAL: TRANSFER INITIATIVES

Daniel Archer, Vice President for Academic Affairs, presented an update on the Board's goal to improve academic program transfer by creating a systemwide general education (GE) package to align programs under a common framework that guarantees seamless transfer and evaluate the pilot program between Johnson County Community College and the University of Kansas Edwards campus that increased the number of credit hours eligible for transfer. This year, a 19-member working group was formed to examine the key elements of creating a systemwide GE package. The group, which consist of two-year college and university faculty and administrators, has reviewed skills and competencies defined by the Association of American Colleges and Universities, examined the existing GE requirements at each institution, and discussed the frameworks and requirements in other states. Dr. Archer noted that Kansas is the only state in the region that does not currently have the framework for a GE package. He stated that the working group has begun constructing a framework that identifies the core disciplines and credit hour requirements and is developing a proposed system for writing student learning outcomes for the package. Vice President Archer anticipates that the framework and the system for writing outcomes will be presented to the Board in the fall for consideration.

Vice President Archer then presented an update on the pilot program that authorized programmatic exceptions to the minimum 60 semester credit hour requirement for the institution awarding the baccalaureate degree for certain transfer agreements between the University of Kansas Edwards Campus and Johnson County Community College (JCCC). The data gathered from the pilot program shows that students who transferred from JCCC to the KU

Edwards campus are successful at the university level. Vice President Archer stated that Emporia State University, Pittsburg State University, Kansas State University, Wichita State University, and Washburn University are interesting in participating in the program. The next steps for these universities would be to identify one or more programs for which they would make an exception and identify a community college with which to partner. The Board discussed expanding the program to all the universities, which would require amending Board policy. Some Board members expressed their desire to move forward with expanding the program because the pilot has proven to be successful for students. Other Regents wanted to give the universities some additional time to discuss the impact of this policy change and set up their programs. Regent Bangerter moved to expand the pilot program to all universities, and Regent Hutton seconded. Following additional discussion, Regent Hutton requested information on whether this change will impact a university's accreditation, and President Flanders stated that since expanding the program will require the Board to amend its policy, he recommended having Dr. Archer draft a policy amendment and present it at Thursday's meeting. The Board concurred and Regent Bangerter withdrew his motion. The Chair tabled the item until Thursday.

(PowerPoint Filed with Official Minutes)

GOVERNANCE

Regent Feuerborn reported that the Governance Committee reviewed and authorized the Board President to execute a contract amendment for the GED Testing Services MOU. The Committee also reviewed Regent Hutton's conflict of interest disclosure that the Board will act on later in the agenda.

Technical Education Authority

REPORT FROM THE KANSAS POSTSECONDARY TECHNICAL EDUCATION AUTHORITY

Ray Frederick, Chair of the Kansas Postsecondary Technical Education Authority (TEA), thanked the outgoing Regents for their service on the Board and provided an update on the TEA's activities. The TEA has three working committees: Advocacy and Marketing Committee – chaired by Eddie Estes, Budget and Finance Committee – chaired by Mike Johnson, and Program and Curriculum Committee – chaired by Rita Johnson. The Advocacy and Marketing Committee continues its work to promote the value of technical education to prospective students, parents, and legislators. The Budget and Finance Committee reviewed the Excel in CTE distributions, State Innovation Technology Grant, State Innovation Technology Internship Grants, and the Adult Education program awards. The Program and Curriculum Committee reviewed new program requests from the colleges including the fee structures attached to them and continued its work reviewing existing programs. Chair Frederick recognized all the TEA members and thanked them for their dedication and work on the Authority. He also noted that the TEA discussed the Kansas Promise Scholarship Act and believes it will help many students in Kansas.

BREAK

Chair Feuerborn called for a break at 2:37 p.m. and resumed the meeting at 2:53 p.m.

UPDATE ON THE KANSAS PROMISE SCHOLARSHIP ACT

Scott Smathers, Vice President for Workforce Development, reported that the Kansas Promise Scholarship Act was enacted by the Legislature and signed by the Governor on April 23, 2021. The Act provides scholarships to students who attend an eligible postsecondary institution (which for this Act includes the community colleges, technical colleges, Washburn Institute of Technology and several of the Kansas independent institutions) and who are enrolled in specified programs identified by the Kansas Board of Regents. The Kansas Board of Regents is responsible for administering the Promise Scholarship Program, which takes effect on July 1, 2021. Vice President Smathers stated the Board office will receive the \$10 million appropriation for this program on July 1, and the current plan is for the funds to be allocated to institutions based on last year's credit hour production. He noted this is a "last dollar in" scholarship that will covers tuition, required fees, books, and required materials. For the private four-year institutions, the maximum student award will be the average of the student's cost at two-year public colleges offering the same program. Vice President Smathers reviewed the eligibility requirements

for students and highlighted the students' obligations in the scholarship agreements. It was noted that students who receive the scholarship must complete their program of study within 30 months of the date when the scholarship was first awarded and must, within six months of completion, reside and commence work in Kansas for a minimum of two consecutive years or enroll in a Kansas institution of higher education and afterward reside and work in Kansas for a minimum of two consecutive years, or commence service as a military servicemember. Vice President Smathers stated that if a student fails to meet his or her obligation, the student must repay the scholarship unless granted a waiver. Vice President Smathers noted additional information, including answers to Frequently Asked Questions can be found on the Board's website.

The Regents concurred with the TEA that this scholarship will benefit Kansas students and acknowledged all the work that Board staff and the institutions have dedicated to the Program so that it can launch on July 1. The Board discussed the student repayment process and how the universities can benefit when students transfer. It was also noted that additional legislation may be needed next year to address issues that arise.

(PowerPointed Filed with Official Minutes)

PROGRAMS FOR THE KANSAS PROMISE SCHOLARSHIP ACT

Vice President Smathers stated that the Kansas Promise Scholarship Act requires the Board to identify the promise eligible programs offered by each eligible institution. The programs can be in any of the following fields of study: Advanced Manufacturing and Building Trades, Early Childhood Education and Development, Mental and Physical Healthcare, and Information Technology. Additionally, institutions may designate one additional promise eligible program if the additional program is a two-year associate degree program or a career and technical education certificate or stand-alone program that corresponds to a high wage, high demand, or critical need occupation. Vice President Smathers noted that any institution that designates an additional program must maintain that program for at least three consecutive years to ensure the students have the opportunity to complete their program. Vice President Smathers reviewed the process on how the institutions selected their programs and noted that after moving through this initial approval process, a few institutions indicated they failed to include some programs that fall within the four fields of study identified by the Act. Vice President Smathers stated in order to avoid disadvantaging students, it is recommended that the Board consider authorizing the Board President and CEO or his designee to approve any existing CTE or transfer program that an institution brings forward as long as the programs are similar to those being presented today. He also noted that any new program that an institution wants to offer as an eligible program will need to go through the normal TEA and Board program approval process. Regent Schmidt wanted to know why agricultural programs were not selected by the institutions. Vice President Smathers stated that agriculture is not included in the Act's fields of study list, but an institution could choose an agriculture program as its additional program. Regent Murguia moved to approve the identified programs as presented and that the Board authorize the Board President and CEO or his designee to identify any previously existing CTE or transfer program, similar to those being approved today, that clearly falls into one of the four fields of study identified in the Promise Act, as a Promise Act eligible program. Regent Kiblinger seconded, and the motion carried.

(Approved Eligible Programs Filed with Official Minutes)

Fiscal Affairs and Audit

STATE UNIVERSITY TUITION AND FEES FOR FY 2022

Elaine Frisbie, Vice President for Finance and Administration, reported that last month the Board received the state university tuition and fee proposals for FY 2022. The proposal for the University of Kansas holds standard tuition rates flat for all of its campuses. Vice President Frisbie noted that KU is also requesting changes to its International Student Fee, course fee rates for specified programs, and tuition rates associated with specific programs. The proposal for the KU Lawrence Campus also contains increases to required student fees, which were proposed by the University of Kansas Student Senate. Regent Rolph stated that the Fiscal Affairs and Audit

Standing Committee spent a lot of time reviewing and discussing all the university proposals. He thanked the universities for their work and noted that tough decisions were made by the campus leaders to keep the standard tuition rates flat. Regent Rolph noted that the Committee discussed the proposed student fees and some members believe that since the universities kept tuition flat in order to keep the cost of education level for student then the student fees should also remain flat. Regent Rolph then moved to approve the tuition rates and course fees for University of Kansas and the University of Kansas Medical Center and reject the required student fee adjustments for the Lawrence Campus. Regent Hutton seconded. The Board discussed the KU student fee adjustments, and it was noted the fee proposals went through the student government review process before being approved by the full Student Senate. It was noted that many of the student fee increases will be used to increase wages for student workers in specific jobs. Regent Bangerter and Regent Schmidt believe that if the students utilized their review and approval process for these fees then the Board should honor that process. Other members believe that the student fees should remain flat in order to keep the cost of education down. The Board discussed the fees associated with the student health centers and some Regents want to look for ways to reduce costs including third party reimbursement options. Following discussion, the motion carried.

Vice President Frisbie stated that Kansas State University is restructuring its tuition and fee model to make it more transparent and easier to understand while remaining both market comparable and competitive. Some of the fees are being recategorized as tuition and as a result, undergraduate tuition rates will increase 1.2%. However, in the new model the average student will see a reduction in total cost when taking at least one online course in the course load. Regent Hutton believes the restructuring is critical for KSU but is concerned about how online education trends will impact it in the future. President Myers noted that the restructuring is revenue neutral for the University and that it will be important to monitor future trends. Regent Rolph moved to approve Kansas State University's tuition and fee proposal as presented. Regent Van Etten seconded. Regent Schmidt asked if the Committee did the same analysis on KSU's student fees as it did for the other universities. Regent Hutton stated that in his analysis he looked at the overall cost to students and under KSU's new model, the costs for many students will remain the same. Following discussion, the motion carried.

Wichita State University's proposal holds the standard tuition rate flat and includes an increase in all combined mandatory student fees (\$13.39 per credit hour) for a full-time 15-credit-hour-or-more students. The increase is driven predominantly by a request to eliminate the existing non-mandatory online fee of \$97.25. WSU proposal also includes specific course and program fee increases. It was noted that these changes are revenue neutral for the University. Vice President Frisbie stated the WSU Student Government Association approved increases to a couple of student supports fees, which are also included in WSU's proposal. Regent Hutton moved to approve Wichita State University's tuition and fee proposal with the exception that the increases to the SGA Student Services Fee and the Intercollegiate Athletic Fee be rejected. He also stated that the student fees should be readjusted to account for the reduction of debt service on the Student Union. Regent Harrison-Lee seconded. Regent Bangerter stated that the students went through their normal process to approve these fee increases and believes it is inappropriate to reject their proposal. Regent Kiblinger concurred with Regent Bangerter and noted that the Board needs to clearly communicate with the student governments early on in the process if the Board wants to hold student fees flat. Regent Hutton does not believe rejecting a proposal diminishes the value of the processes that the universities and student governments go through. He stated it is the Board's responsibility as the governing body to analyze the proposals and make decisions based on what it believes is best for all the students who attend the state universities. Following discussion, the motion carried. Regent Bangerter voted against the motion.

Vice President Frisbie stated that Emporia State University is proposing a change to its current flat-rate structure for undergraduate students that will include increasing the minimum number of credit hours taken for full-time to 12 instead of ten, with at least one credit hour being taken face-to-face on campus. The proposal also reduces the on-campus non-resident rate from 3.7 times the resident rate to 2.5 times the resident rate. For FY 2022, ESU is proposing holding tuition flat for resident undergraduate and graduate students, except for a modest tuition increase for the School of Business accelerated online master's degree programs. Regent Rolph moved to approve

Emporia State University's tuition and fee proposal as submitted. Regent Bangerter seconded, and the motion carried.

Pittsburg State University is proposing no tuition increase for FY 2022. The PSU Student Government is requesting an \$8 per semester increase to the campus privilege fee to expand mental health services to students. PSU also proposed revising its Gorilla Advantage program in order to draw significantly more students into the unique and valuable College of Technology programs. President Scott clarified that the student fee for mental health included in the proposal is his recommendation to the Board because it is a critical need. He also stated that the student health centers are critical to the university and welcomes the opportunity for the Board to look more closely at their operations. Regent Hutton stated he believes the staff at the student health centers work hard and help students. His objections to raising fees for the student health center is based on the fact that the system needs to do a better job of collecting reimbursements from third parties, which would lower student costs. Regent Hutton would rather the third parties pay the increase rather than the students. Regent Hutton moved to approve Pittsburg State University's tuition and fee proposal including expansion of the Gorilla Advantage program with the exception that the increase to the student fee for mental health be rejected. This motion failed for lack of second. Regent Bangerter moved to approve Pittsburg State University's tuition and fee proposal as submitted. Regent Kiblinger seconded. This motion also failed. Regent Rolph stated he was not clear on whether Regent Hutton's original motion included the increase to the technology fee. Regent Hutton said it was included because he views the technology fee as a course fee. Regent Rolph moved to approve Pittsburg State University's tuition and fee proposals as submitted except for the increase to the student fee on mental health. Regent Hutton seconded, and the motion carried.

Fort Hays State University is proposing no increase per credit hour for any tuition rate in FY 2022. The University also proposed changing its tuition structure beginning in FY 2023 by expanding its contiguous states tuition rate for on campus students only. The University would plan to reduce the contiguous state rate to equal the approved state rate beginning in the Fall of 2022. Regent Murguia moved to approve Fort Hays State University's tuition and fee proposal as submitted. Regent Harrison-Lee seconded, and the motion carried.

Regent Murguia stated that she appreciated the information the universities provided on how they are handling the dining service refunds to students.

(State University Tuition and Fee Proposals filed with Official Minutes)

SPRING DISTRIBUTION OF FY 2021 APPROPRIATIONS FOR TECHNICAL EDUCATION (EXCEL IN CAREER TECHNICAL EDUCATION INITIATIVE, AO-K PROVISO AND POSTSECONDARY EDUCATION PERFORMANCE-BASED INCENTIVES FUNDS)

Vice President Frisbie presented the proposed second distribution of state funds for Technical Education (Excel in Technical Education and the Accelerating Opportunity-Kansas proviso) and the Postsecondary Education Performance-Based Incentives Fund (GED Accelerator). For FY 2021, the Board of Regents has available \$31,254,345 for high school students' postsecondary tiered technical course tuition, and for tuition costs of adults without a high school diploma or GED who are enrolled in tiered technical courses in designated Accelerating Opportunity: Kansas (AO-K) approved pathways. Funds are also available for the Postsecondary Education Performance-Based Incentives Fund (GED Accelerator). Funding for the tuition portion is distributed twice a year based on actual student enrollments submitted to the Kansas Higher Education Data System by the institutions. In January 2021, the Board distributed \$15,453,001 for Excel in CTE, and \$125,179 for AO-K adult tuition based on the Fall 2020 enrollment data collection. The Spring 2021 enrollment data collection forms the basis of the state grant distributions for June 2021. The distribution amounts set forth in the following table do not reflect the Board's assessment of each institution's performance pursuant to K.S.A. 74-3202d(e) and thus the actual distribution to an institution, in accordance with the performance agreement process, may be less than the amount set forth in the table for that institution. Regent Rolph moved to approve the distribution amounts. Regent Van Etten seconded, and the motion carried. The following distributions were approved:

Institution	Excel in CTE Initiative	AOK Proviso Adult Tuition	GED Accelerator
Allen Community College	\$473,695	\$ --	\$ --
Barton Community College	192,263	(13,824)	4,000
Butler Community College	254,917	9,035	850
Cloud County Community College	165,625	--	--
Coffeyville Community College	526,032	--	--
Colby Community College	109,125	48,170	14,360
Cowley Community College	400,733	37,650	--
Dodge City Community College	125,867	--	--
Flint Hills Technical College	766,457	--	--
Fort Scott Community College	143,028	3,456	--
Garden City Community College	163,296	6,599	3,010
Highland Community College	804,504	6,761	--
Hutchinson Community College	1,038,055	--	--
Independence Community College	88,738	--	--
Johnson County Community College	711,926	8,075	3,340
Kansas City Kansas Community College	1,223,426	23,210	--
Labette Community College	221,008	--	--
Manhattan Area Technical College	227,643	--	--
Neosho County Community College	678,334	--	--
North Central Kansas Technical College	202,090	--	--
Northwest Kansas Technical College	81,814	--	--
Pratt Community College	159,013	--	--
Salina Area Technical College	512,295	5,094	3,670
Seward County Community College	348,143	2,830	670
Washburn Institute of Technology	2,163,821	44,912	25,550
WSU Campus of Applied Sci. and Tech.	2,601,806	34,735	4,010
Total	\$14,171,404	\$216,703	\$59,460

DISTRIBUTION OF FY 2022 APPROPRIATIONS TO PUBLIC UNIVERSITIES

Vice President Frisbie stated that the Legislature appropriated \$15 million to be distributed to the state universities in FY 2022 as an operating grant, which must be spent in accordance with the proviso language, and \$10 million to finance need-based scholarships and student recruitment expenses at the public universities, which includes the state universities and Washburn University. Vice President Frisbie stated the recommendation is to distribute the \$15 million based on the state universities' share of the State General Fund appropriation, excluding those appropriations specially designated for research, and the \$10 million using the Kansas Comprehensive Grant formula. It was noted that the University of Kansas Medical Center's portion of the funding is low because the Comprehensive Grant applies only to undergraduate students, and the Medical Center's enrollment is mainly graduate students. Vice President Frisbie stated that based on the discussion during the Fiscal Affairs and Audit Standing Committee meeting, staff drafted several different scenarios for distributing the \$10 million that the Board can consider. Following discussion, the Regents concurred that they need additional time to review the

options, and Regent Harrison-Lee moved to table this item until Thursday and placed it on the agenda under the Fiscal Affairs and Audit discussion section as item five. Regent Murguia seconded, and the motion carried.

(Handout filed with Official Minutes)

DISTRIBUTION OF FY 2022 STATE APPROPRIATIONS TO COMMUNITY COLLEGES, TECHNICAL COLLEGES, AND WASHBURN INSTITUTE OF TECHNOLOGY

Vice President Frisbie presented the proposed FY 2022 distributions to individual institutions for the Tiered Technical Education State Aid, Non-Tiered Credit Hour Grant, Career Technical Education Capital Outlay Aid, and the Technology Grant. The distribution amounts set forth in the following tables do not reflect the Board’s assessment of each institution’s performance pursuant to K.S.A. 74-3202d(e) and thus the actual distribution to an institution, in accordance with the performance agreement process, may be less than the amount set forth in the table for that institution.

Vice President Frisbie also stated as part of the maintenance of effort formula, the Legislature appropriated \$5 million to the Board of Regents for the community colleges, which is to be used for non-recurring commitments. She noted that the Kansas Postsecondary Technical Authority reviewed the distributions and recommends that \$4 million be allocated according to resident student FTE enrollment, excluding students in Excel for CTE, for which the colleges receive full funding from another appropriation and that the remaining \$1 million be used for those colleges with a gap in state aid for both tiered and non-tiered course credit hours according to the instructional cost model. Vice President Frisbie also reported that the Board was appropriated \$4,335,000 for the technical colleges to use for equipment purchases and the language in the proviso directed the Board to divide the money equally among the seven technical colleges at \$619,285 each.

Regent Rolph moved to approve the distributions in tables one, two, three, four, and six. Regent Hutton seconded, and the motion carried.

Regent Rolph stated that during the Fiscal Affairs and Audit Committee meeting, staff was directed to draft different scenarios for distributing the \$5 million to the community colleges and those scenarios were to show how the funds would be allocated if 20%, 50%, 80%, or 100% went to the cost model funding gap. The Board discussed the funding gap for tiered and non-tiered course credit hour aid, and it was noted that the state has not fully funded the cost model formula since its enactment in July 2011. Some Regents expressed their desire to apply more of the funds to address the gap because the colleges with the biggest gaps have not been reimbursed fairly. The Regents wanted additional time to review the different scenario options for the community college distribution. Chair Feuerborn tabled the item until Thursday.

The following distributions were approved:

Table 1			
Tiered Technical Education State Aid Distribution			
Institution	FY 2021 Funding	FY 2022 Funding	Increase/ (Decrease)
Allen County Community College	\$1,327,658	\$1,327,658	\$ --
Barton County Community College	3,519,749	3,519,749	--
Butler County Community College	4,378,298	4,210,634	(167,664)
Cloud County Community College	1,364,522	1,364,522	--
Coffeyville Community College	1,221,598	1,221,598	--
Colby Community College	847,221	877,805	30,584

Cowley County Community College	2,522,575	2,522,575	--
Dodge City Community College	1,175,503	1,175,503	--
Flint Hills Technical College	1,791,222	1,837,319	46,097
Fort Scott Community College	1,508,066	1,508,066	--
Garden City Community College	1,025,433	1,058,862	33,429
Highland County Community College	1,833,613	1,833,613	--
Hutchinson County Community College	4,284,098	4,341,047	56,949
Independence Community College	558,687	558,687	--
Johnson County Community College	6,536,167	6,750,474	214,307
Kansas City Kansas Community College	4,388,879	4,371,269	(17,610)
Labette County Community College	1,153,072	1,129,158	(23,914)
Manhattan Area Technical College	1,909,844	1,942,694	32,850
Neosho County Community College	1,488,937	1,387,305	(101,632)
North Central Kansas Technical College	2,780,372	2,824,381	44,009
Northwest Kansas Technical College	2,167,114	2,167,114	--
Pratt Community College	1,189,790	1,189,790	--
Salina Area Technical College	1,902,328	1,902,328	--
Seward County Community College	1,184,750	1,186,472	1,722
Washburn Institute of Technology	3,039,393	3,077,922	38,529
WSU Campus of Applied Science and Technology	5,868,559	5,680,903	(187,656)
Total	\$60,967,448	\$ 60,967,448	\$ --

Table 2			
Non-Tiered Credit Hour Grant Distribution			
Institution	FY 2021 Funding	FY 2022 Funding	Increase/ (Decrease)
Allen County Community College	\$3,591,858	\$3,557,200	(\$34,658)
Barton County Community College	4,986,441	5,086,886	100,445
Butler County Community College	11,284,336	11,246,168	(38,168)
Cloud County Community College	3,065,428	3,063,686	(1,742)
Coffeyville Community College	1,798,887	1,798,887	--
Colby Community College	1,415,975	1,379,179	(36,796)
Cowley County Community College	4,410,683	4,410,683	--
Dodge City Community College	1,535,283	1,512,063	(23,220)
Flint Hills Technical College	541,758	532,205	(9,553)
Fort Scott Community College	1,960,649	1,935,369	(25,280)
Garden City Community College	1,790,242	1,731,655	(58,587)
Highland Community College	4,008,803	3,984,114	(24,689)
Hutchinson Community College	5,333,431	5,304,419	(29,012)
Independence Community College	1,429,492	1,429,492	--
Johnson County Community College	15,651,974	15,637,795	(14,179)
Kansas City Kansas Community College	5,988,485	5,988,313	(172)
Labette County Community College	1,743,344	1,705,732	(37,612)

Manhattan Area Technical College	498,103	519,857	21,754
Neosho County Community College	1,611,148	1,639,180	28,032
North Central Kansas Technical College	758,829	774,707	15,878
Northwest Kansas Technical College	661,927	681,387	19,460
Pratt Community College	1,266,794	1,244,496	(22,298)
Salina Area Technical College	206,909	240,190	33,281
Seward County Community College	1,831,297	1,831,297	--
Washburn Institute of Technology	212,448	226,887	14,439
WSU Campus of Applied Science and Technology	2,410,515	2,533,192	122,677
Total	\$79,995,039	\$79,995,039	\$ --

Table 3			
Career Technical Education Capital Outlay Aid Distribution			
Institution	FY 2021 Funding	FY 2022 Funding	Increase/ (Decrease)
Coffeyville Community College	\$120,641	119,497	(1,144)
Cowley County Community College	134,283	135,156	873
Dodge City Community College	122,865	118,847	(4,018)
Flint Hills Technical College	129,489	132,531	3,042
Highland Community College	126,800	125,919	(881)
Hutchinson Community College	208,777	209,777	1,000
Johnson County Community College	338,088	355,522	17,434
Kansas City Kansas Community College	206,118	204,122	(1,996)
Manhattan Area Technical College	132,759	133,806	1,047
North Central Kansas Technical College	146,415	148,082	1,667
Northwest Kansas Technical College	133,093	134,568	1,475
Pratt Community College	119,099	121,629	2,530
Salina Area Technical College	121,941	123,153	1,212
Seward County Community College	126,779	127,939	1,160
Washburn Institute of Technology	176,315	171,351	(4,964)
WSU Campus of Applied Science and Technology	275,849	257,412	(18,437)
Total	\$2,619,311	\$2,619,311	\$ --

Table 4			
Technology Grants Distribution			
Institution	FY 2021 Technology Grant	FY 2022 Technology Grant	Increase/ (Decrease)
Allen County Community College	\$14,168	\$14,168	\$ --
Barton County Community College	19,482	19,482	--
Butler County Community College	24,794	24,794	--
Cloud County Community College	16,824	16,824	--

Coffeyville Community College	16,824	16,824	--
Colby Community College	16,824	16,824	--
Cowley County Community College	19,482	19,482	--
Dodge City Community College	16,824	16,824	--
Fort Scott Community College	16,824	16,824	--
Garden City Community College	16,824	16,824	--
Highland Community College	18,597	18,597	--
Hutchinson Community College	25,678	25,678	--
Independence Community College	16,824	16,824	--
Johnson County Community College	38,962	38,962	--
Kansas City Kansas Community College	25,678	25,678	--
Labette County Community College	14,170	14,170	--
Neosho County Community College	16,824	16,824	--
Pratt Community College	12,401	12,401	--
Seward County Community College	16,824	16,824	--
Washburn University	33,647	33,647	--
TOTAL	\$398,475	\$398,475	\$ --

Table 6			
Technical Colleges Equipment Fund Distribution			
Institution	FY 2021 Funding	FY 2022 Funding	Increase/ (Decrease)
Flint Hills Technical College	\$ --	\$619,285.71	\$619,285.71
Manhattan Area Technical College	--	619,285.71	619,285.71
North Central Kansas Technical College	--	619,285.71	619,285.71
Northwest Kansas Technical College	--	619,285.71	619,285.71
Salina Area Technical College	--	619,285.71	619,285.71
Washburn Institute of Technology	--	619,285.71	619,285.71
WSU Campus of Applied Science and Technology	--	619,285.71	619,285.71
Total	\$ --	\$4,334,999.97	\$4,334,999.97

(Handout filed with Official Minutes)

Other Matters

AMENDMENTS TO BOARD’S WEAPONS POLICY

General Counsel Julene Miller stated that this year the Legislature amended the Personal and Family Protection Act to allow individuals between the ages of 18 and 21 to possess concealed carry weapons if appropriately licensed to do so. She then presented a proposed Board policy amendment that reflects the changes made by the Legislature. Regent Bangerter moved to approve. Regent Van Etten seconded, and the motion carried. The following amendment was adopted.

CHAPTER II: GOVERNANCE - STATE UNIVERSITIES

...

E. FACILITIES

...

15 WEAPONS POSSESSION

- a. Pursuant to the authority vested in the Board of Regents by Article 6, Section 2 of the Kansas Constitution, K.S.A. 76-712 and other state laws, and in accordance with K.S.A. 75-7c20 allowing concealed carry and K.S.A. 75-7c24 authorizing prohibition of open carry, concealed carry of handguns shall be permitted on each state university campus, while open carry of firearms and possession of weapons other than concealed handguns shall be prohibited on each state university campus.
- b. For purposes of this policy:
 - i. The term “weapons” includes:
 - (1) Any object or device which will, is designed to, or may be readily converted to expel bullet, shot or shell by the action of an explosive or other propellant;
 - (2) any handgun, pistol, revolver, rifle, shotgun or other firearm of any nature, including those that are concealed or openly carried;
 - (3) any BB gun, pellet gun, air/C’O2 gun, blow gun, or any device, such as a Taser, which is designed to discharge electric darts or other similar projectiles; however, personal self-defense stun guns that do not fit within the preceding definition shall not be deemed to be a weapon for the purposes of this policy;
 - (4) any explosive, incendiary or poison gas (A) bomb, (B) mine, (C) grenade, (D) rocket having a propellant charge of more than four ounces, or (E) missile having an explosive or incendiary charge of more than ¼ ounce;
 - (5) any incendiary or explosive material, liquid, solid or mixture equipped with a fuse, wick or other detonating device;
 - (6) any tear gas bomb or smoke bomb; however, personal self-defense items containing mace or pepper spray shall not be deemed to be a weapon for the purposes of this policy;
 - (7) any knife, commonly referred to as a switch-blade, which has a blade that opens automatically by hand pressure applied to a button, spring or other device in the handle of the knife, or any knife having a blade that opens or falls or is ejected into position by the force of gravity or by an outward, downward or centrifugal thrust or movement;
 - (8) any straight-blade knife of four inches or more such as a dagger, dirk, dangerous knife or stiletto; except that an ordinary pocket knife or culinary knife designed for and used solely in the preparation or service of food shall not be construed to be a weapon for the purposes of this policy;
 - (9) any martial arts weapon such as nunchucks or throwing stars;
 - (10) any longbow, crossbow and arrows or other projectile that could cause serious harm to any person; or
 - (11) any other dangerous or deadly weapon or instrument of like character.
 - ii. The term “handgun” means:
 - (1) A pistol or revolver which is designed to be fired by the use of a single hand and which is designed to fire or capable of firing fixed cartridge ammunition; or
 - (2) any other weapon which will or is designed to expel a projectile by the action of an explosive and which is designed to be fired by the use of a single hand.
 - iii. The term “firearm” includes any handgun, rifle, shotgun, and any other weapon which will or is designed to expel a projectile by the action of an explosive.

- iv. The term “adequate security measures” shall have the same meaning as the term is defined in K.S.A. 75-7c20, and “building” shall have the same meaning as the term “state building” is defined in K.S.A. 75-7c20.
- v. The term “campus” means any building or grounds owned by a state university or the Board and any building or grounds leased by a state university or the Board for state university use.
- c. Nothing in this policy shall be read to prohibit possession of weapons on campus (1) as necessary for the conduct of Board approved academic programs or university approved activities or practices, or (2) by university police or security officers while acting within the scope of their employment. Each university shall develop and follow policies and procedures for the safe possession, use and storage of such weapons and shall notify the Board in writing of any activities or practices involving weapons that are approved by the university under subparagraph c(1).
- d. Beginning July 1, 2017, any individual who is 21 years of age or older, and beginning July 1, 2021, any licensed individual who is 18-21 years of age, and who is lawfully eligible to carry a concealed handgun in Kansas shall not be precluded from doing so on state university campuses except in buildings and areas of buildings for which adequate security measures are provided, and except as otherwise prohibited by law.
 - i. Each individual who lawfully possesses a handgun on any state university campus shall be wholly and solely responsible for carrying, storing and using that handgun in a safe manner and in accordance with the law, Board policy and university policy. Nothing in this policy shall be interpreted to require individuals who lawfully possess a handgun to use it in defense of others.
 - ii. Each university shall develop and follow policies and procedures for the safe possession and storage of lawfully possessed handguns, and shall submit such policies and procedures to the Board office for review and approval by the Board Governance Committee prior to publication or implementation. Each university’s policies and procedures shall include detailed provisions regarding how and where to report suspected violations of this policy, how faculty, staff and students shall be notified of the laws and policies pertaining to concealed carry on campus, and shall also provide interested students, faculty and staff with information about any known locally or regionally available firearm safety instruction.
- e. Open carry of any firearm anywhere on any campus shall be prohibited. Each entrance to each building and facility on each campus shall be conspicuously posted with appropriate signs indicating that openly carrying a firearm into that building or facility is prohibited. Additional signs may be posted as appropriate.
- f. Except in those instances where necessary for self-defense or transferring to safe storage and except as otherwise provided in subparagraphs c(1) and c(2), it shall be a violation of Board policy to openly display any lawfully possessed concealed carry handgun while on campus.
- g. Regardless whether the individual is otherwise lawfully eligible to carry a concealed handgun, it shall be a violation of Board policy to commit any of the following offenses on a university campus:
 - i. Possess a firearm under the influence of alcohol or drugs, as defined by K.S.A. 21-6332, and amendments thereto;

- ii. discharge a firearm in violation of K.S.A. 21-6308, and amendments thereto;
 - iii. discharge a firearm within or into the corporate limits of any city in violation of K.S.A. 21-6308a; or
 - iv. otherwise possess, store, transport, trade, sell, or in any other way use a firearm in violation of any applicable law.
- h. Beginning July 1, 2017, each individual who lawfully possesses a concealed handgun on campus shall at all times have that handgun in their custody and control, and shall either keep it on their person with safety mechanism, if any, engaged, or stored 1) in any secure storage location provided by or authorized by the university specifically for that purpose, 2) at their residence, or 3) in their vehicle. If stored in a location provided or authorized by the university specifically for that purpose, the handgun must be secured, concealed from view, and in a location that can be accessed only by the individual and the university. If stored in a vehicle on campus, the handgun must be secured and concealed from view. For any dormitory or scholarship hall that does not have adequate security measures, each resident who lawfully possesses a handgun on campus and elects to store the handgun they possess in the room to which they are assigned when not carrying it on their person in a concealed fashion shall secure the handgun in a secure storage device that conceals the gun from view. Such storage devices shall be provided by the individual who possesses the handgun and must meet minimum industry standards for safe-keeping of handguns.
- i. Beginning July 1, 2017, each state university shall determine whether and to what extent otherwise lawfully possessed concealed handguns will be prohibited in any campus buildings or areas of buildings by provision of adequate security measures, permanent or temporary, at each public entrance to the building or area. Each entrance to each building where concealed carry is prohibited as provided in this paragraph shall be conspicuously posted with appropriate signs indicating that carrying a concealed handgun into that building is prohibited. Additional signs may be posted as appropriate. Each state university that prohibits concealed carry pursuant to this paragraph shall submit to the Board office for review and approval by the Board Governance Committee a list of the buildings and areas of buildings so restricted, the rationale therefor, and a description of the adequate security measures to be provided.
- i. The list shall be provided at the time such buildings and areas are first identified as requiring adequate security and, as buildings or areas of buildings are added to the list, at the time so amended. Once the Governance Committee has approved a building or area for provision of adequate security measures, re-approval of that building or area is not required.
 - ii. Because safety and security considerations may warrant a university implementing adequate security measures on an as-needed, temporary basis that are intended to address a specific concern, each university shall include in its annual security report to the Board information regarding all instances in which adequate security measures were implemented on an as needed, temporary basis during the previous year and the reasons therefor.
- j. Any individual who violates one or more provisions of this policy may be issued a lawful directive to leave campus with the weapon immediately. Any individual who violates the directive shall be considered to be in trespass and may be cited accordingly. Any employee or student of the university who violates one or more provisions of this policy shall be subject to discipline in accordance with applicable university codes of conduct. Any individual who violates state or

federal law may be detained, arrested or otherwise subjected to lawful processes appropriate to the circumstances.

- k. Notice of this policy shall be given in each state university's weapons policy and housing contracts. To the extent adequate security measures are used to prohibit concealed carry into stadiums, arenas and other large venues that require tickets for admission, the tickets shall state that concealed carry will be prohibited at that event.

BOARD MEMBER CONFLICT OF INTEREST DISCLOSURE

General Counsel Julene Miller presented an additional conflict of interest disclosure from Regent Hutton. Regent Hutton has an ownership and employment interest in, and his son is the majority stockholder and CEO of, a construction company (Hutton Construction) that has recently been awarded the design/build contract for the proposed new residence hall on the Kansas State University Polytechnic campus in Salina. General Counsel Miller noted that because this contract will be with the KSU Real Estate Fund, LLC, a supporting entity of the Kansas State University Foundation (which is an affiliated corporation of the University) rather than the University itself, Board policy does not require disclosure of the transaction. However, Regent Hutton disclosed it out of an abundance of caution and the recommendation, which the Governance Committee concurred with, is to direct Regent Hutton to excuse himself from participating on behalf of the Board in matters involving or related to this disclosed interest. Regent Rolph moved to approve the recommendation, and Regent Murguia seconded. The motion carried.

EXECUTIVE SESSION

At 5:05 p.m., Regent Harrison-Lee moved, followed by the second of Regent Murguia, to recess into executive session in the Kathy Rupp Conference Room for 25 minutes to discuss personnel matters of non-elected personnel. The subject of this executive session was personnel matters and the purpose was to protect the privacy of the individual Board employee involved. Participating in the executive session were members of the Board, President Flanders, and General Counsel Julene Miller. The motion carried. At 5:30 p.m., the meeting returned to open session. Regent Harrison-Lee moved to extend the session ten minutes, and Regent Rolph seconded. The motion carried. At 5:40 p.m. the meeting returned to open session. Regent Harrison-Lee moved to extend the session ten minutes, and Regent Rolph seconded. The motion carried. At 5:50 p.m. the meeting returned to open session.

RECESS

The Chair recessed the meeting at 5:50 p.m.

RECONVENE

Chair Feuerborn reconvened the meeting at 8:30 a.m. on Thursday, June 17, 2021.

MEMBERS PRESENT:

Bill Feuerborn, Chair
Cheryl Harrison-Lee, Vice Chair
Shane Bangerter
Ann Brandau-Murguia
Mark Hutton
Shelly Kiblinger
Jon Rolph
Allen Schmidt
Helen Van Etten

AMEND AGENDA

Chair Feuerborn stated that three items from yesterday were tabled for further discussion on today's agenda. Two of the items will be placed under the Fiscal Affairs and Audit discussion agenda as follows: 5. Act on Distributions of FY 2022 Appropriations to Public Universities and 6. Act on Community College Maintenance of Effort

Distribution. A new Academic Affairs section is being added to the discussion agenda after the Fiscal Affairs and Audit section and the item to Discuss Amending Board to policy related to the Baccalaureate Degree Pilot will be placed under this section. Chair Feuerborn also added a new executive session to the agenda and placed it on the agenda after the Kansas State University Presidential Search item.

REPORTS

REPORT FROM THE UNIVERSITY CEOS

President Myers announced that David Rosowsky was named Kansas State University's new Vice President for Research and will begin his appointment on July 1. In May, KSU held its 2021 commencement ceremony at Bill Snyder Family Stadium. President Myers thanked Regent Van Etten for her remarks to the graduates and noted that KSU graduated over 3,000 students. President Myers reported that construction on the new Shamrock Zone located on the south concourse of Bill Snyder Family Stadium is underway and is expected to be completed in September. The Shamrock Zone will include permanent concessions, new seating, two new video boards, and a covered walkway. President Myers reported that Carl and Melinda Helwig donated significant funds to the Department of Biological and Agricultural Engineering to help students, faculty, and the programs in the Department. President Myers announced that 288 KSU student athletes were placed on the Spring 2021 Commission's Honor Roll for the Big XII and 97 students held a 4.0 GPA. President Myers also reported that three Kansas State University students and one alumna received a Fulbright scholarship: Kya Crocker, senior in anthropology; Cole Wilson, senior in biochemistry; Geneva Fink, December 2020 graduate in human development and family science; and Lindsay Curl, 2017 graduate in biology. The Board members congratulated President Myers on his upcoming retirement and thanked him for his many years of service.

Chancellor Girod reported that the University of Kansas will not be using the Board's temporary policy on dismissal and that he appreciated the Board's flexibility. Dr. Girod noted that when the Board adopted the policy earlier this year, the University had significant revenue issues related to the pandemic including enrollment losses. Since that time, KU has made financial adjustments on the campus and has received federal and state funds. The Chancellor noted that KU is still facing financial challenges, but he and his staff are working on long term solutions. Chancellor Girod then reported that the groundbreaking ceremony for the new Jayhawk Welcome Center took place on May 7. This facility will function as a welcome center for KU and will house the admissions department. The project's cost is estimated at \$21 million and will be funded by the KU Alumni Association. Dr. Girod stated that expansion of the KU Innovation Park continues with Phase III, which includes a new 70,000-square-foot facility that contains fully functional wet labs, offices, and collaborative spaces for its tenant startups. The facility will house 250 new high-tech jobs. Chancellor Girod announced that Dr. Kristen Bowman-James, a University Distinguished Professor of Chemistry, was named to the American Academy of Arts & Sciences; Dr. Beth Bailey, a Foundation Distinguished Professor in the Department of History, was named as one of 26 researchers in the 2021 class of Andrew Carnegie Fellows; and Joseph Hartung, a KU student with a double major in history and global & international studies with minors in African studies and national security studies, is one of 20 students selected as a Key into Public Service Scholar by Phi Beta Kappa Society, the nation's most prestigious academic honor society.

President Muma reported that more than 5,000 Wichita State students had paid applied learning and other campus employment experiences, totaling more than \$27 million last year. The University also discharged \$7.4 million dollars in student debt last week using HEERF funds. He shared several examples of students involved with applied learning activities including the WSU engineering and physical therapy students who collaborated on an applied learning opportunity through Wichita State's GoBabyGo program to build a modified bike for a five-year-old who has cerebral palsy. President Muma announced that Dr. Rémi Chou, an assistant professor in the Department of Electrical Engineering and Computer Science, was awarded a National Science Foundation CAREER Award, which will support his work in bringing more robust security to wirelessly transmitted data. Dr. Muma stated that WSU has focused on educating the campus community about the importance of freedom of expression and announced that the new Craig W. Barton Lecture Series will be a prestigious annual event with

the intended purpose to expose students to differing points of view and encourage critical thinking and conversation. He also noted that in April 2021, WSU's W. Frank Barton School of Business hosted freedom-of-innovation expert Adam Thierer, a senior research fellow at the Mercatus Center at George Mason University. Thierer specializes in innovation, entrepreneurialism, Internet and free-speech issues, with a particular focus on the public policy concerns surrounding emerging technologies. Dr. Muma also thanked WSU's shared governance leaders for all their work this year.

CONSIDERATION OF DISCUSSION AGENDA

Fiscal Affairs and Audit

BOND RESOLUTION – WSU

General Counsel Miller introduced Wichita State University's request for a bond resolution in an amount not to exceed \$15 million plus costs of issuance and any required reserves. The proceeds will be used to finance the costs of construction and equipping the new convergence sciences building and to refund the 2013F-1 bonds. The 2021 bonds will be secured with a pledge of generally available unencumbered funds of the University, excluding restricted revenues as defined in the K DFA 2021L Bond Resolution. However, General Counsel Miller noted that WSU plans to pay the debt service with a combination of housing revenues and general revenues. Regent Bangerter moved to approve the resolution and to authorize the Board Chair and the President and CEO to execute all necessary documents. Following the second of Regent Hutton, the motion carried.

(Resolution filed with Official Minutes)

POLICY AMENDMENTS AND FUNDING SCENARIOS FOR CAPITAL RENEWAL INITIATIVE

Chad Bristow, Director of Facilities, presented proposed amendments to the Facility section of the Policy Manual and funding options for the Maintenance Assessment component of the Capital Renewal Initiative. He noted that Board staff is also recommending that the Board consider allocating additional resources for consulting services to support the implementation of this initiative.

Director Bristow stated in order to adequately fund ongoing annual maintenance costs of existing mission critical buildings, a new maintenance assessment fund will need to be established by the universities, which will be used in addition to the Educational Building Fund. The maintenance assessment fund can be used for all mission critical buildings regardless of when they were built. Director Bristow stated the universities will need to dedicate additional resources to the maintenance assessment so that over time it will grow until the 2% current replacement value is reached, which is considered an industry recognized best practice. Funding for the maintenance assessment can include a combination of federal, state, or philanthropic dollars. Director Bristow reviewed three scenarios starting in 2023 that showed four, six, and eight-year options for growing the fund to reach 2%. The Board discussed the 2% standard and the different options. Regent Bangerter stated the 2% is an ambitious goal and that he was concerned about using the operating funds at the universities to support the maintenance assessment. Some Board members acknowledged during discussion that without increased investment in facilities the already significant deferred maintenance liability will only continue to grow. The university CEOs also expressed concerns that funding the maintenance assessment will take operating resources away from programs and noted that the universities already have financial challenges in other operating areas such as offering competitive salaries to faculty and staff.

Director Bristow stated to address maintenance of new construction, the recommendation is for the universities to document how the 2% of replacement value will be contributed annually to the maintenance assessment fund for the buildings as they come online. Calculating future maintenance and operating costs will be determined by industry standard methods and will take into consideration building type, complexity, and function. Director Bristow noted the expenditure of the maintenance assessment money will be reported and reviewed by the Board annually.

Director Bristow stated that the Board's University Facilities Guidelines will be developed over the next several months to document and detail the implementation of the Board's strategic goals. The document will include best practices, standards, processes and procedures. It will also contain a range of target metrics. Director Bristow stated that the universities will use a common facilities database to track building conditions and that the facilities condition data will be submitted annually to the Board in a standard report format, beginning on October 1, 2022. Regent Schmidt asked whether the universities will need additional staff to conduct building assessments for the database. President Flanders noted that assessing and inputting the data on the facilities is the most important component of this initiative because the data will dictate what decisions are made. He also noted that some universities will need to hire staff to conduct these building assessments.

Director Bristow reviewed the amendments to the facilities policies and noted that additional changes were made to the Energy Conservation Measure policy, which were handed out to the Board during the meeting.

The Board discussed the funding model options and it was noted that future Boards can adjust the funding percentages based on the financial situation at that time. It was also noted that this is a starting point and that the policies and funding model can be used to gain support from the Legislature because it shows a path forward for addressing the deferred maintenance issue on the campuses. Following discussion, Regent Hutton moved to approve the facilities policies including the amendments in the handout, allocating Educational Building Fund cash reserves for additional work with the consultants, and a four- to five-year escalator to fully fund the 2% Maintenance Assessment. Additionally, the Board will seek additional revenues for launching the university facilities capital renewal. Regent Rolph seconded. Regent Schmidt stated the escalator would not begin until 2023, which will give the universities and Board time to put together a financial plan and seek additional funding. He then requested that the motion be drafted so the Board could see the language.

BREAK

Chair Feuerborn called for a break at 9:55 a.m. to allow staff time to draft the motion. At 10:06 a.m. the meeting resumed.

Director Bristow displayed the motion and Regent Schmidt requested it be amended to add "that the Board will seek additional federal and state revenues." He also wanted to make sure future Boards would have the ability to adjust the funding if there are financial challenges. Regent Hutton stated that the Board has the authority to adjust its policies and he believes future Boards will make decisions based on what is best for the universities. Regent Hutton and Regent Rolph agreed to add Regent Schmidt's language to the motion. The CEOs requested that more time be given on the escalator since there is no guarantee of receiving additional funds. Regent Hutton stated that the Board and universities have two years to develop a plan for how to finance the escalator on the maintenance assessment and noted that having an escalator attached to the plan gives the system a goal that it can show to legislators. Regent Bangerter agrees that deferred maintenance needs to be addressed but is concerned about how this approach will impact the universities' operating budgets. He noted that if new revenue sources are not found, students will be the ones funding the maintenance assessment. Regent Hutton noted the data collected during the studies shows that the current level of funding for deferred maintenance is not addressing the issues and that the Board needs a plan in place so that future CEOs have a path forward for decreasing deferred maintenance. Regent Kiblinger stated the 2% is an industry standard and noted that building expenses are already happening, regardless of whether anyone wants to address them. She believes the universities are losing student enrollment to some extent because of the condition of the facilities. The university CEOs discussed how financing the 2% will impact their campuses if additional funds are not secured.

Regent Bangerter offered an amended motion to approve a ten-year escalator subject to the availability of funds. Regent Feuerborn seconded. Regent Schmidt requested to change the escalator to eight years. Regent Bangerter and Feuerborn agreed to amend the motion to eight years. Regent Murguia asked for a roll call vote. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Feuerborn, Regent Bangerter, and Regent Schmidt. The motion failed.

Regent Rolph moved to approve the facilities policies including the amendments in the handout, allocating Educational Building Fund cash reserves for additional work with the consultants, and a six-year escalator to fully fund the 2% Maintenance Assessment. Additionally, the Board will seek additional federal and state revenues for launching the university facilities capital renewal. Regent Hutton seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Harrison-Lee, Regent Murguia, Regent Hutton, Regent Kiblinger, Regent Rolph, Regent Schmidt, and Regent Van Etten. The motion carried.

(Handout and Amended Policies filed with Official Minutes)

AMENDMENTS TO FY 2023 CAPITAL IMPROVEMENT PLAN AND LEASE REAL PROPERTY – KSU

After Regent Hutton exited the meeting, Director Bristow presented Kansas State University’s request to amend its FY 2021 Capital Improvement Plan and accept its program statement for constructing a new residence hall located on the Polytechnic Campus. It was noted that demand for on-campus housing on that Campus has grown due to increased freshman enrollments. The cost of the new residence hall is estimated at \$7.7 million. Director Bristow noted that KSU is also requesting approval to lease land relevant to the construction site to the KSU Real Estate Fund, LLC (KSUREF) a supporting entity of the Kansas State University Foundation. Regent Rolph moved to approve, and Regent Van Etten seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Harrison-Lee, Regent Bangerter, Regent Murguia, Regent Kiblinger, Regent Rolph, Regent Schmidt, Regent Van Etten, and Regent Feuerborn. The motion carried. The Chair noted that Regent Hutton was not present in the room while this item was discussed and acted on.

BOARD’S FY 2023 UNIFIED STATE BUDGET REQUEST

Vice President Frisbie reviewed the proposed items for the Board’s FY 2023 Unified Budget request and noted that the community colleges submitted an amended list without sufficient time to publish it in the Board agenda. The Board will continue to review the proposed items at its retreat and will act on the requests at the September Board meeting.

Initial Requests for FY 2023

University System-Wide Issues

Proposals	
Deferred Maintenance of State Facilities	TBD
Additional State Support for Higher Education for Kansas to Comply with Federal MOE Requirements (<i>funds for MOE cannot be used for capital improvements or research and development</i>)	\$60,000,000 estimated for both FY 2022 and FY 2023 beyond current levels, depending on overall SGF budget

State Universities

University of Kansas / KU Medical Center	
Deferred Maintenance	\$10,000,000
Researcher Retention & Startup Packages	\$5,000,000
Cybersecurity	\$5,000,000

Economic Development/Industry-Sponsored Research Enterprise	\$5,000,000
Enrollment Enhancement/Underrepresented Student Recruitment	\$5,000,000
Jayhawk Global (online) Center for Certification and Competency Based Education Center for Rural Engagement	\$10,000,000
Kansas State University	
Deferred Maintenance	\$5,000,000
Need Based Student Financial Aid	\$5,000,000
Strategic Enrollment Management, including Rural and Underrepresented Populations	\$5,000,000
Business Continuity and Cybersecurity	\$5,000,000
Technology Infrastructure	\$5,000,000
Wichita State University	
Strategic Enrollment Management (Helping Kansas families through access and affordability)	\$4,000,000
National Institute for Research & Digital Transformation Programming (Supporting Kansas businesses with a talent pipeline)	\$5,000,000
Center for Esports Research, Education, and Leadership Programming (Supporting Kansas businesses with a talent pipeline)	\$2,000,000
Maintenance, Repair & Overhaul (MRO) Project Salina, Topeka and Wichita (Increasing economic prosperity with higher education that benefits the Kansas economy)	\$5,000,000
WSU/KU Medical Center Academic Health Sciences Center Programming (Increasing economic prosperity with higher education that benefits the Kansas economy)	\$5,000,000
Emporia State University	
Student Persistence Initiatives Student Access and Success Program (\$558,880) and Breaking the Barriers in Underrepresented Communities: Mental Health Matters (\$276,490)	\$828,370
SMaRT Kansas 21: Science and Math Recruitment of Teachers in Kansas for the 21 st Century	\$505,237

Prophet Aquatic Research and Outreach Center	\$594,282
Center for Forensic Science	\$1,500,000
Pittsburg State University	
Increase State Funding to Meet Federal MOE Requirements	TBD
Convert MOE State Funding to Permanent Additions to State University Block Grant to allow universities to focus on critical needs including competitive salaries for faculty and staff, regional economic development support activities	TBD
Increase Educational Building Fund Revenues or Identify New Funding for Deferred Maintenance Initiatives	TBD
Fort Hays State University	
Eliminate Student Fee for Center for Student Success (student fee was adopted to make bond payment)	\$5,000,000
Deferred Maintenance / Capital Renewal	\$3,000,000
Faculty and Staff Retention Merit Pool	\$2,000,000
Improve / Enhance Student Mental Health Services	\$250,000

Postsecondary Technical Education Authority

Proposals	Amount
Excel in CTE – Additional State Funding for Projected Enrollment Growth	\$2,500,000
Fund a Portion of the Gap in Tiered Course Credit Hour Aid	\$2,000,000
Fund a Portion of the Gap Non-Tiered Course Credit Hour Aid	\$4,000,000
Vocational Education Capital Outlay State Aid	\$4,000,000

Washburn University Priorities

Proposals	Amount
Business Resources for Innovation (Building the Future Pillar 3, Economic Prosperity)	\$225,000 ongoing + \$100,000 one-time startup
Ensuring Pathways to Student Success (Building the Future Pillar 1, Family)	\$880,000 ongoing + \$925,000 one-time startup

Technical College Priorities

Proposals	Amount
Increase Excel in CTE	\$2,500,000

Fund a Portion of the Gap in Tiered Course Credit Hour Aid	\$2,000,000
Fund a Portion of the Gap Non-Tiered Course Credit Hour Aid	\$4,000,000
Increase Career Technical Education Capital Outlay	\$4,000,000
Establish a credential-based IT pilot program of study for the Technical Colleges emphasizing Swift Coding, Data Analytics, Cybersecurity	\$700,000
Agriculture/Energy/Transportation Initiative to recruit and retain qualified instructors to increase rates of student completion 20%	\$500,000
Apprenticeship Navigator pilot project – one navigator per technical college, \$50,000/college	\$350,000
Funding for FTE positions with the Board of Regents to relocate responsibility for student repayments and monitoring of scholarship recipient compliance from the 33 colleges to the Board office	TBD
Support the tax credit for capital outlay for the technical colleges as set out in 2021 House Bill 2315	\$3,500,000 for tax credit and \$243,674 for Department of Revenue to administer the credit
Additional MOE Funding – a notation was made that additional state funding will have to be added for higher education.	

Community College Priorities

Proposals	Amount
Excel in CTE – Additional State Funding for Projected Enrollment Growth	\$2,500,000
Fund a Portion of the Gap in Tiered Course Credit Hour Aid	\$2,000,000
Fund a Portion of the Gap Non-Tiered Course Credit Hour Aid	\$4,000,000
Vocational Education Capital Outlay State Aid	\$2,000,000
Additional MOE Funding – a notation was made that additional state funding will have to be added for higher education and the community colleges suggested \$15 million be added for the community colleges.	

DISTRIBUTIONS OF FY 2022 APPROPRIATIONS TO PUBLIC UNIVERSITIES

Vice President Frisbie stated that the Board received several scenarios for distributing the \$10 million that can be used to finance need-based scholarships and student recruitment expenses at the public universities. Scenario A has the funds being distributed according to the Kansas Comprehensive Grant formula, which includes only undergraduate students. Scenarios B and C are based on student enrollments and their residency status. Scenario D distributes the funds based on the universities’ SGF base appropriation, and Scenario E bases the distribution

on the number of Pell eligible students. Vice President Frisbie noted that staff had to make predictions for graduate student counts for Scenario E as graduate students are not eligible for Pell grants. The Board discussed the different scenarios. Regent Bangerter stated that he wants to make sure that the University of Kansas Medical Center can address its students’ financial aid needs and he prefers Scenario D. Regent Murguia concurred with him. It was noted that Scenario E aligns with the equity gap metric in the Board’s strategic plan and that Scenario D does not reward a university for its enrollment growth. Regent Harrison-Lee likes Scenario E because it helps to address the equity gap metric and awards a university for growing its enrollment.

Regent Bangerter moved to approve Scenario D with the following adjustments: Washburn University receives \$500,000, Fort Hays State University receives \$800,000, and the remaining funds be split pursuant to the SGF appropriation. Regent Murguia seconded. Regent Schmidt noted that Fort Hays State’s funding is being reduced. Regent Rolph recommended Scenario E but capping Washburn University at \$500,000 and giving the difference to the Medical Center. Regent Bangerter and Regent Murguia agreed to Regent Rolph’s recommendation. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Bangerter, Regent Murguia, and Regent Feuerborn. The motion failed.

Regent Harrison-Lee moved to approve Scenario E, and Regent Kiblinger seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Harrison-Lee, Regent Murguia, Regent Hutton, Regent Kiblinger, Regent Rolph, Regent Schmidt, Regent Van Etten, and Regent Feuerborn. The motion carried. The following distribution was approved:

University	Scenario E - Calculated Pell Count (UG & G resident FTE)		
	2020 Pell Calculated Counts	Amount	% Total
University of Kansas	2,822	\$1,795,000	18.0%
KU Medical Center	596	\$380,000	3.8%
Kansas State University	2,989	\$1,901,000	19.0%
Wichita State University	3,346	\$2,128,000	21.3%
Emporia State University	1,354	\$861,000	8.6%
Pittsburg State University	1,411	\$897,000	9.0%
Fort Hays State University	1,721	\$1,095,000	11.0%
Washburn University	1,483	\$943,000	9.4%
Total	15,722	\$10,000,000	100.0%

(Handout filed with Official Minutes)

COMMUNITY COLLEGE MAINTENANCE OF EFFORT DISTRIBUTION

Vice President Frisbie reviewed the following options for distributing the \$5 million maintenance of effort funds for the community colleges: Option A) 100% distributed to student credit hour, Option B) 80% distributed to student credit hour and 20% distributed to fund the tiered and non-tiered gap, Option C) 50/50 split between student credit hour and filling the gap, Option D) 100% distributed to fill the gap, and Option E) 20% distributed to student credit hour and 80% distributed to fill the gap. It was noted that the Technical Education Authority (TEA) recommended Option B. The Board discussed the different options and some Regents expressed an interest in distributing more funds to address the gap while others believe the TEA’s recommendation should be approved. Ray Frederick, Chair of the TEA, stated the TEA’s recommendation was based on what it believed the institutions wanted. He stated that the TEA does understand the desire to address the gap, but the members did not feel that addressing the gap was the legislative intent for these funds. Some Regents felt this was an opportunity to apply more of the funds to address the gap because the colleges with the biggest gaps have not been reimbursed fairly.

Following discussion, Regent Rolph moved to approve Option E. Regent Kiblinger seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Harrison-Lee, Regent Murguia, Regent Hutton, Regent Kiblinger, Regent Rolph, and Regent Van Etten. The motion carried. The following distribution was approved:

Option E				
	Distribute 20% on SCH	Distribute 80% on T/NT GAP	Total Distribution	% of Total
Allen County Community College	34,374	--	34,374	0.7%
Barton County Community College	75,491	865,613	941,104	18.8%
Butler Community College	138,718	780,459	919,177	18.4%
Cloud County Community College	28,007	--	28,007	0.6%
Coffeyville Community College	17,871	--	17,871	0.4%
Colby Community College	18,254	229,331	247,585	5.0%
Cowley County Community College	41,957	--	41,957	0.8%
Dodge City Community College	22,841	--	22,841	0.5%
Fort Scott Community College	24,401	--	24,401	0.5%
Garden City Community College	32,790	107,253	140,043	2.8%
Highland Community College	35,502	--	35,502	0.7%
Hutchinson Community College	82,390	626,808	709,198	14.2%
Independence Community College	10,221	--	10,221	0.2%
Johnson County Community College	264,906	1,048,701	1,313,607	26.3%
Kansas City Kansas Community College	82,947	--	82,947	1.7%
Labette Community College	26,094	119,043	145,137	2.9%
Neosho County Community College	25,570	222,792	248,362	5.0%
Pratt Community College	16,055	--	16,055	0.3%
Seward County Community College	21,611	--	21,611	0.4%
	\$ 1,000,000	\$ 4,000,000	\$ 5,000,000	100.0%

(Handout filed with Official Minutes)

DISTRIBUTIONS OF FY 2022 APPROPRIATIONS TO PUBLIC UNIVERSITIES

Regent Rolph moved to approve the \$15 million distribution to the state universities as presented. Regent Van Etten seconded. The motion carried. The following distribution was approved:

	Postsecondary Education Operating Grant
University of Kansas	\$ 3,606,163
University of Kansas Medical Center	2,700,052
Kansas State University	4,249,517
Wichita State University	1,711,424
Emporia State University	859,548
Pittsburg State University	961,665

Fort Hays State University	911,631
Total	\$15,000,000

Academic AffairsAMENDING BOARD POLICY RELATED TO THE BACCALAUREATE DEGREE PILOT

Vice President Archer presented a draft policy amendment that would expand the pilot program that authorized programmatic exceptions to the minimum 60 semester credit hour requirement for the institution awarding the baccalaureate degree for certain transfer agreements to all the state universities. Regarding Regent Hutton's question on accreditation challenges, Vice President Archer stated that the overall accreditation of the university will not be affected but specific program accreditation could be impacted. The Board discussed the proposed amendments and agreed that the universities should get more time to review the impact of the policy change. Regent Kiblinger moved to table this item and place it on the Board's retreat agenda for further discussion. Regent Harrison-Lee seconded, and the motion carried.

(Draft Policy Amendment filed with Official Minutes)

Other MattersHONORARY DEGREE – WSU

President Muma nominated Khalid Raza to receive an honorary degree from Wichita State University at its December 2021 commencement ceremony. Regent Rolph moved to approve, and Regent Harrison-Lee seconded. The motion carried.

FACILITY NAMING – WSU

President Muma requested authorization to name the new pedestrian bridge on the Wichita State University campus "The Promise Bridge." President Muma stated that the choice of name was guided by two principles – 1) make the bridge remarkable, or more specifically, make it distinct to the point that "it is worth being remarked on," and 2) make the bridge a destination, not only for students and the WSU community, but for the City of Wichita and beyond. Regent Rolph moved to approve, and Regent Harrison-Lee seconded. The motion carried.

BUILDING NAMING – KSU

President Myers presented Kansas State University's request to name the Welcome Center on the Polytechnic Campus in honor of Dr. Dennis Kuhlman, a former CEO and Dean of the Polytechnic Campus and Professor of Agricultural Engineering at K-State. Regent Harrison-Lee moved to approve. Regent Kiblinger seconded, and the motion carried. The building will be named the Kuhlman Center.

KANSAS STATE UNIVERSITY PRESIDENTIAL SEARCH PROCESS

The Regents congratulated President Myers on his upcoming retirement and thanked him for his many years of service to the nation and the State of Kansas.

Regent Van Etten moved that the Kansas State University Presidential Search be a closed committee-led search and directed President Flanders to begin the RFP process to identify a search firm. She also moved to appoint Regent Hutton to the Search Committee as the current Regent member and Carl Ice as the Committee Chair. Regent Van Etten noted that Mr. Ice currently serves on the board of BNSF Railway after having previously served as president and chief executive officer. He graduated from Kansas State University with a bachelor's degree in Industrial Engineering and has served on many boards associated with the University. Regent Harrison-Lee seconded, and the motion carried.

AMEND AGENDA

Chair Feuerborn amended the agenda to add the University CEO Compensation for FY 2022 item, which will be placed on the agenda after the first executive session.

EXECUTIVE SESSION

At 11:42 a.m., Regent Harrison-Lee moved, followed by the second of Regent Schmidt, to recess into executive session in the Kathy Rupp Conference Room for 15 minutes starting at 11:45 a.m. to discuss personnel matters of non-elected personnel. The subject of this executive session was personnel matters and the purpose was to protect the privacy of the individual Board employees involved. Participating in the executive session were members of the Board, President Flanders (for a portion), and General Counsel Julene Miller. The motion carried. At 12:00 p.m., the meeting returned to open session.

UNIVERSITY CEO COMPENSATION FOR FY 2022

Regent Van Etten stated that aside from a 2.5% increase in Fiscal Year 2020 when the state provided a 2.5% increase for all state employees, the Board has not significantly increased university CEO base salaries since Fiscal Year 2016. Accordingly, and because they have led their respective campuses to increased enrollments despite the difficulties faced through the pandemic, she moved to adopt an increase in base salary of \$10,000 for both President Garrett and President Mason for Fiscal Year 2022. Regent Kiblinger seconded, and the motion carried.

EXECUTIVE SESSION

At 12:05 p.m., Regent Harrison-Lee moved, followed by the second of Regent Harrison-Lee, to recess into executive session in the Kathy Rupp Conference Room for two hours to discuss personnel matters of non-elected personnel. The subject of this executive session was a regular university CEO evaluation and the purpose was to protect the privacy of the individual Board employee involved. Participating in the executive session were members of the Board, President Flanders, President Garrett (for a portion), President Muma (for a portion) and Chancellor Girod (for a portion). The motion carried. At 2:05 p.m., the meeting returned to open session.

ADJOURNMENT

The Chair adjourned the meeting at 2:05 p.m.

Blake Flanders, President and CEO

Cheryl Harrison-Lee, Chair-Elect

**KANSAS BOARD OF REGENTS
MINUTES OF SPECIAL MEETING
July 16, 2021**

The July 16, 2021, meeting of the Kansas Board of Regents was called to order by Chair Harrison-Lee at 4:00 p.m. The meeting was held over Zoom and was streamed in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT: Cheryl Harrison-Lee, Chair
Jon Rolph, Vice Chair
Bill Feuerborn
Carl Ice
Mark Hutton
Shelly Kiblinger
Allen Schmidt
Wint Winter

MEMBER ABSENT: Cynthia Lane

KANSAS STATE UNIVERSITY PRESIDENTIAL SEARCH

Chair Harrison-Lee thanked Regent Ice for chairing the Kansas State University Presidential Search Committee and identifying potential committee members. Regent Ice stated that a group of diverse individuals have been assembled for the Board’s consideration. They represent numerous K-State stakeholders including students, faculty, staff, alumni, the KSU Foundation, businesses, and other community members. He thank all the members for agreeing to serve on the committee. Regent Ice then moved to appoint the recommended individuals to serve as members of the 2021 Kansas State University Presidential Search Committee, and authorize the Board President and CEO, in consultation with the Search Committee Chair, Regent Carl Ice, to make further appointments to fill any vacancies that may occur on the Committee. Regent Rolph seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Feuerborn, Regent Harrison-Lee, Regent Ice, Regent Hutton, Regent Kiblinger, Regent Rolph, Regent Schmidt, and Regent Winter. The motion carried.

Chair Harrison-Lee read the proposed Charge to the Committee. Regent Schmidt moved to approve the Charge, and Regent Hutton seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Feuerborn, Regent Harrison-Lee, Regent Ice, Regent Hutton, Regent Kiblinger, Regent Rolph, Regent Schmidt, and Regent Winter. The motion carried.

Elaine Frisbie, Vice President for Finance and Administration, presented information on the process used to select a Search Firm and provided information specifically about WittKieffer. Regent Ice moved to hire WittKieffer as the search consultant for the KSU Presidential Search. Regent Feuerborn seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Feuerborn, Regent Harrison-Lee, Regent Ice, Regent Hutton, Regent Kiblinger, Regent Rolph, Regent Schmidt, and Regent Winter. The motion carried.

(Committee Members and Committee Charge filed with Official Minutes)

ADJOURNMENT

Chair Harrison-Lee adjourned the meeting at 4:10 p.m.

Blake Flanders, President and CEO

Cheryl Harrison-Lee, Chair

KANSAS BOARD OF REGENTS
MINUTES
 July 27-29, 2021

The Kansas Board of Regents Budget Workshop and annual Retreat was called to order by Chair Cheryl Harrison-Lee on Tuesday, July 27, 2021 at 1:04 p.m. The meeting was held in Conference Room I, II, and III at the Hyatt Place Kansas City, 8741 Ryckert Street, Lenexa, KS 66219. Proper notice was given according to law.

MEMBERS PRESENT: Cheryl Harrison-Lee, Chair
 Jon Rolph, Vice Chair
 Bill Feuerborn
 Mark Hutton
 Carl Ice
 Shelly Kiblinger
 Cynthia Lane
 Allen Schmidt
 Wint Winter

WELCOME

Chair Harrison-Lee welcomed everyone to the Budget Workshop and Retreat.

BUDGET OVERVIEW

Elaine Frisbie, Vice President for Finance and Administration, reviewed the state's budget process. Kansas operates on a fiscal year basis from July 1 through June 30. The State General Fund (SGF) receives the most attention in the budgetary process because it is the largest source of uncommitted revenue available to the state. The Legislature adopted its FY 2022 budget in April and enacted two more appropriation bills during its omnibus session that included additional funding for higher education. Vice President Frisbie noted that when the Legislature adjourned, the FY 2022 budget had a \$547.2 million ending balance, which was short of the statutory 7.5 percent requirement. However after the Legislature's adjournment, the state took in an additional \$766.1 million in tax revenues during April, May, and June. With this influx of tax revenue, the beginning balance for the FY 2022 state budget is \$1.8 billion, which is a record balance for the state. Vice President Frisbie also reviewed the state's expenditures and a projection for the FY 2023 budget.

Vice President Frisbie reported that each of the three federal COVID-19 relief packages included money for K-12 and postsecondary education. They also contained maintenance of effort requirements that the state must meet to be eligible for the federal stimulus dollars. Vice President Frisbie stated that under the CRRSA Act, state support for K-12 and state support for higher education in FY 2022 must each be maintained at the average level for FY 2017 through FY 2019 proportional to the overall state budget. Earlier this year, Governor Kelly issued a Governor's budget amendment (GBA) that outlined the issues with the maintenance of effort requirement dealing with the amount of State General Fund support going to higher education and calculated that the higher education system needed to receive an additional \$106 million for both FY 2022 and FY 2023 in order to meet the requirement. The Governor's GBA, however, added only \$53 million to the higher education system for FY 2022 along with a suggestion that Kansas seek a waiver for the remainder of the \$53 million. The Legislature adopted the Governor's recommendation, and Vice President Frisbie noted that the Governor's Office will submit the request for a waiver this fall. It was noted that the increased revenues that the state collected may impact whether the federal government grants the waiver. Vice President Frisbie also highlighted that the Legislature made it clear that these funds are for one time use in the two years with an MOE requirement, and that they intend to pull these dollars back in FY 2024.

Vice President Frisbie reported that the Legislature created a seven-member SPARK Executive Committee to review all federal COVID-19 related funding coming to the state. The federal act limits uses of the money to

initiatives that respond to the public health emergency or negative economic impacts of the pandemic, provide premium pay to essential workers, offset cuts to government services, or make investments in water, sewer and broadband. Regent Rolph, who is a member of the Executive Committee, stated that the Committee is currently working on procedures and processes for evaluating funding requests. This Committee will have much more time to consider and approve funding requests than the group that processed Coronavirus Relief Fund dollars in 2020, which had only a few months for the money to be allocated and spent.

Vice President Frisbie reported that revenues of the state's public higher education system in FY 2019 totaled \$3.96 billion, of which \$3 billion is attributable to the state universities. The key categories of revenue sources for the public institutions are state appropriations, student tuition and fees, federal and private grants, auxiliary enterprises, local support, and affiliated component units. Vice President Frisbie noted the percentage of revenue collected in each category will vary by sector and institution. On the expenditure side, the 32 public postsecondary institutions spent nearly \$2.19 billion (57.6 percent) on salaries and benefits. The next major expense for the system is the operation and maintenance of the physical plant, which accounts for 6.9 percent of the total expenditures across the system. Vice President Frisbie also reviewed the Composite Financial Index data for the state universities, which can be used to help assess the financial health of an institution, with the caveat that the data includes the affiliated corporations, including the foundations.

UNIVERSITY BUDGETS

President Mason presented an overview on Fort Hays State University. The University's total general use revenue for FY 2021 (\$79,987,836) was slightly down compared to FY 2020 (\$81,642,032). The decrease in revenue is due to a decline in student credit hour production for both its on campus and online programs (tuition revenues) and a reduction to the University's portion from the State General Fund (SGF). In FY 2021, the University's China program saw a slight increase in its credit hour production compared to FY 2020, which resulted in a revenue gain of \$666,420 for the program. FHSU is projecting that its China Program will be down 900 students this fall (headcount) and 150 students in the spring. President Mason reviewed the University's expenditures and noted that in a normal year, FHSU uses almost 100 percent of its SGF appropriation for salaries. President Mason stated that FHSU has a reduction management plan that it uses to stay financially stable. Part of that process includes sweeping funds to cover projected losses. President Mason noted at the beginning of last year the University swept funds to budget for a projected seven percent enrollment decline. However, after the enrollment data was finalized, the University had only a three percent decline and was able to reinvest the unused swept funds. President Mason stated this year the University will sweep funds to budget for a nine percent enrollment decline and will reinvest any available funds after enrollments are confirmed. The University also has a Strategic Enrollment Management Plan, and President Mason noted that in order to grow, the University will invest resources in recruitment, marketing, and personnel. She also reviewed the University's five-year budgetary projections and how the University has spent its COVID-19 federal funds. The Regents asked about specific strategies the University plans to utilize to increase enrollments. President Mason stated that one strategy is to increase out-of-state student enrollment on campus and noted that expanding its contiguous states tuition rate to nine additional states, which the Board approved in June, should bring additional students to the campus. President Mason also noted that FHSU is moving to a centralized advising model to increase student retention and graduation rates. President Mason also discussed the progress of the Southwest Kansas Initiative and noted that students from Dodge City Community College and Garden City Community College are enrolling and graduating in the University's Social Work and Nursing programs.

Jeff DeWitt, KU's Executive Vice Chancellor for Finance, presented information on the University of Kansas. When comparing student headcount enrollments between the fall of 2019 and the fall of 2020, KU saw a decrease of 804 students. The student headcount on the Lawrence and Edward campuses decreased from 24,629 in 2019 to 23,964 in 2020 and the Medical Center decreased from 3,794 in 2019 to 3,655 in 2020. Vice Chancellor DeWitt noted that declining student enrollment in higher education is a national trend and it is predicted that it will continue to decline for another decade because of low unemployment, slow population growth, and rising tuition costs, with the universities also impacted by declining state support. Vice Chancellor DeWitt discussed the

financial challenges that KU is facing, which mostly centers around its Lawrence campus. He noted that state funding for the University has never recovered since the “Great Recession” of 2008 and that tuition revenues have slowed due to enrollment challenges. Because of these factors and others, revenues for the University have not grown at the same rate as its costs to operate. To address budgetary shortfalls, KU has implemented cost saving measures over the years that have included hiring freezes, salary reductions, voluntary retirement payouts, and budget sweeps. Vice Chancellor DeWitt stated that KU is working on long term solutions to its budgetary structure, which will include strategies to increase enrollments, help students persist and graduate, improve research administration, and control expenses by looking for additional efficiencies. Vice Chancellor DeWitt also noted that beginning in FY 2023, KU will begin funding the required maintenance assessment that the Board approved in June to address annual and deferred maintenance needs. At full phase-in (FY 2028) the maintenance assessment will be approximately 13 percent of tuition at the Lawrence campus and 34 percent of the Medical Center’s tuition or the equivalent of 20 percent of state funding for the Lawrence campus and Medical Center combined. Vice Chancellor DeWitt also reported on how the federal COVID-19 relief funds were spent on the campuses. The Board discussed the importance of expanding the University’s research enterprise and acknowledged the difficult decisions that KU is making to address its fiscal challenges.

BREAK

Chair Harrison-Lee called for a break at 2:55 p.m. and resumed the meeting at 3:18 p.m.

President Scott presented an overview of Pittsburg State University. After the economic downturn in 2008, enrollments increased at PSU because there were high unemployment rates, and people returned to higher education to increase their skill levels. However, over the last several years, as the unemployment rate decreased, so did the University’s enrollments. President Scott stated that PSU implemented key initiatives to grow enrollments including new marketing and communication campaigns, improving recruitment efforts, and expanding its Gorilla Advantage program, which enables non-Kansas undergraduate students in certain states to pay the equivalent of in-state tuition. During FY 2019 and 2020, PSU saw improvements in enrollments before the COVID-19 pandemic hit. President Scott reviewed the University’s revenues and noted the University is taking in less tuition revenue because of its enrollment challenges. PSU addressed its increasing expenditures by implementing cost saving measures including eliminating 130 positions. President Scott also noted that the University’s annual debt service has declined \$1.2 million over four years, which was accomplished by retiring older debt issuances and refinancing. On the academic side, PSU implemented a Return on Investment Model that calculates net contribution from each program and academic department. The Model is used by the Provost to drive budget and resource decisions and in program evaluation. President Scott also spoke about the difficulties of attracting and retaining quality employees because of salary gaps and believes additional resources must be added to salaries if the University wants to stay competitive. He also highlighted PSU’s tuition and fee rates and noted that the University continues to be less expensive than all its peer institutions. Regent Winter asked about additional strategies the University is implementing to grow enrollments. President Scott stated that PSU adjusted its marketing strategies to target the University’s top programs, which will drive enrollment on the campus. Some of those programs are housed in PSU’s Kansas Technology Center.

President Myers stated that Kansas State University has a unique role as the state’s land-grant institution in providing access to education, research and outreach to the communities and citizens of Kansas. He reviewed the University’s budget and noted that KSU lost \$96 million in revenue due to the pandemic. Like the other state universities, KSU had to reduce expenditures over the years to offset the decline in state funding and tuition revenues. Since 2014, KSU’s faculty who are supported by general use funding has declined by 150 FTE (10%) and its staff has declined by 479 FTE (24%). President Myers reviewed KSU’s new funding model and noted that research and philanthropy revenue streams have grown, and those revenues have been used to fill part of the gap left by state funding and enrollment declines. He stated total extramural funding garnered by Kansas State University has increased for the fifth year in a row, for a net increase of 55 percent since Fiscal Year (FY) 2016. In FY 2020, KSU’s researchers obtained 1,139 awards for a record total of \$200,274,495, a 15 percent increase over FY 2019. These awards represented a 28 percent increase in federal funding. President Myers noted that a

significant portion of these funds are spent in the state on research personnel. Looking ahead, President Myers stated that KSU is working to revitalize its academic portfolio and is in the process of implementing its new enrollment management plan. Key components of the plan include attracting more out-of-state students, updating ways to engage with in-state recruiting networks, implementing the new tuition and fee structure that the Board approved in June, reviewing the University's scholarship structures, and increasing student retention and graduation rates. President Myers also reported on the University's COVID-19 relief funding and echoed President Scott's concerns on finding resources to stay competitive in the salary market. The Board discussed the importance of leveraging the University's assets to grow research and business and industry partnerships.

President Garrett stated that Emporia State University's mission is to prepare students for lifelong learning, rewarding careers, and adaptive leadership, and its main goal is to stay affordable, so students have access. President Garrett reviewed the University's budget for FY 2022, which totals \$106,759,775. The budget includes the maintenance of effort funds that the Legislature passed this year and the partial restoration of SGF appropriations that were cut. ESU will need an additional \$650,000 in SGF to restore the full cut. In order to make up for lost revenues in state funding and tuition revenues, ESU has cut \$5.5 million from its FY 2021 budget, which included eliminating 54 positions and low performing academic programs. Regarding enrollments, ESU had several years of declining enrollments but was making progress to reverse the trends before the pandemic hit. Undergraduate enrollments were impacted the most with the biggest decline in freshmen enrollments while graduate enrollments increased. On a positive note, President Garrett highlighted that ESU had its third-consecutive year of a record-setting student retention rate and is hopeful that that trend will continue this fall. The University has also increased its six-year graduation rate. Regarding 2021 fall enrollments, President Garrett believes that freshmen enrollments will be down again along with international students. However, international students could take online courses, which are not calculated in ESU's predictive model. President Garrett also believe that graduate student enrollment will continue to be stable. Additionally, President Garrett stated that ESU is making targeted investments in programs that are vital to the University's mission and the state and noted that all new academic program requests must include market studies and a pro forma financial statement. Regent Hutton asked whether the growth in graduate student enrollment was linked to a specific program. President Garrett noted the majority of the growth is in the online programs but also highlighted ESU's expansion in its business programs and Teacher's College.

The mission of Wichita State University is to be an essential educational, cultural and economic driver for Kansas and the greater public good. President Muma highlighted that 50 percent of WSU's undergraduate student body are first-generation and that the University is on track to becoming a Hispanic Serving Institution by 2030. President Muma then reviewed WSU's FY 2022 budget that totals \$529.1 million and includes restricted use funds (67.1 percent) and general use funds (16.3 percent tuition, 15.9 percent state general fund, and 0.7 percent maintenance of effort). He stated that WSU has cut 184 positions and made \$28 million in internal general use fund cuts/reallocations during the past six years to address fiscal challenges. Regarding enrollment, WSU saw a slight dip last year due to the pandemic, but President Muma is hopeful that enrollments will bounce back this year and noted that applications are up from last year. WSU has set a goal to grow its enrollment to 17,000 students by 2025, which does not include Wichita State University Campus of Applied Science and Technology's (WSU Tech) enrollments. WSU Tech has set its own enrollment goal to grow from 9,000 to 12,000 students by 2025. He then spoke about the University's role in supporting businesses and the Kansas economy. He gave examples of organizations and companies that are located on the Innovation Campus and highlighted the importance of connecting students with local businesses to retain talent in the state. Dr. Muma stated last year more than 5,000 Wichita State students had paid applied learning and other campus employment experiences, totaling more than \$27 million in wages. WSU also recently established The National Institute for Research and Digital Transformation, which will focus on developing technology that can transform other industries to drive economic development. Dr. Muma noted that WSU and KU are exploring the feasibility of combining the strengths of WSU's College of Health Professions with KU's Medical School-Wichita to create one academic health science center. Regent Winter noted that WSU has increased its research expenditure over the last several years and wanted to know if the growth can be modeled at other institutions. President Muma stated the main

reason for the increase is the Innovation Campus and the impact of companies with a physical presence on the campus. WSU’s National Institute for Aviation Research has also impacted the University’s research enterprise with its success in attracting research opportunities.

(PowerPoints filed with Official Minutes)

UNIVERSITIES’ STUDENT HEALTH CENTER OPERATIONS

Brian White, KU’s General Counsel, presented information on KU’s student health center operations. The mission of student health clinics is to support students’ learning experience on campus by meeting their basic health and wellness needs. At the KU Lawrence campus, around 59 percent of undergraduate students received services at the Watkins Student Health Center last year, which is down from previous years because of the pandemic. General Counsel White stated that during the 2018-2019 academic year, KU Athletics began collaborating with The University of Kansas Health System and Lawrence Memorial Hospital (LMH) Health to launch Kansas Team Health, a new model of care that expanded resources and shifted medical oversight and management out of KU Athletics to the partners to minimize conflicts of interest. This was done in response to incidents involving abuse of student athletes that occurred at other universities. Chancellor Girod then prioritized using the same model to transition management and oversight of the Watkins Student Health Center. The transition of the Watkins Center with The University of Kansas Health System and LMH Health has been completed and included shifting 60 employees into the new partners’ systems, establishing a new governance structure, and aligning clinical and administrative practices and operations. General Counsel White noted the new partnership benefits students by providing seamless continuity of care while keeping a stable cost structure. He reviewed the current financial structure for the Watkins Center and noted that the transition added no additional costs to KU. Moving forward, KU will continue to review additional operational and cost saving options including leveraging its health partners’ contracts and processes where appropriate. Regent Hutton thanked General Counsel White for the information and noted that he wants to look at the health center structures all on the state university campuses.

(PowerPoint filed with Official Minutes)

ADJOURNMENT

The Chair adjourned the meeting at 5:39 p.m.

CALL TO ORDER

Chair Harrison-Lee called to order the July 28, 2021 meeting at 10:30 a.m.

MEMBERS PRESENT:

- Cheryl Harrison-Lee, Chair
- Jon Rolph, Vice Chair
- Bill Feuerborn
- Mark Hutton
- Carl Ice
- Shelly Kiblinger
- Cynthia Lane
- Allen Schmidt
- Wint Winter

NEXT STEPS TO IMPLEMENT FACILITIES CAPITAL RENEWAL INITIATIVE

Chad Bristow reviewed the past timeline and progress milestones for the Board’s Facilities Capital Reviewal Initiative. At the August 2019 retreat, the Board began the process of addressing the deferred maintenance issues on the state university campuses by commissioning two studies. Accruent LLC (now Gordian) conducted a detailed condition assessment of university mission critical buildings and Gould Evans in association with Rickes Associates conducted a space utilization review. It was noted that not all buildings were included in the scope of the space utilization review, only buildings with instructional spaces specifically scheduled for classes during the

Fall 2019 semester. The studies resulted in a foundational database that will serve as a consistent, systemwide source of information about the quality and status of state-owned, university facilities. Director Bristow stated that at the beginning of 2021, Board and university staff began developing a policy framework that the Board reviewed and discussed over several Board meetings. At the June 2021 meeting, the Board adopted new and updated sections of facilities policy, allocated Educational Building Fund (EBF) cash reserves so the system could hire the consultants for additional work on developing guidelines, decided on a six-year escalator to fully fund the 2% annual Maintenance Assessment, which begins in FY 2023, and noted that the Board will seek additional federal and state revenues for launching the university facilities capital renewal.

Director Bristow stated that this year the proposed next step for the Facilities Capital Renewal Initiative is to develop the Board's University Facilities Guidelines. To accomplish this task, the Board's consultants will be asked to help the system identify strategies, process, procedures, best practices, target metrics and performance indicators that will be included in the Guidelines. Additionally, the Board will seek additional funding sources.

The Board discussed the importance of the Initiative and what has been done so far to help the universities move forward. It was noted that during the last legislative session, the Legislature removed the square foot formula in the Education Building Fund appropriation, which gives the Board more flexibility, and as a result, the new sections of facilities policy, which were adopted in June, now clarify that buildings razed after June 2021 will not impact the proportional allocation of future EBF in the 2007 adjusted square footage formula. Regent Hutton stated that not penalizing universities for removing buildings is a big incentive and it will also decrease the university's annual maintenance assessment, as well as reduce operational costs. Additionally, President Flanders noted that another area the Board could address during the upcoming legislative session is seeking a change so that when a university sells a property the proceeds automatically go back to the university, which could then be used on deferred maintenance.

Regent Rolph stated that he and Chair Harrison-Lee spoke with Governor Kelly and legislative leadership about the Board's plan to address deferred maintenance and noted they support the Board's approach. Regent Rolph also believes there is an opportunity during the upcoming legislative session to secure additional state funding for this initiative. Regent Hutton agrees that now is the time to seek additional state funds and noted the Board could shape its request into phases with action steps. The initial phase could address razing and/or divesting of obsolete buildings and campus consolidation projects. Regent Schmidt agrees with the seeking funds but believes it needs to be balanced with seeking additional base funding for the universities. Regent Ice stated there can be unintended consequences of taking buildings offline without a solid plan in place and wanted to make sure that the universities have a strategy before seeking funds to demolish buildings. Regent Winter asked whether this initiative is part of the Board's strategic plan. President Flanders stated that it is in the plan, but staff will be bringing a proposal forward to make this initiative a cross-cutting goal in the strategic plan since it impacts all three pillars. President Myers stated that updating facilities is important to attract students and faculty to the campuses but noted that addressing the deferred maintenance issues must be accomplished in partnership with the state. Regent Hutton stated that the purpose of this initiative is to highlight the deferred maintenance issues on the campuses and noted the data collected during the studies shows that the current level of funding is not sufficiently addressing the issues. He also stated that the Board's plan will provide future CEOs action steps for decreasing deferred maintenance. Regent Schmidt stated that the system needs to do a better job of communicating with legislators regarding the level of funding in the EBF and what it covers. He believes the budget request should focus on campus renewal and that this initiative needs to be a partnership with the state. President Flanders stated that Board staff will draft a budget request proposal that for the facilities capital renewal initiative that allows for flexibility to ensure campus buildings are maintained, deferred maintenance is addressed, and the campuses of the state universities are right-sized and revitalized.

(Handout filed with Official Minutes)

BREAK

The Chair called for a break at 11:43 a.m. and resumed the meeting at 1:00 p.m.

BUILDING A FUTURE: ECONOMIC PROSPERITY PILLAR UPDATE

President Flanders reported the third Pillar, Economic Prosperity, of the strategic plan demonstrates how the higher education system supports economic growth in Kansas. This pillar emphasizes the intentional economic development activities of the institutions. Each institution will focus on a mix of its existing strengths and emerging capabilities that together uniquely position the higher education system to partner with business and industry to create jobs and grow the economy. The Board has established five metrics to measure success: family sustaining jobs created, capital investment generated, existing business expansion, business attraction, and business formation/entrepreneurial endeavors. President Flanders noted that in order to achieve the goals for this pillar, the universities will need partnerships with business and industry leaders, local, state, and federal elected officials, the Kansas Department of Commerce, and economic development intermediaries. Regarding funding, the universities are exploring all funding avenues including submitting their proposals to the SPARK Executive Committee since their plans are tied to economic revitalization. The Chancellor stated that additional funding is key for growing programs that support economic development.

BUILDING A FUTURE: NEXT STEPS FOR ADDRESSING ENROLLMENT GAPS FOR UNDER-SERVED STUDENTS

Daniel Archer, Vice President for Academic Affairs, stated that the Board's strategic plan, *Building a Future*, focuses on increasing access, strengthening affordability, increasing completion rates, and reducing enrollment equity gaps. In January 2021, the Board heard from Dr. Mark Becker, President of Georgia State University, on Georgia State's student success program. The Georgia State model, which is student centered and driven by data, has been successful in helping students from all backgrounds succeed and graduate in record numbers. To help other institutions replicate its model, Georgia State launched its National Institute for Student Success (NISS). Dr. Archer stated that since the purpose and objectives of the NISS align with the Board's goals in *Building a Future*, it was determined that the next step was to have NISS conduct a diagnostic process in which it analyzes and assesses data from the six state universities and one two-year college, Cowley County Community College. The review, which will begin in August 2021, will address areas such as access, affordability, completion, and equity and underscore opportunities for growth in these areas. Then in early 2022, it is anticipated that NISS staff will provide coaching sessions and help participating institutions identify and implement best practices and strategies that will yield improvement in areas of strategic emphasis.

Regent Kiblinger asked that the Board receive progress updates as the institutions move through this process. Regent Harrison-Lee stated that increasing need-based aid will be an important element to addressing equity gaps and it may be something the Board should consider including its budget request. She also noted that Kansas could be the first system in the nation to address equity gaps as a whole and stated she and Dr. Flanders plan to discuss the Board's goals around this topic at the next State Higher Education Executive Officers Association (SHEEO) conference in September. The group discussed addressing remediation issues and the importance of increasing access. President Genandt stated that Excel in CTE is a form of need-based aid that has been successful and noted the initiative has increased access to the colleges. President Johnston noted that business partnerships have been critical for the success of the Excel in CTE initiative because many businesses supply materials and tools for the different programs.

BUILDING A FUTURE: ATTAINMENT GOAL

President Flanders stated that under the Board's previous strategic plan, *Foresight 2020*, the Board adopted an attainment goal to increase to 60 percent the number of Kansas adults who have a certificate, associate degree or a bachelor's degree. At the time it was decided that the higher education system should take on the responsibility of reaching the 60 percent and each institution was assigned targeted goals for increasing the number of awards they grant each year. However, the system struggled with meeting this goal because a state's overall attainment level is influenced by more than the number of degrees produced by the institutions. President Flanders stated

that increasing attainment levels in a state is important because studies have shown that most jobs will require some type of postsecondary credential. Georgetown University Center on Education and Workforce released its projections for job and education requirements and noted that in Kansas 71 percent of jobs will require a postsecondary credential. President Flanders stated that this goal includes credentials awarded by higher education institutions as well as registered apprenticeships and other credentials awarded by industry. He stated that for the new strategic plan, *Building a Future*, the Board will need to determine what portion of the 71 percent will be the higher education system's responsibility. It was noted that the Advantage Kansas Coordinating Council is discussing a postsecondary attainment goal for Kansas and the issues surrounding apprenticeships. Regent Kiblinger stated that the Council is also interested in looking at attainment of underrepresented populations. The group then discussed short term credentials and the role the private sector plays in increasing attainment. It was noted that it is difficult to track industry credentials but there are various methods of providing an approximate number. The Georgetown study does break down attainment by degree level. Since Regent Kiblinger and Regent Lane are members of the Advantage Kansas Coordinating Council, Regent Harrison-Lee asked that they work with President Flanders to identify an attainment goal for the system and asked that their recommendation be brought to the Board this fall.

BREAK

The Chair called for a break at 2:28 p.m. and resumed the meeting at 2:41 p.m.

EXPANDING THE KU EDWARDS AND JOHNSON COUNTY COMMUNITY COLLEGE PILOT PROGRAM

President Johnston stated creating a systemwide general education (GE) package to align programs under a common framework that guarantees seamless transfer is critical for improving student success because it will allow transfer students to shorten their path to completion. Vice President Archer stated that currently the 19-member working group is examining the key elements of creating a systemwide GE package, and he expects to bring the framework and the system for writing outcomes to the Board for consideration in the fall.

Vice President Archer reported in June, the Board received an update on the pilot program that authorized programmatic exceptions to the minimum 60 semester credit hour requirement for the institution awarding the baccalaureate degree for certain transfer agreements between the University of Kansas Edwards Campus and Johnson County Community College (JCCC). During the meeting it was noted that Emporia State University, Pittsburg State University, Kansas State University, Wichita State University, and Washburn University are interesting in participating in the program and the Board discussed expanding the program to all the universities, which would require amending Board policy. Vice President Archer explained that the exception in the pilot program can work for some programs but not for all programs because of accreditation requirements. President Farley stated that Washburn University explored this concept several years ago and plans to move forward with implementing it for specific programs because it benefits students, the University and the community colleges. Regent Schmidt asked how the Board moves forward on this topic. President Flanders stated the Board may want to consider changing its policy so that other universities can participate with the understanding that this concept will not apply to all programs.

BOARD PROGRAM REVIEW PROCESS

Vice President Archer stated that last year the Board expressed a desire to strengthen the efficiency of the systemwide undergraduate degree program inventory and wanted to explore reviewing all undergraduate programs under a program prioritization model framework. Nationally program prioritization models have been used to assist universities in determining if programs should be expanded, added, reduced, consolidated, or eliminated. Under this model, each university would rank its undergraduate programs based on the following ten core criteria: 1) History, development and expectations of the program, 2) External demand for the program, 3) Internal demand for the program, 4) Quality of program inputs and processes, 5) Quality of program outcomes, 6) Size, scope and productivity of the program, 7) Revenue and other resources generated by the program, 8) Costs and other expenses associated with the program, 9) Impact, justification, and overall essentiality of the program,

and 10) Opportunity analysis of the program. Dr. Archer noted that each university would determine the potential data source for each criteria and would develop an internal methodology to measure its programs under the criteria. He also stated that this is just one model, and universities may decide to use different standards.

President Flanders noted that last year the Board looked at the low-enrollment programs and at the end of the process, thought it would be more helpful to look at moving to a prioritization model that the universities conduct at each campus. Regent Kiblinger stated that the Board wanted to see a prioritization model for low-enrollment programs and is supportive of the proposed framework if the universities do not have one. President Garrett noted that each university reviews a mixture of programs each year through their own internal processes because it is required for accreditation and by Board policy. She stated if the objective for this process is to rank all programs, it is unclear on how that would work when not all programs are reviewed during the same timeframe. Chancellor Girod asked for clarity on whether this process replaces the low-enrollment review or the program review policy. President Flanders stated the low-enrollment review policy is another tool the Board can use but sees this process as a way of being more strategic when looking for efficiencies. Regent Hutton noted that his understanding was that the universities were going to rank all their programs and not just the low-enrollment programs. The Board would then evaluate those rankings and make decisions. Regent Kiblinger stated that having the universities rank all programs every year would be a huge lift for the campuses and does not know if it is realistic. Regent Lane asked for clarification on what the Board wants to accomplish by ranking programs. Regent Hutton stated that even with all the review processes in place, it is very difficult to remove low performing programs. He believes that if the Board and universities want to become more efficient, hard decisions are going to need to be made because there are not enough resources for each university to offer everything. The Board discussed the meaning of efficiency and noted that the system needs to do a better job of communicating with outside groups on it has accomplished. Following discussion, Regent Harrison-Lee asked Board staff to look at this topic and provide guidance on how it should move forward.

BOARD'S UNIFIED BUDGET REQUEST

Matt Casey, Director of Government Relations, reviewed the non-budgetary legislative request items identified below. He noted that this is a preliminary list, and more items may be added before the Board receives its first read at the November meeting.

- Development an agreement on a trailer bill for the Promise Act legislation.
- Explore language that would allow more efficiencies for affiliations and partnerships between two institutions.
- Amend K.S.A. 75-6609 (f) to clarify that the proceeds resulting from the sale of universities' real property are retained by the university for addressing deferred maintenance (rather than having to state that in each land sale bill). If not for all real property, then at a minimum, for any real property that was gifted to a university or to a university affiliated corporation.
- Authorize KSU land sale of the pecan field office.
- Authorize KSU land sale of a duplex in Omaha.
- Amend the performance-based incentive payment language to include high school equivalency alongside GED.
- Pursue 2021 SB 215, which amends the motorcycle and truck driver training fund.
- Pursue 2021 SB 344, which would increase options for the 529 savings plan to allow more flexibility for third party contributions.

Vice President Frisbie stated the Kansas Higher Education Coordination Act requires the Board of Regents to develop and present to the Governor and Legislature a unified request for state appropriations for postsecondary education each year. The Board's request must be submitted by October 1. At the June meeting, the institutions submitted proposed items for the Board's FY 2023 request. The Board heard from President Genandt, President Johnston, and President Farley on the priorities for the technical colleges, community colleges and Washburn

University. The group then discussed the strategy for the request and based on the discussion, the Board directed staff to draft a unified budget request that includes funds for need-based student financial aid, restoring the remaining FY 2022 SGF budget cut, funds for the Capital Renewal Initiative, funds for the Excel in CTE program, and funds for the postsecondary tiered and non-tiered state aid. Additionally, Regent Hutton suggested that the request include funds to help students persist and graduate and noted the funds should be used on wraparound services. The Board also asked staff to look at ways to make the need-based aid request flexible enough so graduate students can be included. Regent Winter and Regent Ice expressed interest in looking at a base funding request along with these other items. Regent Schmidt stated that he would like to review the Excel in CTE statute to determine if it should be adjusted to include the coverage of additional fees. President Johnston noted that the Board could request onetime funding for the colleges to buy tools for the Excel in CTE, which may address Regent Schmidt's concerns. The Board will act on its unified budget request at the September meeting.

ADJOURNMENT

The Chair adjourned the meeting at 4:54 p.m.

CALL TO ORDER

Chair Harrison-Lee called to order the July 29, 2021 meeting at 9:38 a.m.

MEMBERS PRESENT:

Cheryl Harrison-Lee, Chair
 Jon Rolph, Vice Chair
 Bill Feuerborn
 Mark Hutton
 Carl Ice
 Shelly Kiblinger
 Cynthia Lane
 Allen Schmidt
 Wint Winter

BOARD COMMITTEES

The Board Academic Affairs Standing Committee, Fiscal Affairs and Audit Standing Committee and Governance Committee met to go over items for the upcoming year. Regent Hutton reviewed the Fiscal Affairs and Audit Standing Committee's traditional agenda topics and noted that the Committee will also focus on the operations of the student health centers, student fees, and the Board's facility renewal initiative. Regent Kiblinger stated that this year the Board Academic Affairs Standing Committee will continue to monitor the progress of new programs that the Board approved to see if those programs are meeting the targets that the universities' projected. The Committee will also discuss the structure of the performance reports, look at the Board's program review process, and monitor the progress of the Board's General Education Package Initiative. Regent Harrison-Lee reported that the Governance Committee will oversee the Board's communication and advocacy plan this year. The Committee will monitor the rollout of the Board's Freedom of Expression Resolution, will continue to evaluate the university CEO assessment process, and will discuss the university CEO search process.

BREAK

The Chair called for a break at 9:45 a.m. and resumed the meeting at 10:15 a.m.

2021-2022 BOARD GOALS

President Flanders reviewed the goals from last year and noted Board staff will continue to work on the communication plan for the Board's Freedom of Expression Resolution and will continue to buildout the Board's strategic plan. Chair Harrison-Lee identified the below topics that could be turned into Board goals for the upcoming year.

- Next steps for the Board's Facility Renewal Initiative

- Continue to address the enrollment opportunities for under-served student metric in the Board's strategic plan
- Study the financial component of the university student health centers
- Continue to evaluate the university CEO assessment process

Regent Hutton commented that he believes it will be important to seek federal and state funding for the Facility Renewal Initiative this year. Regent Rolph agreed that even one-time federal funds could have a significant impact on the initiative. Regent Winter noted that he would like to pursue legislation so that the proceeds from selling land are returned to the state universities. Regarding student health centers, Regent Hutton stated that he would like more time to study the topic and plans to bring a recommendation to the Board in September.

The Board discussed the enrollment equity gap metric. Board members like the idea of looking at student success advising models, expanding opportunities for internships, and identifying attainment goals for all populations. Regent Hutton stated that it would be helpful to know if specific enrollment initiatives have been successful in the past. Regent Winter asked for information on the current enrollment growth strategies at the institutions and is interested in knowing if out-of-state tuition waivers have impacted enrollments. Regent Ice noted the importance of understanding what the institutions are currently doing to increase enrollments, and Regent Rolph stated that the two-year colleges need to be included in this review. President Flanders stated that Board staff will more fully develop the goals and present them to the Board for consideration at the September meeting.

BOARD MEMBER TRAVEL PROCEDURES

Kelly Oliver, Senior Director of Finance and Administration, reviewed the Regent travel reimbursement process. She noted that as a state agency, the Kansas Board of Regents is subject to external review of any expenditure made from the funds appropriated to the agency. With respect to travel expenses, state statutes and the agency's operating expenditure appropriation proviso details how Regents' travel expenses may be reimbursed. Director Oliver stated that for Board-related travel outside of regular Board and assigned committee meetings, a Board member must obtain prior written approval from the Board Chair to request travel expense reimbursement. Below are the general travel and salary guidelines for Board members.

Policy:

1. Board of Regents members are entitled to salary compensation, subsistence and travel allowances for attendance at the following activities:
 - a. Board meeting attendance
 - b. Scheduled campus visits to universities
 - c. Attendance and participation in a major campus event such as an inauguration, commencement, a building dedication, or serving on committees or other associated boards when assigned by the Board Chair as an official Board representative
 - d. When specifically invited as a Regent and assigned by the Board Chair to attend major events in the state such as the State of the State.
 - e. Delivering presentations to a legislative body or legislative committees, or meetings with legislators which concern higher education when coordinated by BOR staff.
2. Board of Regents members are entitled to subsistence and travel allowances when participating in matters of educational interest to the State of Kansas. Travel requests for attendance of these events must include a written statement describing the business purpose of the event and be approved in advance by the Board Chair. To request travel approval, email the Board Chair, and copy Board staff at kborfinance@ksbor.org.
3. Salary compensation is for time spent in attendance at activities. The subsistence allowance is reimbursement for lodging and meal expenses. The travel allowance is reimbursement for mileage and toll expenses.

The Regents discussed the importance of visiting university and college campuses. President Flanders noted in the past the Regents divided up college campus visits based on geography, and stated that Board staff could put together a list of colleges in each Regents location. Vice President Smathers noted that the members of the Kansas Postsecondary Technical Education Authority (TEA) also visit assigned community and technical college campuses annually and stated that the list of assigned TEA members can be provided to the Regents if they are interested in coordinating college campus visits. Chair Harrison-Lee asked the Board members to send her an email with any travel requests that are outside the normal Board meetings for approval. Regent Rolph noted that the approval is only needed if the Regent wants his or her travel reimbursed.

HOUSEKEEPING

The Board members signed up for fall commencement ceremonies and reviewed the upcoming Board meeting calendar. The Board came to a consensus that the 2022 budget workshop and retreat will take place the first week in August. Board staff will forward the dates to the Board and the university CEOs. The Board also discussed the process for appointing a new Board chair and vice chair. General Counsel Miller then distributed the conflict of interest forms for each Regent to complete and noted that the Board will act on any actual or apparent conflicts in September.

President Flanders stated on Monday, August 2, the Kansas State University Presidential Search Committee will meet to discuss the KSU Presidential Profile, which will be used by the search consultant to advertise for the position. He asked the Regents for feedback on what position attributes they would like to include in the document and the following were identified by Board members:

- Presents clear evidence of leadership skills needed to move a university or higher education system forward;
- Is a forward thinking individual who understands the changing environment of higher education and what is needed to grow and thrive;
- Demonstrates the ability to balance all functions associated with being a university president;
- Presents clear evidence of understanding the University’s land grant culture, mission and role and understands how to leverage those assets;
- Has a record of successful resource generation through fundraising and has demonstrated the ability to build relationships with local, state, and federal leaders.

President Flanders stated that the KSU Presidential Profile will be presented to the Board for final approval after the Search Committee provides its feedback, which Regent Ice hopes will occur by mid-August. The Board also discussed the timeline for the KSU Presidential search and the Pittsburg State Presidential search.

ADJOURNMENT

Chair Harrison-Lee adjourned the meeting at noon.

Blake Flanders, President and CEO

Cheryl Harrison-Lee, Chair

**KANSAS BOARD OF REGENTS
MINUTES OF SPECIAL MEETING
August 18, 2021**

The August 18, 2021, meeting of the Kansas Board of Regents was called to order by Chair Harrison-Lee at 4:01 p.m. The meeting was held over Zoom and was streamed in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT: Cheryl Harrison-Lee, Chair
Jon Rolph, Vice Chair
Bill Feuerborn
Carl Ice
Mark Hutton
Shelly Kiblinger
Cynthia Lane
Allen Schmidt
Wint Winter

KANSAS STATE UNIVERSITY PRESIDENTIAL SEARCH

Regent Ice stated that the Kansas State University Presidential Search Profile is the document that the search firm will use to advertise for the position of president. The Profile contains information about the University, the City of Manhattan, and the region. It also list 18 presidential leadership attributes that the Regents and members of the Search Committee identified. Regent Ice thanked the Board and the members of the Search Committee for their feedback on the Profile. He also thanked the members of the Search Committee who volunteered their time to edit the document and the KSU staff who developed and organized the Profile. Regent Kiblinger thanked Regent Ice and the Search Committee for their work and noted the Profile contains all the attributes she is looking for in the next president. The Board discussed the importance of the leadership attributes. Regent Winter believes some attributes are, in his opinion, a higher priority than others and asked Regent Ice whether the Search Committee will rank the attributes when evaluating candidates. Regent Ice stated he believes the Committee members will look at all 18 attributes when evaluating a candidate and noted that at the Board retreat, the Board discussed looking for an individual who can balance all functions associated with being a university president. Regent Hutton concurred and noted that through the process individual Committee members and Regents may decide that certain attributes carry more weight than others. He stated that those conversations will naturally occur through the evaluation process and members may decide that a candidate’s strength in certain areas outweigh other attributes. Regent Winter believes all the attributes should be included in the Profile, but his hope is that the Committee agrees that some attributes are more important than other attributes. Following discussion, Regent Ice moved to approve the KSU Presidential Search Profile. Regent Schmidt seconded. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Feuerborn, Regent Harrison-Lee, Regent Ice, Regent Hutton, Regent Kiblinger, Regent Lane, Regent Rolph, Regent Schmidt, and Regent Winter. The motion carried.

(KSU Presidential Search Profile filed with Official Minutes)

ADJOURNMENT

Chair Harrison-Lee thanked Regent Ice, Regent Hutton, and the KSU Search Committee for their work on the Profile and then adjourned the meeting at 4:13 p.m.

Blake Flanders, President and CEO

Cheryl Harrison-Lee, Chair

REPORTS AND CONSENT AGENDA

VI. Introductions and Reports

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| <ul style="list-style-type: none"> A. <i>Introductions</i> B. <i>Report from the Chair</i> C. <i>Report from the President & CEO</i> D. <i>Report from Council of Faculty Senate Presidents</i> E. <i>Report from Students' Advisory Committee</i> | <ul style="list-style-type: none"> Regent Harrison-Lee, Chair Blake Flanders, President & CEO Janet Stramel Mark Faber |
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VII. Standing Committee Reports

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| <ul style="list-style-type: none"> A. <i>Academic Affairs</i> B. <i>Fiscal Affairs & Audit</i> C. <i>Governance</i> | <ul style="list-style-type: none"> Regent Kiblinger Regent Hutton Regent Harrison-Lee |
|--|--|

VIII. Approval of Consent Agenda

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| <ul style="list-style-type: none"> A. <i>Fiscal Affairs & Audit</i> <ul style="list-style-type: none"> 1. Amend the FY 2023 Capital Improvement Plan and Update Total Project Cost and Funding Sources for Weede Physical Education Building Maintenance and Improvements – PSU | <ul style="list-style-type: none"> Chad Bristow,
Director of Facilities |
|---|---|

Pittsburg State University (PSU) requests permission to amend its FY 2023 capital improvement plan to reflect an increase in the total project cost for the Weede Physical Education Building Maintenance and Improvements project. This increase is due to higher than estimated equipment and construction costs for the HVAC portion of the work. Feedback received during bidding indicates the higher cost is primarily a result of the COVID impact on equipment, supplies, and labor costs. The project entails the replacement of a 50-year-old gas heating system with a new system that adds dehumidification and cooling to this mission-critical facility, as well as the installation of a video board system and related scoreboards. The project and program statement were originally approved by the Board in March 2021 as an amendment to the FY 2022 capital plan and the total project cost was estimated at \$1,902,000 to be fully funded by private gifts. The new total project cost, incorporating the actual construction bid amount from MSI Constructors, is now \$2,170,000, with the \$268,000 in additional costs funded from University reserves.

2. Amend the FY 2023 Capital Improvement Plan and Approve Program Statement for Volleyball and Olympic Training Center — KSU

Kansas State University requests approval to amend the FY 2023 capital improvement project plan and to accept the program statement for the construction of the Volleyball and Olympic Training Center. The Volleyball and Olympic Training Center will provide student athlete support services for nutrition, sports medicine and rehabilitation, mental health services, athlete locker rooms and team meeting spaces. It will also provide office space for coaching staff, nutrition and sports medicine, and mental health personnel. It is anticipated that this 103,000 square foot facility will accommodate approximately 3,100 visitors. The volleyball arena can also host E-Sport, concerts, and other performing arts events. The estimated cost for this project is \$43.2 million and will be funded from donations to the K-State Athletics Building Champions Campaign and K-State Athletic Operational Funds. No state or university funds will be used for the project.

3. Amend the FY 2023 Capital Improvement Plan and Approve Program Statement for Indoor Football Practice Facility — KSU

Kansas State University requests approval to amend the FY 2023 capital improvement project plan and to accept the program statement for the construction of the Indoor Football Practice Facility. The new facility will provide indoor and outdoor synthetic turf fields, a recruit and coach catwalk above the indoor field, camera platforms and AV for athlete training, a sports medicine area, and football and equipment storage areas. The 92,160 square foot indoor practice facility and the 92,100 square foot outdoor practice field will be located adjacent to the east side of the Bill Snyder Family Stadium. The project plan includes a new ticket booth, secure covered entrances to the stadium for fans, a new team store and a fan experience space. The estimated cost for this project is approximately \$31.7 million and will be funded from donations to the K-State Athletics Building Champions Campaign and K-State Athletic Operational Funds. No state or university funds will be used for the project.

4. Amend the FY 2023 Capital Improvement Plan and Approve Amended Program Statement for Razing Oliver Residence Hall — KU

The University of Kansas, Lawrence requests authorization to amend the program statement for Oliver Residence Hall. The original program statement for Oliver Hall was to remodel the existing facility. After additional study in 2020, it was determined that the best option was to raze the facility. This change was previously reflected in KU’s FY 2022 and FY 2023 DA-418a and DA-418b capital improvement project budgets. At the request of Director Bristow, KU is resubmitting the program for this work. This project not only reduces the University’s footprint but also reduces Student Housing deferred maintenance backlog. The project cost for this work is estimated at \$2,200,000. The project will be funded with Student Housing and Transportation Services Funds. It is currently projected that this work will take place during the summer of 2022.

5. Amend the FY 2023 Capital Improvement Plan for District Chilled Water Plant — KU

The University of Kansas, Lawrence requests authorization to amend the project budget for the District Chilled Water Plant. The original DA-418A and B showed EBF funding of \$1,000,000 in previous years, \$500,000 in FY 2023, \$2,000,000 in FY 2024 and \$2,500,000 in FY 2025 . With additional internal funding for deferred maintenance this year, KU is now proposing to change the funding to \$1,000,000 of EBF in previous years, \$2,500,000 in KU funds in FY 2022 and \$2,500,000 of EBF funding in FY 2023 . The scope described in the previously approved program statement has not been changed.

6. Amend the FY 2023 Capital Improvement Plan and Approved Program Statement for Central Boiler Plant — KUMC

The University of Kansas Medical Center (KUMC) seeks approval to redesign and replace the central boiler plant at Applegate Energy Center (AEC). In conjunction with the boiler project, KUMC will replace the curtain wall on the west half of Applegate Energy Center’s exterior. The estimated replacement cost identified below represents the RS Means 2021 estimate provided via the VFA Facility database. Project expenditures will be spread out over three years. A more precise estimate will be known when the project is put out to bid. KUMC intends to go out to bid and begin design work in FY 2022. Deferred maintenance funding will be used to pay for the project beginning in FY 2023.

Boiler Replacement:	\$5,734,170 estimated RS Means 2021 from VFA Facility database
Curtain Wall:	<u>\$5,545,125</u> estimated RS Means 2021 from VFA Facility database
Total:	\$11,279,295

7. Act on Annual Budget for Mill Levy — WSU

**Elaine Frisbie,
VP, Finance & Administration**

Summary

On July 1, 1964, the Municipal University of Wichita became Wichita State University, a state institution governed by the Kansas Board of Regents. At that time, the Board of Trustees at Wichita State University was established to support the educational undertakings of the university through the management of the University’s endowment and the property tax revenues levied within Wichita, and later all of Sedgwick County. The Board of Trustees consists of nine members appointed by the Governor to three-year terms.

K.S.A. 76-3a16 requires the Kansas Board of Regents to approve expenditures by the Board of Trustees from the property tax revenue generated by the local 1.5 mills. The Board of Trustees proposes FY 2022 expenditures totaling \$8.9 million, \$83,278 more than FY 2021. Property tax revenues are estimated at \$8.4 million with a contingency set as \$300,000. The Wichita/Sedgwick County mill levy budget has been reviewed and approved by the Wichita State University Board of Trustees, the Wichita City Council, and the Sedgwick County Board of Commissioners. Board staff recommends approval.

Background

Since WSU’s affiliation as a state institution in 1964, 1.5 mills have been levied on all taxable property in the City of Wichita. The levy was extended to property in Sedgwick County beginning in 1988. The funds are under the control of the nine-member WSU Board of Trustees; however, state law provides that the Trustees may expend funds only with the approval of the Kansas Board of Regents. The WSU Board of Trustees has submitted the budget detailed below.

**FISCAL YEAR 2022
WICHITA STATE UNIVERSITY
CITY-COUNTY MILL LEVY BUDGET REQUEST**

Capital Improvements \$2,852,167

WSU Innovation Campus \$2,831,567

Goal: To provide capital for strategic initiatives needed to improve the Innovation Campus and the campus as a whole.

Create a live, work, play environment for students, staff, strategic partners, and the community. All funding decisions will be vetted by the WSIA and facilities committee and approved by the BOT. The \$2,677 budgetary decrease in this line item reflects the decrease in revenue over expenditures after all other budgetary adjustments have been made compared to the fiscal year 2021 budget.

Building Insurance \$20,600

Goal: To provide insurance coverage as required by bond covenants.

Bond transcripts require that insurance coverage be maintained on buildings where bond proceeds were used to fund the construction costs of the buildings. No change is requested in this budget item for Fiscal Year 2022.

Student Support \$5,183,694

WSU Tech Support - \$800,000

In prior years, Sedgwick County received this support from the Board of Trustees to offset a portion of the County’s debt service for the National Center for Aviation Training. Since WATC is now WSU Tech, the County has eliminated their operating support of WATC, the Board of Trustees has eliminated support for the County’s

debt service and redirected this support directly to WSU Tech. No change is requested in this budget item for Fiscal Year 2022.

Wichita State University Undergraduate Support - \$3,949,705

In October of 2013, President Bardo announced a new scholarship program for Wichita State University. WSU will become more assertive about (1) offering scholarship money, and (2) offering scholarships earlier to a larger number of prospective students. Funds from the City-County Mill Levy will be a key factor in the implementation and success of this new program. Support for undergraduate students will be dispersed in four types of scholarships; Freshman Merit, Honors College, National Merit, and Transfer Merit. Funds from the Mill Levy will be targeted primarily to students who are Sedgwick County residents. A two percent (\$77,445) increase is requested in this budget item for Fiscal Year 2022.

Wichita State University Graduate Support - \$395,229

Support for the Graduate School is targeted to assist graduate students studying for the Master of Public Administration degree, doctoral or master's studies in areas directly affecting local industry or the public sector. Funding also used to recruit graduate research assistants to assist faculty-directed projects that have received or have a strong potential to receive external grant funding in areas that have applications to business, industry, and social agencies in Wichita/Sedgwick County. A two percent increase (\$7,750) is requested in this budget item for Fiscal Year 2022.

Public Policy and Management Center - \$38,760

Budget for the Public Policy and Management Center funds graduate assistants who provide direct support to local governments, nonprofits, and community activities in Sedgwick County. The assistance comes in the form of research, professional development and community engagement through applied learning experiences directed by the Center staff. Graduate assistants at the Public Policy and Management Center work with faculty from multi-disciplines including public administration, social work, community psychology, business, criminal justice, and others. The experience the graduate assistants receive by working at the Public Policy and Management Center prepares them for a career in public service and provides director support to nonprofit and local government organizations in Sedgwick County seeking assistance from the Center. A two percent increase (\$760) is requested for Fiscal Year 2022.

Economic and Community Development-\$486,000

Funding for Economic and Community Development activities allows Wichita State University to continue expanding its involvement with the City of Wichita and Sedgwick County through education and training programs in support of economic development. The funding also provides opportunities to utilize faculty expertise in the analysis of community issues in partnership with the City and County, utilize student internships related to specific local needs and provide services related to maintaining and analyzing important socio-economic databases. No change is requested in this budget item for Fiscal Year 2022.

Interns-City/County \$136,000

Goal: To attract pre-service students considering professional degree programs and provide them with financial assistance, to provide an enriched learning experience for students, and to contribute to the quality of community decision making through intern assistance to the Offices of the City Manager and County Manager.

The City/County intern program is directed by the Hugo Wall School of Urban and Public Affairs and is used to enhance the learning experience of four Master of Public Administration students through internships with the City of Wichita and Sedgwick County. No change is requested in this budget item for Fiscal Year 2022.

Business and Economic Research \$150,000

Goals: To produce annual economic forecasts such as employment, personal income, and retail sales for the Wichita/Sedgwick County area.

To develop and maintain publicly accessible business, demographic and economic databases for the Wichita/Sedgwick County area.

To respond to requests for information from the community relative to business, economics and demographics.

In 1999, the City of Wichita asked the Center for Business and Economic Research at Wichita State University to expand its research capabilities to provide Geographic Information System (GIS) services. In 2005, the Center was asked by the City of Wichita, Sedgwick County and the Greater Wichita Economic Development Coalition (GWEDC) to expand its research capabilities and services by developing, maintaining and operating the South-Central Kansas Economic and Fiscal Impact Model. The city, county and GWEDC have asked the Center to maintain most databases on a county-by-county basis for a ten-county service area, as economic development has become a more regional endeavor. The Center has expanded its research, forecasting, database management and economic modeling to better serve business, industry, government and non-profit groups throughout south-central Kansas. Through its research and programs, the Center has established a reputation for efficient, timely, reliable and customer-friendly services. The Center contributes directly to the economic development efforts of Wichita, Sedgwick County and Kansas. Beginning January 1, 2017 all Business and Economic Research expenditures are also approved by the Greater Wichita Partnership. No change is requested in this budget item for Fiscal Year 2022.

City Government Services \$100,000

Goal: To provide services to the City of Wichita on projects requested by city government.

Wichita State University provides technical assistance and training to support the mission of the City of Wichita. Expertise of faculty, staff and students will be used to respond quickly to requests for assistance and information. No change is requested in this budget item for Fiscal Year 2022.

County Government Services \$100,000

Goal: To provide services to Sedgwick County on projects requested by county government.

Wichita State University provides technical assistance and training to support the mission of Sedgwick County. Expertise of faculty, staff and students will be used to respond quickly to requests for assistance and information. No change is requested in this budget item for Fiscal Year 2022.

University Research and Support Services \$57,000

Organization and Development \$57,000

Goal: To ensure that funds from the Mill Levy are properly administered for the City of Wichita, Sedgwick County and Wichita State University.

Organization and Development represents the operating costs for the Board of Trustees. The WSU Board of Trustees is responsible for administering the Mill Levy fund, monitoring endowments held in the WSU Foundation that are owned by the Board of Trustees and managing the facilities owned by the Board of Trustees. No change is requested in this budget item for Fiscal Year 2022.

Contingency \$300,000

Goal: To provide flexibility in funding to respond to unforeseen needs or emergencies.

The Contingency line item will support unanticipated program needs throughout the year. As recommended by Sedgwick County financial officials, \$300,000 represents anticipated revenue depending on the financial determination of the actual dollar value of the revenues from the 1.5 Mill Levy. These additional resources may result from unanticipated increases in property valuation. Any unused portion of these funds will be utilized for additional support for the Wichita State University Merit Scholarship Program.

**Wichita State University
City of Wichita/Sedgwick County Mill Levy Budget
Fiscal Year 2022 Budget**

	FY 2021	FY 2022	Amount of
Revenues	Budget	Budget	Change
Mill levy Revenue	\$8,445,583	\$8,576,861	\$131,278
Interest	50,000	2,000	(48,000)
Contingent Revenue	300,000	300,000	--
Total Revenue	\$8,795,583	\$8,878,861	\$83,278
Expenditures			
Capital Improvements			
WSU Innovation Campus	\$2,834,244	\$2,831,567	(\$2,677)
Building Insurance	20,600	20,600	--
Total Capital Improvements	\$2,854,844	\$2,852,167	(\$2,677)
Student Support			
WSU Tech Support	\$800,000	\$800,000	\$--
Undergraduate Support	3,872,260	3,949,705	77,445
Graduate Support	425,479	395,229	(30,250)
Public Policy and Management Center Support	--	38,760	38,760
Total Student Support	\$5,097,739	\$5,183,694	\$85,955
Economic and Community Development			
Interns – City/County	\$136,000	\$136,000	\$--
Business and Economic Research	150,000	150,000	--
City Government Services	100,000	100,000	--
County Government Services	100,000	100,000	--
Total Economic and Community Development	\$486,000	\$486,000	\$--
University Research and Support Services			
Organization and Development	\$57,000	\$57,000	\$--
Total Research and Support Services	\$57,000	\$57,000	\$--
Contingency			
Contingency	\$300,000	\$300,000	\$--
Total Contingency	\$300,000	\$300,000	\$--
Total Expenditures	\$8,795,583	\$8,878,861	\$83,278

B. Technical Education Authority

- 1. Act on Request to Offer a New Early Childhood Education Degree including the Excel in CTE Fees Associated with the Degree and Request to add it to the Approved Promise Act List – Salina Area Technical College**

**Scott Smathers,
VP, Workforce Development**

Summary

The Board office received a request from Salina Area Technical College to offer two Technical Certificate As, a Technical Certificate B, and Associate of Applied Science degree in Early Childhood Education.

The program addressed all criteria requested and was subject to the 10-day comment period required by Board policy. The program was reviewed by the Technical Education Authority and recommended for approval.

Background

Community and technical colleges submit requests for new certificate and degree programs utilizing forms approved by Board staff. Criteria addressed during the application process include, but are not limited to, the following: program description, demand for the program, duplication of existing programs, faculty, costs and funding, and program approval at the institution level.

Description of Proposed Programs:

Salina Area Technical College (SATC) requests approval of the following program:

- Early Childhood Education (19.0708) – Technical Certificate A/17 credit hours, Technical Certificate A/19 credit hours, Technical Certificate B/33 credit hours, and Associate of Applied Science degree/62 credit hours

According to the U.S. Department of Education, CIP Code 19.0708 Child Care and Support Services Management is defined as a program that focuses on the provision and management of childcare services and prepares individuals to plan, design, and manage childcare facilities and programs that meet children's developmental needs and interests and that provide safe and healthy environments. Curriculum should include instruction in child development and psychology; home and institution-based childcare; identification of diseases, injuries, and psychological trauma and applicable referrals; parent relations; personnel and business management principles; and related laws and policies.

The program was developed through SATC's involvement with the local Chamber of Commerce and Economic Development Organization. The group was made aware of childcare being in critical need with some facilities operating at less than capacity due to a shortage of trained workers.

The proposed program consists of four exit points, a 17-credit hour technical certificate A that focuses on Infant and Toddler Education, a 19-credit hour technical certificate A that focuses on Pre-School Education, a 33-credit hour technical certificate B that focuses on Early Childhood Education, and a 62 credit hour associate of applied science degree. Upon completion of the program, students are eligible for the Center-Based Infant-Toddler, Center-Based Preschool, Family Child Care, and/or Home Visitor credentials offered through Child Development Associate National Credentialing Program.

The Kansas Department of Labor Long-term Occupation Projections 2018-2028 indicate a statewide change of employment for Childcare Workers of 4.1% with an annual median wage of \$22,250 with a high school diploma or equivalent as the typical education needed for entry. Annual openings equate to 1,367 jobs per year. The

Childcare Workers occupation shows 27th out of 197 occupations listed on the High Demand Occupations for Kansas.

Emsi job posting analytics show that from June 2020 to June 2021, roughly 14,579 total postings (7,249 unique postings) were advertised statewide with a median advertised salary of \$28,100.

Four letters of support/commitment for the proposed program were received from the YMCA, Martin Luther King JR Child Development Center, Salina Public Schools, and Salina Area Chamber of Commerce. Supports and commitments for the program include serving as a practicum site, providing internships, providing guaranteed interviews from program completers, and general support.

Currently, thirteen institutions offer similar programs. According to the AY19 Kansas Training Information Program (K-TIP) report, as a system, 25 students graduated and exited the higher education system with average wages ranging from \$20,055 to \$23,341 per year.

Although formal collaboration with higher education institutions was not pursued, SATC consulted the college catalogs of several Kansas two-year colleges regarding their Early Childhood Education programs.

SATC plans to begin the proposed Early Childhood Education program in the spring of 2022. The college estimates the initial cost of the proposed program at approximately \$75,500 (\$55,000 salaries, \$5,000 equipment, \$2,500 tools and/or supplies, \$1,000 instructional supplies, \$10,000 facility requirements, and \$2,000 technology and software). All costs will be funded through the college's general fund. SATC annually budgets \$10,000 for new program development. Other dollars were reassigned from a vacant Allied Health position. Stanton Garton, Vice President of Instruction, will assume responsibility for the proposed program.

The proposed program was subject to the 10-day comment period from July 26, 2021, to August 6, 2021 during which no formal comments were received.

Recommendation

The new program request submitted by Salina Area Technical College for a Technical Certificate A at 17 credit hours, Technical Certificate A at 19 credit hours, Technical Certificate B at 33 credit hours, and Associate of Applied Science degree in Early Childhood Education has been reviewed by the Technical Education Authority and is recommended for approval.

EXCEL IN CAREER TECHNICAL EDUCATION (CTE) FEES

Background

Per statute (K.S.A. 72-3810), the Kansas Board of Regents shall establish general guidelines for tuition and fee schedules in career technical education courses and programs. The Excel in CTE tuition and fee schedule of every technical education program shall be subject to annual approval.

K.S.A 72-3810 states:

“All tuition and fees charged for career technical education by any board shall be in such amounts as are authorized by rules and regulations adopted by the state board which shall establish general guidelines for tuition and fee schedules in career technical education courses and programs. The particular tuition and fee schedule of every career technical education program shall be subject to annual approval of the state board. A current complete schedule of tuition and fees for each career technical education course and program of each board as approved by the state board shall be maintained on file in the office of the state board and shall be open for public inspection at any reasonable time.”

"Fees means those charges assessed against a student by a community college, technical college or the institute of technology for student services, such as health clinics, athletic activities and technology services, or for books, supplies or other materials necessary for a particular course or program, the expense of which is not covered by tuition."

"Tuition means those charges assessed against a student by a community college, technical college or the institute of technology on a per credit hour, per course or per term basis, and that are charged to cover the general expense of providing instructional services."

As per the Postsecondary Technical Education Authority's (TEA) request, on Thursday, December 19, 2019, representatives from community colleges, technical colleges, and Board staff met to set guidelines for fees associated with Excel in CTE courses and programs. As a result of this meeting, agreed upon allowable fees include items/services students take with them and industry-specific fees required for entrance/acceptance into the program.

Allowable fees include:

- Uniforms
- Personal protective equipment
- Background checks
- Fingerprints
- Drug tests
- E-subscriptions/E-books
- Textbooks
- Certification tests
- Liability insurance (example: student malpractice)
- Graduation fees (if applicable)
- Transcript fees (if applicable)

Unallowable fees include:

- Student fees (general)
- Technology fees
- Health fees
- Consumables
- Any other fee not on the allowable list

Non-tiered courses - per statute (K.S.A. 71-1802) a technical program is defined as a "program of study comprised of a sequence of tiered technical courses and non-tiered courses, which is identified by the state board as a technical program for funding purposes." For this reason, students enrolled in technical programs may take non-tiered courses and are responsible for all associated tuition and fees.

Institution Name:	Salina Area Technical College
Program Title:	Early Childhood Education
Program CIP Code:	19.0708

<i>Please list all courses within the program and any fees associated to those courses: Only list costs the institution charging students. Do not duplicate expenses.</i>		
Course ID	Short Description	Amount
ECE 109	Certificate A Graduation Fee	\$17
ECE 129	Certificate A Graduation Fee	\$19
ECE 140	AAS degree Graduation Fee	\$26

<i>Please list items the student will need to purchase on their own for this program: Institution is not charging students these costs, rather students are expected to have these items for the program.</i>		
Item	Short Description	Estimated Amount
Textbooks	Textbooks for required courses	\$475
Uniform	Shirt to be worn to observations and practicums in area centers/preschools	\$25

KANSAS PROMISE SCHOLARSHIP ACT

Background

The Kansas Legislature enacted the Kansas Promise Scholarship Act (Promise Scholarship) which would provide scholarships for students to attend an eligible postsecondary education institution. Eligible programs would be any two-year associate degree program, career and technical education certificate, or stand-alone program that fall into the four fields of study prescribed. It also allows each eligible institution to designate one additional program outside the specified fields that corresponds to a high wage, high demand, or critical need occupation.

On April 23, 2021, Governor Kelly signed [House Bill 2064](#), the Kansas Promise Scholarship Act. The Act provides \$10 million in scholarships for students to enroll in eligible programs at eligible institutions beginning academic year 2022, or July 1, 2021.

The Act also states that the Board of Regents will administer the program. Administration is broken into three categories: Rules and Regulations, Eligible Programs, and Other Responsibilities. The Kansas Postsecondary Technical Education Authority is delegated the approval of eligible programs. The Act (section 2) identifies eligible programs as any of the following fields of study:

- Advanced Manufacturing and Building Trades
- Early Childhood Education and Development
- Mental and Physical Healthcare
- Information Technology and Security

The Act (section 3) also states that “an eligible postsecondary institution may designate one additional promise eligible program if the additional program is a two-year associate degree program or a career and technical education certificate or stand-alone program that corresponds to a high wage, high demand, or critical need occupation.”

This application should be used for new programs (currently in the program approval process) or existing programs the institution would like reviewed for Kansas Promise eligibility.

A complete list of approved Promise Eligible programs may be located at:
<https://www.kansasregents.org/students/student-financial-aid/promise-act-scholarship>

Program Eligibility

2021 House Bill 2064, section 2, (7) (A) identifies promise eligible programs as (i) Information Technology and Security, (ii) Mental and Physical Healthcare, (iii) Advanced Manufacturing and Building Trades, (iv) Early Childhood Education and Development.

Section 3, (c) allows for the postsecondary educational institution to designate an additional promise eligible program that corresponds to a high wage, high demand, or critical need occupation. The Act further states the postsecondary educational institution shall maintain the promise eligible program for at least three consecutive years.

Name of institution	Salina Area Technical College
Name, title, and email of person responsible for Academic program	Stanton Gartin, Vice President of Instruction Stanton.Gartin@salinatech.edu
Name, title, and email of Financial Aid contact	Rachael Galvan, Financial Aid Specialist Rachael.Galvan@salinatech.edu

Add programs under the appropriate category the institution would like reviewed for Kansas Promise Eligibility. Add additional rows as needed.

Early Childhood Education and Development			
CIP Code	Program Name	Type of Award (AAS, AA, AS, AGS, Certificate)	Scholarship Effective Date (FA21, SP22, SU22)
19.0708	Early Childhood Education	Certificates and AAS	Spring 2022

C. *Other Matters*

1. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain University of Kansas Related Classified Information to a Security Executive Committee – KU

**Blake Flanders,
President and CEO**

The University of Kansas requests that the Board adopt an updated Resolution referencing updates to Department of Defense regulatory requirements and naming new Regents.

This Resolution – originally adopted in January 2013 in support of the University’s work in the area of information technology – created the University Security Executive Committee so the KU Secure Research Facility could obtain Facility Security Clearance pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM). If the Board desires the University of Kansas’s continuance of the affected projects and to be excluded from Personnel Clearance requirements that accompany the Facility Clearance process, the Board must adopt an updated Resolution that transfers its management control over the classified information that may become available to individuals at the University.

The Resolution is set forth below and provides that such authority would continue to reside in a Security Executive Committee comprised of the University Chancellor, Provost, Vice Chancellor for Research, Facility Security Officer and the Board President and CEO. The Board President and CEO was added to the Committee in February 2019 due to a new Department of Defense requirement that the Board President and CEO undergo the Personnel Security Clearance process.

Proposed Updated Resolution

RESOLUTION

A RESOLUTION OF THE KANSAS BOARD OF REGENTS TO TRANSFER AUTHORITY TO EXERCISE MANAGEMENT, CONTROL, AND SUPERVISION OVER SECURITY OF CLASSIFIED INFORMATION PROTECTED PURSUANT TO EXECUTIVE ORDER 13526, AS AMENDED, ITS SUCCESSOR OR PREDECESSOR ORDERS, AND THE ATOMIC ENERGY ACT OF 1954, AS AMENDED, AND IN THE POSSESSION OF THE UNIVERSITY OF KANSAS; SUCH AUTHORITY TO BE TRANSFERRED TO A LEGALLY CONSTITUTED SECURITY EXECUTIVE COMMITTEE COMPOSED OF THE UNIVERSITY OF KANSAS CHANCELLOR, THE UNIVERSITY OF KANSAS PROVOST AND EXECUTIVE VICE CHANCELLOR, THE UNIVERSITY OF KANSAS VICE CHANCELLOR FOR RESEARCH, THE UNIVERSITY OF KANSAS FACILITY SECURITY OFFICER AND THE BOARD OF REGENTS PRESIDENT AND CHIEF EXECUTIVE OFFICER.

WHEREAS, the Kansas Board of Regents (the "Board") is vested under the constitution and laws of the State of Kansas with supervision and control over the University of Kansas (the "University") and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the University's operation as a Contractor pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM) dated February 24, 2021; and

WHEREAS; the Board has, pursuant to K.S.A. 76-712, delegated responsibility for administration of the affairs of the University to the chief executive officer (Chancellor) of the University; and

WHEREAS, the Defense Counterintelligence and Security Agency (DCSA) and the Board have heretofore determined that, in order for the University to maintain its Facility Security Clearance pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM), *supra*, it is advisable to specifically, by Board Resolution, transfer authority to exercise management, control, and supervision over security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to a Security Executive Committee composed of the University Chancellor, the University Provost and Executive Vice Chancellor, the University Vice Chancellor for Research, the University Facility Security Officer, and the Board of Regents President and CEO.

WHEREAS, the University Chancellor, the University Provost and Executive Vice Chancellor, the University Vice Chancellor for Research, the University Facility Security Officer, and the Board President and CEO will maintain a personal security clearance for access to classified information to the level of the facility security clearance granted to the University as provided by the National Industrial Security Program established by Executive Order 13526.

NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:

SECTION 1. The Board hereby transfers authority to exercise management, control, and supervision over security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to the University Security Executive Committee. This transfer includes responsibility over all matters involving the security of such classified information in the possession of the University.

SECTION 2. The University Security Executive Committee to which the Board transfers authority under Section 1 shall consist of five members, each of whom will be processed for a personal security clearance for access to classified information to the level of the facility clearance granted to the University. The five members shall be the following individuals, or their successors once cleared:

- Chancellor, Dr. Douglas Girod
- Provost and Executive Vice Chancellor, Dr. Barbara A. Bichelmeyer
- Vice Chancellor for Research, Dr. Simon Atkinson
- Facility Security Officer, Carl E. Taylor Jr.
- Board President and CEO, Blake Flanders

SECTION 3. The following members of the Kansas Board of Regents agree that they shall not require, shall not have, and can be effectively excluded from, access to all classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, that is disclosed to the University and will not knowingly take action to adversely affect the policies and practices of the University in the performance of classified contracts of the Department of Defense, or associated User Agencies with the National Industrial Security Program, awarded to the University.

William Charles Feuerborn
Cheryl Harrison-Lee
Mark Edward Hutton
Carl R. Ice

Shellaine Lynn Kiblinger
Cynthia R. Lane
Jonathan David Rolph
Allen C. Schmidt
Winton A. Winter, Jr.

CERTIFICATE

We, the undersigned Chair and President and CEO of the Kansas Board of Regents, hereby certify that the foregoing Resolution was lawfully adopted by the Board at its meeting held on September 16, 2021.

KANSAS BOARD OF REGENTS

(SEAL)

By _____
Cheryl Harrison-Lee, Chair

ATTEST:

By _____
Blake Flanders, President and CEO

2. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain Kansas State University Related Classified Information to a Security Executive Committee – KSU

Kansas State University requests that the Board adopt an updated Resolution to formally acknowledge that, like their colleagues, the newly appointed Regents shall not have access to certain classified information protected by federal law, and to update references to the Department of Defense regulatory requirements.

The Resolution was most recently updated in September 2019. This Resolution – originally adopted in March 2009 in support of the University’s pursuit of a Biosecurity Research Institute project – created the University Security Executive Committee so the BRI could obtain Facility Security Clearance pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM). If the Board desires Kansas State University’s continuance of BRI projects and to be excluded from Personnel Clearance requirements that accompany the Facility Clearance process, the Board must adopt an updated Resolution that transfers its management control over the classified information that may become available to individuals at the University.

The Resolution is set forth below and provides that such authority would then reside in a Security Executive Committee comprised of the University President, Provost, Vice President of Research and Facility Security Officer and the Board President and CEO. The Board President and CEO was added to the Committee in February 2019 due to a new Department of Defense requirement that the Board President and CEO undergo the Personnel Security Clearance process. The Resolution also requires that the Committee provide annual feedback to the Board regarding its activities.

Proposed Updated Resolution

A RESOLUTION OF THE KANSAS BOARD OF REGENTS TO TRANSFER AUTHORITY TO EXERCISE MANAGEMENT CONTROL AND SUPERVISION OVER SECURITY OF CLASSIFIED INFORMATION PROTECTED PURSUANT TO EXECUTIVE ORDER 13526, AS AMENDED, ITS SUCCESSOR OR PREDECESSOR ORDERS, AND THE ATOMIC ENERGY ACT OF 1954, AS AMENDED, AND IN THE POSSESSION OF KANSAS STATE UNIVERSITY; SUCH AUTHORITY TO BE TRANSFERRED TO A LEGALLY CONSTITUTED SECURITY EXECUTIVE COMMITTEE COMPOSED OF THE KANSAS STATE UNIVERSITY PRESIDENT, THE KANSAS STATE UNIVERSITY PROVOST, THE KANSAS STATE UNIVERSITY VICE PRESIDENT FOR RESEARCH AND THE KANSAS STATE UNIVERSITY FACILITY SECURITY OFFICER.

WHEREAS, the Kansas Board of Regents (the "Board") is vested under the Constitution and laws of the State of Kansas with supervision and control over Kansas State University (the "University") and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the University’s operation as a Contractor pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM), dated February 24, 2021; and

WHEREAS, the Board has, pursuant to K.S.A. 76-712, delegated responsibility for administration of the affairs of the University to the chief executive officer (“President”) of the University; and

WHEREAS, the Defense Counterintelligence and Security Agency (DCSA) and the Board have heretofore determined that, in order for the University to obtain Facility Clearance pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM), it is advisable to specifically, by Board Resolution,

transfer authority to exercise management control and supervision over security of classified information protected pursuant to executive order 13526, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, and disclosed to the University, to a Security Executive Committee composed of the University President, the University Provost, the University Vice President for Research, the University Facility Security Officer and the Board President and CEO; and

WHEREAS, the University President, the University Provost, the University Vice President for Research, the University Facility Security Officer and the Board President and CEO have been processed for a personnel security clearance for access to classified information to the level of the facility security clearance to be granted to the University, as provided for National Industrial Security Program established by Executive Order 13526.

NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:

SECTION 1. The Board hereby transfers authority to exercise management control and supervision over security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, and disclosed to the University, to the University Security Executive Committee. This transfer includes responsibility over all matters involving the security of such classified information in the possession of the University.

SECTION 2. The University Security Executive Committee to which the Board transfers authority under Section 1 shall consist of five members, each of whom have been processed for a personnel security clearance for access to classified information to the level of the facility clearance granted to the University. The five members shall be the following individuals, or their successors once cleared:

- President, Richard B. Myers
- Provost, Charles S. Taber
- Vice President for Research, Peter K. Dorhout
- Facility Security Officer, Jonathan D. Snowden
- Board President and CEO, Blake Flanders

SECTION 3. The following members of the Kansas Board of Regents agree that they shall not require, shall not have, and can be effectively excluded from, access to all classified information protected pursuant to executive order 13526, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, that is disclosed to the University and will not knowingly take action to affect adversely the policies and practices of the University in the performance of classified contracts of the Department of Defense, or associated User Agencies with the National Industrial Security Program, awarded to the University.

William Charles Feuerborn
Cheryl Harrison-Lee
Mark Edward Hutton
Carl R. Ice
Shellaine Lynn Kiblinger
Cynthia R. Lane
Jonathan David Rolph
Allen C. Schmidt
Winton A. Winter, Jr.

CERTIFICATE

We, the undersigned Chair and President and CEO of the Kansas Board of Regents (the "Board"), hereby certify that the foregoing Resolution was lawfully adopted by the Board at its meeting held on September 16, 2021.

KANSAS BOARD OF REGENTS

(SEAL)

By _____
Cheryl Harrison-Lee, Chair

ATTEST:

By _____
Blake Flanders, President and CEO

3. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over the Wichita State University National Institute of Aviation Research (NIAR) Related Classified Information to a Security Executive Committee – WSU

Summary and Staff Recommendation

Wichita State University requests that the Board consider adopting an updated Resolution to preclude the Regents from exercising management control over classified information that will become accessible to the University if it continues to move forward with U.S. government-funded projects subject to national security controls at the Secret level and involving the National Institute of Aviation Research (NIAR) and other similar entities. The Resolution would continue the transfer of such management control to a University Security Executive Committee. At its May 20, 2020 meeting, the Board adopted the initial Resolution in support of Wichita State University's pursuit of secure research projects. Adoption of such a Resolution and updating it as new Regents take office or individuals on the Security Committee change is necessary in order to exclude the Regents from a federal law requirement that they each individually obtain the Personnel Security Clearance necessary to access Secret Information. If the Board supports Wichita State's continued pursuit of these projects, staff recommends adoption of this updated Resolution, which includes new Regents, updates the University Security Executive Committee membership, and updates references to Department of Defense regulatory requirements.

Background

Established in 1985, Wichita State University's National Institute of Aviation Research (NIAR) is recognized as one of the nation's premier university research facilities, providing research, design, testing, certification and training to both the aviation manufacturing industry and government agencies. Home to 19 labs covering nearly every aspect of the aerospace industry, NIAR occupies more than 1 million square feet in six locations in Wichita, Kansas. In 2019, its 650 employees conducted more than \$96 million in research and development work, a substantial portion of which was awarded by the Department of Defense (DoD).

In 2020, NIAR was awarded a contract to support the US Army, which required a Department of Defense Facility Clearance (FCL) at the Secret level for national security. This project presented WSU with a unique and rare opportunity to obtain FCL, a necessary status for handling classified materials. Obtaining this FCL has allowed WSU to (1) expand its research portfolio and establish additional streams of R&D funding; (2) be instrumental in attracting and retaining key University personnel in areas of aerospace engineering where cutting edge research requires security controls; (3) broaden career and applied learning opportunities for students; (4) enhance potential to grow the aerospace industry in Kansas; and (5) strengthen the State of Kansas' contributions to national security.

One of the DoD requirements for FCL is that all officials with direct management authority over WSU, or over policies regarding documents housed at or accessible to the University, either obtain Personnel Security Clearance or be excluded by the DoD from this requirement. Because Kansas law gives the Board of Regents governing authority over the state universities and the universities' contracts, the DoD has determined that members of the Board of Regents are officials who either must obtain personal clearances or delegate their management authority.

Personnel Security Clearance for this particular project and type of classified information (Secret) requires a background investigation that is very involved. This type of investigation usually takes several weeks to complete and requires responding to a 136-page security questionnaire, which federal investigators then use to conduct a comprehensive review of criminal, civil, credit, local agency checks, education verification, employment verification, social security identity verification, and other reviews to determine any dependencies or involvement with persons or entities deemed to be a potential threat to U.S. intelligence. This type of personal clearance must be renewed every ten years.

To exclude Regents from the Personnel Security Clearance requirement, the DoD requires adoption of a Resolution that transfers authority to exercise management control and supervision over security of classified

information to a University Security Executive Committee. In this case, the DoD has determined that the Security Executive Committee must include Wichita State University's President, Senior Vice President for Industry and Defense Programs, and Facility Security Officer, and the Board's President and Chief Executive Officer, and their successors, each of whom will be required to undergo Personnel Security Clearance requirements. The Resolution must be updated each time new Regents take office as well as each time there is a change in the individuals on the Security Committee. Even if the Board adopts the Resolution to exclude Regents from the more extensive background investigation requirement, a few checks are still required due to the Board's authority to set policy for the University. These checks are much more limited, however, requiring only a record check through the National Crime Information Center and the Terrorist Watch List, and social security numbers will be compared to names to be sure there is a match (identity verification).

When faced with similar DoD requirements, the Board approved similar Resolutions of this nature for the University of Kansas (first adopted in January 2013, most recently updated in September 2020, and up for renewal September 16, 2021) and Kansas State University (first adopted in March 2009, most recently updated in September 2019, and up for renewal September 16, 2021). Those Resolutions exclude all Regents from DoD clearance requirements rather than appointing one or more to be on the University Security Executive Committee. The Board President and Chief Executive Officer was added as a member to those Committees in February 2019.

Summary and Staff Recommendation

If the Board desires Wichita State University's continuance of the project and to be excluded from Personnel Security Clearance requirements that accompany the Facility Clearance process, the Board must adopt an updated Resolution transferring its management control over the Secret classified information that may become available to individuals at the University. The updated Resolution is set forth below and provides that such authority would continue to reside in a Security Executive Committee comprised of the President, Senior Vice President for Industry and Defense Programs, and Facility Security Officer for Wichita State University, as well as the Board President and Chief Executive Officer.

Alternatively, the Board could decide to exclude some of its members and place others on the Security Executive Committee.

Staff recommends that the Board adopt the updated Resolution set forth below, thereby continuing the transfer of Board authority to exercise management control and supervision over classified information that is, or may become, accessible to Wichita State University researchers. Staff bases this recommendation on the following: 1) The Board has already, pursuant to K.S.A. 76-712 and Board Policy, delegated responsibility for administration of the affairs of the University, including management of records and other information, to the President of the University; 2) the President of the University and the Board President and Chief Executive Officer are members of the Security Executive Committee; 3) the remaining members of the Security Executive Committee are employees of the University; 4) a Regent participating on the Security Executive Committee would not necessarily have access to classified information directly, but rather have only such information as is necessary to make management decisions regarding the security of the information; 5) a Regent participating on the Security Executive Committee could not report any specific knowledge of classified information to other members of the Board; and 6) the Resolution is not irrevocable – if at any time the Board decides the arrangement is unworkable, it may reconsider, amend the Resolution, and place one or more Regents or Board staff members on the Security Executive Committee. The selected Regent or staff member(s) would then be subject to the Personnel Security Clearance requirements.

Proposed Resolution

A RESOLUTION OF THE KANSAS BOARD OF REGENTS TO TRANSFER AUTHORITY TO EXERCISE MANAGEMENT, CONTROL, AND SUPERVISION OVER SECURITY OF CLASSIFIED INFORMATION PROTECTED PURSUANT TO

EXECUTIVE ORDER 13526, AS AMENDED, ITS SUCCESSOR OR PREDECESSOR ORDERS, AND THE ATOMIC ENERGY ACT OF 1954, AS AMENDED, AND IN THE POSSESSION OF WICHITA STATE UNIVERSITY; SUCH AUTHORITY TO BE TRANSFERRED TO A LEGALLY CONSTITUTED SECURITY EXECUTIVE COMMITTEE COMPOSED OF THE WICHITA STATE UNIVERSITY PRESIDENT, THE WICHITA STATE UNIVERSITY SENIOR VICE PRESIDENT OF INUSTRY AND DEFENSE PROGRAMS, THE WICHITA STATE UNIVERSITY FACILITY SECURITY OFFICER AND THE BOARD PRESIDENT AND CEO.

WHEREAS, the Kansas Board of Regents (the “Board”) is vested under the constitution and laws of the State of Kansas with supervision and control over Wichita State University (the “University”) and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the University’s operation as a Contractor pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM) dated February 24, 2021; and

WHEREAS, the Board has, pursuant to K.S.A. 76-712, delegated responsibility for administration of the affairs of the University to the chief executive officer (President) of the University; and

WHEREAS, the Defense Security Service and the Board have heretofore determined that, in order for the University to obtain Facility Security Clearance pursuant to 32 CFR Part 117, National Industrial Security Program Operating Manual (NISPOM), *supra*, it is advisable to specifically, by Board Resolution, transfer authority to exercise management, control, and supervision over the security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to a Security Executive Committee composed of the University President, the University Senior Vice President for Industry and Defense Programs, the University Facility Security Officer, and the Board President and Chief Executive Officer; and

WHEREAS, the University President, the University Senior Vice President for Industry and Defense Programs, and the University Facility Security Officer have been (and the Board President and Chief Executive Officer has been) processed for personal security clearances for access to classified information to the level of the facility security clearance to be granted to the University as provided by the National Industrial Security Program established by Executive Order 13526.

NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:

SECTION 1. The Board hereby transfers authority to exercise management, control, and supervision over security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to the University Security Executive Committee. This transfer includes responsibility over all matters involving the security of such classified information in the possession of the University.

SECTION 2. The University Security Executive Committee to which the Board transfers authority under Section 1 shall consist of four members, each of whom will be processed for a personal security clearance for access to classified information to the level of the facility clearance granted to the University. The four members shall be the following individuals, or their successors once cleared:

President, Richard D. Muma

Senior Vice President for Industry and Defense Programs, John S. Tomblin
Facility Security Officer, Thomas Vaughan
Board President and Chief Executive Officer, Blake Flanders

SECTION 3. The following members of the Kansas Board of Regents agree that they shall not require, shall not have, and can be effectively excluded from, access to all classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, that is disclosed to the University and will not knowingly take action to adversely affect the policies and practices of the University in the performance of classified contracts of the Department of Defense, or associated User Agencies with the National Industrial Security Program, awarded to the University.

William Charles Feuerborn
Cheryl Harrison-Lee
Mark Edward Hutton
Carl R. Ice
Shellaine Lynn Kiblinger
Cynthia R. Lane
Jonathan David Rolph
Allen C. Schmidt
Winton A. Winter, Jr.

CERTIFICATE

We, the undersigned Chair and President and Chief Executive Officer of the Kansas Board of Regents (the “Board”), hereby certify that the foregoing Resolution was lawfully adopted by the Board at its meeting held on September 16, 2021.

KANSAS BOARD OF REGENTS

(SEAL)

By _____
Cheryl Harrison-Lee, Chair

ATTEST:

By _____
Blake Flanders, President and CEO

4. Appoint Members to the Various Board Committees and the Washburn Board of Regents

Regent Harrison-Lee

Summary

Chair Harrison-Lee has communicated with members of the Board about serving on various committees on behalf of the Board. A list of those proposed appointments is included below for Board approval.

Standing Committees

Academic Affairs

Shelly Kiblinger – Chair
Jon Rolph
Allen Schmidt
Wint Winter

Fiscal Affairs and Audit

Mark Hutton – Chair
Bill Feuerborn
Carl Ice
Cynthia Lane

Governance

Cheryl Harrison-Lee – Chair
Bill Feuerborn
Jon Rolph

Regents Retirement Plan

Cheryl Harrison-Lee – Chair

Board Representatives and Liaisons

Education Commission of the States	Cheryl Harrison-Lee
Postsecondary Technical Education Authority	Mark Hess Keith Humphrey Mike Johnson Rita Johnson
Midwest Higher Education Compact (MHEC)	Allen Schmidt
Washburn University Board of Regents	Allen Schmidt
Transfer and Articulation Advisory Council	Shelly Kiblinger
Governor’s Education Council	Allen Schmidt
Advantage Kansas Coordinating Council	Cynthia Lane Shelly Kiblinger

University Subcommittees 3 Regents per committee

Kansas State University
Emporia State University
Mark Hutton – KSU Chair
Cynthia Lane – ESU Chair
Wint Winter

University of Kansas
Fort Hays State University
Jon Rolph – KU Chair
Allen Schmidt – FHSU Chair
Carl Ice

Wichita State University
Pittsburg State University
Shelly Kiblinger – PSU Chair
Bill Feuerborn – WSU Chair
Cheryl Harrison-Lee

DISCUSSION AGENDA

IX. Consideration of Discussion Agenda

A. Strategic Plan

1. Receive Information on *Building a Future* Updates

Regent Harrison-Lee
Blake Flanders,
President and CEO

Summary

In June 2020, the Board of Regents adopted Building a Future as the new strategic plan for the state’s public higher education system. The plan centers the work of the system on Kansas families, businesses, and economic prosperity. To keep Building a Future relevant and focused, the Board will consider several revisions that reflect ongoing priorities. Two of these revisions will serve as bedrock principles that support all pillars of the plan – an attainment goal and facilities renewal – while the third will include consideration of tuition and fees as an affordability strategy. The Board office will bring an updated version of the plan that incorporates these changes to the Board for consideration later this fall.

2. Discuss and Adopt Board Goals for 2021-2022

Regent Harrison-Lee

Summary

*In June 2020, the Regents adopted a new strategic plan for the Kansas higher education system, titled **Building a Future**. The plan focuses on how colleges and universities can best serve Kansas families and businesses and advance the state’s economic prosperity. Below are the goals that the Board identified at the July retreat that advance the strategic priorities adopted in **Building a Future**.*

The proposed goals listed below are ready for final action.

PROPOSED BOARD GOALS 2021-2022

BUILDING A FUTURE – HELPING KANSAS FAMILIES

Affordability – On Time Graduation

1. Implement a systemwide general education (GE) package to align programs under a common framework that guarantees seamless transfer and reduces students’ cost of attendance.

Success – Degree and Certificate Earned

2. Develop and adopt an attainment goal that considers greater opportunities for traditionally underserved populations and universities’ strategic plans for growth and incorporates a framework for a student retention and success model.

Access – College Going Rate

3. Support a growth platform for university and college enrollments that includes strategies to close enrollment gaps for traditionally underserved populations. All state universities and representatives from community colleges and technical colleges will work with the National Institute for Student Success to gather data and conduct an analysis of existing gaps. In addition, the university CEOs and the community and technical colleges will provide an overview of past enrollment initiatives and review their future growth strategies.

Bedrock Goal

4. Monitor universities’ implementation of the Capital Renewal Initiative and develop a clear advocacy strategy for state investment in facilities.

GOVERNANCE

Bedrock Goal

5. Study best practices for campus/Universities’ Student Health Centers.

Bedrock Goal

6. Task the Governance Committee to continue aligning the Board’s CEO evaluation tool with State University CEO goals.

B. Fiscal Affairs & Audit

1. Act on Board's Unified State Appropriations Request

Regent Hutton
Elaine Frisbie,
VP, Finance & Administration

Summary

A statutory responsibility of the Kansas Board of Regents is to develop and submit to the Governor and Legislature a unified request for state appropriations for all postsecondary education, in accordance with the state budget process. Capital improvement requests for the system were submitted July 1. The Board discussed options in addition to the capital improvement requests, for the unified budget request for FY 2023 at the July, Retreat. The official approval of the final unified request is to occur at the September Board meeting for submission in accordance with the state budget process. This issue paper documents the context of the state budget and federal maintenance of effort requirements that will heavily influence the development of the state budget and the potential share to be appropriated to higher education.

Guiding Principle

The Higher Education Coordination Act provides that the Kansas Board of Regents shall “serve as the representative of the public postsecondary educational system before the Governor and the Kansas Legislature” (K.S.A. 74-3202c (b)(2)). This statute provides the foundation for an approach to state funding that reflects a system-wide focus on requesting and advocating for state investment for all 32 public higher education institutions and in other public postsecondary education programs.

Key Themes

- Kansas public higher education is a system of 32 institutions representing a \$3.9 billion enterprise, financed through a mix of state, student, local, federal, and private revenue sources. While State General Fund support represents less than 22% of the total revenues for the system (ranging from 12% at Washburn University to 41% at the Technical Colleges), that support is a critical component for leveraging other funding sources, as well as to finance those activities not likely to garner interest from donors.
- The Kansas public higher education system is a major engine of economic growth, both as an employer, an educator of emerging workers and adults in the workplace, and an attractor and retainer of private-sector jobs.
- The Kansas public higher education system is committed to attainment and workforce goals that ensure the state's higher education system meets the needs of Kansans and Kansas.

To carry out its statutory responsibilities of governance and coordination, the Board requests and advocates for state funding to the Board Office, which it then further allocates to sectors and institutions based on its determination of system-wide needs, institutional accountability, and the performance of institutions. The Legislature typically appropriates most state university funds directly to the universities, because they are state agencies. State General Fund appropriations for recent years are identified below by sector and major categories.

Unified Appropriation Request Calendar

April 2021 Board Meeting	Capital improvement requests for state universities (First Reading)
May 2021 Board Meeting	Board acts on capital improvement requests for July 1
June 2021 Board Meeting	Board staff reviews potential areas of request. Board receives institution and sector specific requests.
Summer 2021 Budget Workshop	Board conducts budget session to discuss FY 2023 requests. Board continues discussion of system, institution, and sector-specific requests and indicates preference for inclusion in the FY 2023 Budget Request.
September 2021 Board Meeting	Board officially approves FY 2023 unified budget request
October 1, 2021	Board’s FY 2023 unified budget request submitted

Kansas Board of Regents State General Fund Base Appropriations As Approved by 2021 Legislature (Dollars in Millions)							
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
State Universities	\$ 560.9	\$ 568.7	\$ 565.0	\$ 587.5	\$ 626.2	\$ 643.6	\$637.7
Two-Year Colleges	156.0	150.6	157.9	167.0	172.4	179.0	188.1
Other Higher Ed Programs	30.6	26.9	24.5	26.4	27.7	30.2	57.3
Washburn University	11.9	11.4	11.4	11.8	12.2	12.4	13.1
Board Office Operations	4.4	4.3	4.3	4.4	4.5	4.5	4.5
Total	\$ 763.8	\$ 761.9	\$ 763.2	\$ 797.1	\$ 843.0	\$869.7	\$900.7
<i>Source: KBOR appropriation tracking sheets; base appropriations only, amounts do not include carryover funds. Other Higher Ed Programs include student financial aid, Adult Basic Education grants, the Nursing Faculty & Supplies Program, and MHEC dues.</i>							

Maintenance of Effort (MOE) for Higher Education – FY 2022 and FY 2023

The three federal COVID-19 relief packages included money for K-12 and postsecondary education and those separate bills subject the states to some form of a maintenance of effort requirement. Each federal law has differing requirements for different fiscal years. For the key provisions in the Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act and the American Rescue Plan (ARP) Act that affected FY 2022 state funding, states cannot include support for capital projects, research and development, tuition and fees paid by students, private donations, or federal funds in the calculation of Maintenance of Effort (MOE). Nor can states consider state funds from restricted sources to calculate overall state spending (e.g. settlement funds, highway funds, or wildlife funds).

The Coronavirus Aid, Relief, and Economic Security (CARES) Act requires the state support for K-12 and higher education in FY 2020 and FY 2021 be maintained at the average level for FY 2017 through FY 2019. This provision was met by Kansas.

Under the CRRSA Act, state support for K-12 and state support for higher education in FY 2022 must each be maintained at the average level for FY 2017 through FY 2019 *proportional to the overall state*

budget. For example, the total State General Fund appropriations by the Legislature for FY 2022 currently total \$8,143,229,725. Higher education could be eligible for 10.54 percent of that total for expenditures eligible for the MOE calculation, or \$858,296,413. Higher education was appropriated \$900,714,618, of which approximately \$90 million cannot count toward MOE. Board staff are reviewing state universities’ spending in FY 2021 for research and capital improvements to estimate FY 2022 amounts that are disallowed from the MOE.

ARPA extended this proportional level maintenance of effort requirement to FY 2023. It should be noted because of the exclusions in the federal legislation, one cannot simply compare the total appropriations to higher education shown in the table above. The estimate of qualifying appropriations and the corresponding percentage of the total State General Fund are as follows:

FY 2017	\$681,926,749	10.86%
FY 2018	\$702,202,844	10.56%
FY 2019	\$716,534,540	10.19% (10.54% 3 year avg.)
FY 2020	\$753,942,373	10.02%
FY 2021	\$736,812,688	9.87%
FY 2022	\$811,361,608	9.96%

In accordance with Section 48 (b) of 2021 Senate Bill 159, Kansas must submit a waiver request to the U.S. Department of Education. The federal Secretary of Education may waive the maintenance of effort requirement upon a state’s application. The Secretary will consider the following:

- If the state has increased funding for K-12 and higher education from the prior year and over time;
- The state’s overall fiscal burden and impact of COVID-19 on the state’s economy, particularly if the state reduced education funding; and
- If the state used, or will the state use, federal COVID-19 relief legislation funding to replace state support for education.

In 2021 SB 159, the Legislature appropriated \$53.0 million to higher education to meet one-half of the maintenance of effort standard.

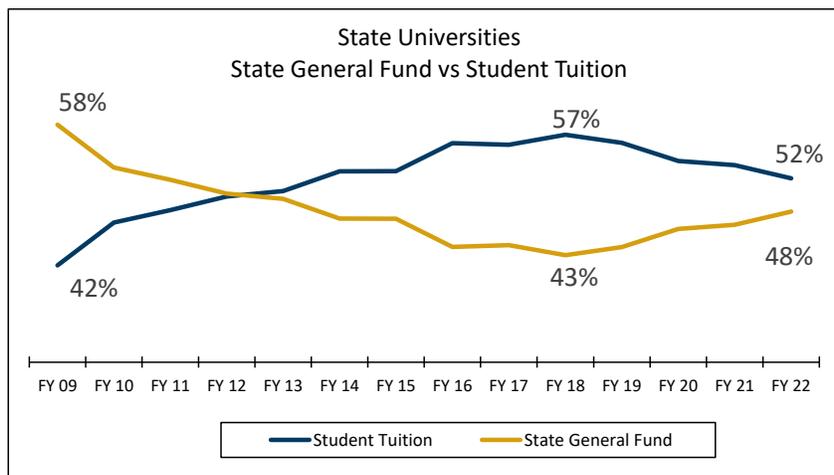
Student Financial Aid	\$28.2 million
State Universities	\$15.0 million
Community Colleges	\$5.0 million
Technical Colleges	\$4.3 million
Washburn University	\$0.66 million

According to calculations at the time in early May, additional appropriations of \$106.0 million for higher education would have been needed to hit the MOE threshold, but the Legislature assumed in its enacted budget that a waiver should be requested. The figures for compliance with the MOE standard will be recalculated this fall by the Board of Regents and the State Department of Education, so that the Governor’s Office may submit a waiver request in advance of the December 31, 2021 deadline.

Should a waiver be denied, the Legislature would need to appropriate approximately \$53.0 million (the precise amount yet to be determined) to higher education for use in FY 2022 to avoid jeopardizing receipt of the \$1.2 billion in federal funds for K-12. One key aspect of the MOE allocation is that the funds (\$53.0 million) must be spent by June 30, 2022. In the event a waiver is not granted to Kansas and additional funds are appropriated by the 2022 Legislature, the Board of Regents and state universities would need to expend an additional \$53 million by June 30, 2022.

Tuition at the State Universities

FY 2013 is the year when, as a system, students at Kansas state universities began contributing a higher amount to the universities’ operating costs than state appropriations. FY 2018 was the peak year for student tuition supporting the university operations at 57 percent. This comparison varies for each university, but this phenomenon is driven largely by the University of Kansas and Kansas State University which together consistently contribute approximately 73 percent of total system tuition revenues.



Kansas is not alone in this trend, but there is growing concern that the cost of attendance is limiting access to an extent that could provide lifelong opportunities to the citizens of the state. The annual State Higher Education FinancePOF³P (SHEF) report from the State Higher Education Executive Officers Association, was most recently published in May 2021. The report issued in 2018 was the first to show that most states are, like Kansas, relying more heavily on students rather than state appropriations for their institutions of higher education to operate.

Recent Events

The Consensus Revenue Estimating Group last met in April 2021 to revise the FY 2021 and FY 2022 State General Fund revenue projections. At that time, the Group increased their prior estimates by a combined \$361.0 million. Since then, revenues to the State General Fund have exceeded estimates by \$942.0 million. State General Fund revenues totaled \$8.87 billion in FY 2021, and on a budgetary basis the State General Fund is starting FY 2022 with a record \$2.1 billion balance. In accordance with legislative action, there will be no transfer of a portion of the unanticipated receipts to the State Budget Stabilization Fund, so the additional revenues will remain with the State General Fund.

Listed below are options for the Board to consider in finalizing its unified appropriations request for FY 2022 and FY 2023. The amounts shown for FY 2022 for each sector are proportional to the five-year average, excluding the Board of Regents Office and other special higher education programs. Once the Board finalizes its request, the items will be assembled for purposes of the budget narrative and future budget testimony, highlighting how the state investment will affect jobs and economic growth in Kansas.

Kansas institutions of higher education are uniquely positioned to play an important role in the state’s economic development. The Board’s request for greater state investment will open access to more Kansans, including historically under-represented populations, benefitting both Kansans and Kansas businesses. State investment in

³ <https://shef.sheeo.org/>

the universities’ infrastructure will modernize the campuses to serve the needs of the new economy and foster partnerships with private industry to the benefit of students and businesses.

FY 2022

Maintenance of Effort Contingency <i>if Waiver is Not Granted</i>	\$53,000,000
State Universities \$41.4 million (Building the Future Pillar 1, Family and Pillar 3, Economic Prosperity)	
Two-Year Colleges \$10.8 million (Building the Future Pillar 1, Family)	
Washburn University \$0.8 million (Building the Future Pillar 1, Family and Pillar 3, Economic Prosperity)	

FY 2023

State Universities

Restore State Investment in State Universities to FY 2021 Level (Building the Future Pillar 1, Family)	\$4,700,000
Additional State Investment in State University Operations – 1.9% HEPI Increase on General Use Base (Building the Future Pillar 1, Family)	\$26,100,000
Hold State University Tuition Rates Level (Building the Future Pillar 1, Family)	\$14,900,000
Advance Kansas’ Economic Recovery via Need Based Financial Aid for Undergraduate and Graduate Students (Building the Future Pillar 1, Family and Pillar 2, Business)	\$10,000,000
Capital Renewal of State University Facilities (Building the Future Pillar 1, Family, Pillar 2, Business, and Pillar 3, Economic Prosperity)	\$25,000,000

Washburn University

Business Resources for Innovation (Building the Future Pillar 3, Economic Prosperity)	\$225,000 ongoing + \$100,000 one-time startup
Ensuring Pathways to Student Success (Building the Future Pillar 1, Family)	\$880,000 ongoing + \$925,000 one-time startup

Community and Technical Colleges

Align Excel in CTE program to Enrollment Growth (Building a Future Pillar 2, Business)	\$2,500,000
Fund a Portion of the Gap in Tiered Course Credit Hour Aid (Building the Future Pillar 1, Family)	\$2,000,000
Fund a Portion of the Gap in Non-Tiered Course Credit Hour Aid (Building the Future Pillar 1, Family)	\$4,000,000
Increase Career Technical Education Capital Outlay (Building the Future Pillar 2, Business)	\$4,000,000

Kansas Board of Regents' Operations

Position(s) to Administer Kansas Promise Scholarship Act (salary + benefits + other operating expenses) (Building the Future Pillar 1, Family)	\$125,000
Potential Staff for Capital Renewal Initiative (Building the Future Pillar 1, Family and Pillar 3, Economic Prosperity)	\$100,000
Restore Operating Expenditures Appropriation to FY 2021 Level (Building the Future Pillar 1, Family and Pillar 3, Economic Prosperity)	\$80,454

2. Act on Distribution of FY 2022 Appropriations for Technical Education (Excel in Career Technical Education Initiative, AO-K Proviso and Postsecondary Education Performance-Based Incentives Fund)

The Excel in CTE Initiative provides state-financed college tuition for high school students in postsecondary technical education courses for students earning industry-recognized credentials in high demand occupations. During the 2021 Legislative Session, a new appropriation proviso was added requiring payments for this program be made to institutions in a certain timeframe for FY 2022.

The Kansas Postsecondary Technical Education Authority will meet on Wednesday, September 15 to approve its recommendation on the FY 2022 distribution. Board staff will then present the TEA's recommendation on Thursday, September 16 to the Board.

3. Act on Recommendation to Amend Board Policy on Paid Parental Leave

Summary and Staff Recommendation

In November 2018, then Governor Colyer issued Executive Order No. 18-19 creating a new parental leave benefit for certain executive branch employees. The Board of Regents implemented its own Parental Leave policy effective July 2019.

On July 6, 2021, Governor Kelly issued Executive Order No. 21-24 rescinding and replacing Executive Order No. 18-19. Among other things, the new Order increases the leave amount available, makes foster parents eligible to use the leave and makes the leave available 30 days prior to the qualifying event. Legislative leadership adopted an expanded parental leave policy for legislative branch employees on August 5 to mimic the Governor's 2021 Executive Order. It is not known whether the Judicial Branch or other statewide elected officials are considering similar changes to their leave policies.

In light of the new Order, the state university human resource/benefits representatives presented a recommendation to the Council of Business Officers to amend the Board policy manual to include some of the new Executive Order provisions. The Council of Business Officers, in turn, will recommend the changes to the Council of Presidents at the September meeting. Board staff has reviewed and formatted the proposed policy amendments. If approved as drafted, the new Parental Leave provisions would be effective September 19, 2021, for qualifying events occurring after the effective date.

Background

Initial Executive Order No. 18-19

In late 2018, Governor Colyer issued Executive Order 18-19 (Order) creating a new Parental Leave benefit for certain executive branch employees effective November 21, 2018. Rather than applying the Order to university employees, the Governor encouraged the universities to adopt a comparable policy.

At its December 2018 meeting, the Board referred the issue to the Council of Presidents to gather relevant information and to make a recommendation to the Board's Fiscal Affairs and Audit Committee at its February 2019 meeting. The Board directed the Council to consider whether a similar paid parental leave benefit would make sense in the Kansas higher education environment and, if so, to recommend policy language to address nine-month appointments, part-time positions and student employees, eligibility criteria, any limitations that should be placed on use of the benefit, the effective date of such policy and any other necessary details. Board members also requested the Council of Presidents to determine the cost associated with providing three- and six-week paid leave similar to what was provided under Executive Order 18-19.

The Council of Presidents sought input from the Council of Business Officers who, in turn, sought information from the university budget officers and human resource/benefits officers, and voted to recommend adoption of a state university-tailored paid parental leave policy. The Council of Presidents were unanimous in their support of such a program for state university employees meeting the eligibility criteria.

Council of Presidents' 2019 Recommendation

After incorporating amendments requested by the Board Governance Committee, the Council of Presidents recommended that the Board adopt the proposed policy that is currently in place for the state universities and employees in the Board Office. The Board's policy differed from Executive Order 18-19 in the following ways:

- University employees must have been employed by the State for at least 12 months to be eligible; the original Executive Order contained no minimum length of service requirement.
- Qualifying event is defined as birth or placement of a child (up to 6 years of age) for adoption; the Executive Order had no age limitation for adoption.

- Universities may establish implementing policies and definitions consistent with the Board policy; under the Executive Order, the Office of Personnel Services within the Kansas Department of Administration was directed to issue guidelines and establish leave codes to implement the Order.
- The leave period for part-time employees is to be pro-rated to their part-time appointment and a multiple birth or adoption does not increase the length of paid parental leave for that event; the Executive Order did not directly address these circumstances.
- For academic year appointments and other less than 12-month appointments, paid parental leave is only available during periods when the employee is in paid status; the Executive Order did not address less than 12-month appointments.
- Each university is to determine whether employees will be permitted to take this paid parental leave intermittently within the 12-week period immediately following the qualifying event or in a solid block of time within that 12-week period; the Executive Order did not address this issue.
- The paid parental leave established pursuant to this Board policy became available for qualifying events occurring after the effective date of the policy, July 1, 2019.

The May 2019 Board issue paper included the following cost estimate information and recommendation for a Parental Leave benefit.

“Paid Parental Leave – Cost Estimate (provided by the campuses)

“Employee Leave - Direct Cost Impact

“When an employee elects to utilize Parental Leave, there are several scenarios which may impact the usage of the employee’s existing Vacation and Sick Leave balances. Examples of these scenarios are noted below:

Leave taken under the new program	vs	What employee would have done under current programs	Resulting Cost Impact
	➔	Unpaid leave	Incremental cost
	➔	Not taken leave	No incremental cost for salary (1)
	➔	Vacation/Sick leave	No incremental cost now (but extra vacation/sick time for future) ➔
			Impact of extra vacation/sick time: use over time (no incremental cost)
			forfeit (no incremental cost) paid at later date

(1) some cases would result in incremental cost to cover workload, but this often is at much lower cost

“It is difficult to predict how these scenarios will occur under the proposed policy. Many of the scenarios, including some of the more common ones, will not result in incremental [i.e. any additional] costs. Those scenarios that could result in incremental costs are less likely or are limited by other policies (e.g. limits on vacation carryover amounts). As a result, the Budget Officers did not specifically estimate costs related to these scenarios.

“Workload Coverage - Direct Cost Impact:

“Currently, when an employee utilizes some type of leave for a birth or adoption event, units will often distribute the employee’s workload among other employees, or work is paused while the employee is on leave. In some instances, Units may elect to hire a temporary employee or provide additional pay to existing employees to cover the work of the employee while on leave. In this instance, a unit would incur increased costs under the Parental

Leave program. It should be noted that this scenario existed under existing leave practices, and so is not always an incremental cost.

- “Recognizing this cost scenario, the Budget Directors estimated the cost impact by utilizing the following steps:
- Estimate the frequency of parental leaves based on historical data broken down by Faculty/Staff
 - Determine the number of instances which would result in a unit incurring incremental costs due to the proposed parental leave policy – approximately 10%
 - Apply expected leave duration
 - Apply relevant estimated salary and benefit costs

“This results in an estimate of the *expected incremental cost* of hiring temporary employees or utilizing additional payments to cover the duties of employees on Parental Leave. Based on these estimates the incremental cost for all Regents Universities is approximately \$250,000 per year (see detail by University below).

Paid Parental Leave								
University Cost Estimates								
	KU	KU Med	KSU	ESU	PSU	FHSU	WSU	Total
Faculty	21,823	14,524	21,814	5,670	3,242	4,119	8,197	79,389
Staff	60,674	39,270	42,208	6,963	4,742	3,660	12,818	170,335
Total	82,497	53,794	64,022	12,633	7,984	7,779	21,015	249,724

“This should be considered as a directional estimate and is likely subject to a relatively wide level of variation over time.”

Revised State of Kansas Parental Leave Benefit

On July 6, 2021, Governor Kelly issued a new Executive Order, No. 21-24, to rescind and replace the State’s Parental Leave benefit. The new Order increases Parental Leave from six to eight weeks for primary caregivers and from three to four weeks for secondary caregivers and extends eligibility to foster parents. The Universities’ proposed amendments to the Board policy incorporate those changes but differ from the new Order in the following ways:

- The 12-month service requirement for university employees would remain; the Governor’s new Order imposes a minimum length of service of 180 days for new hires.
- University employees would be able to use Parental Leave 30 days in advance of the qualifying event for FMLA qualifying events; under the Governor’s new Order, employees can use the leave, without the tie-in with FMLA, 30 days in advance of the birth date, adoption or fostering of a child. By tying the leave to FMLA-qualifying events, the process will be less administratively burdensome, and the leave still can be used for pre-adoption and foster placement court proceedings, when the birthing parent is placed on medical leave before birth, for both the employee as the birthing parent (FMLA qualified as own medical condition), and where the employee is the non-birthing parent (FMLA qualified to care for spouse with medical condition).

Revised incremental cost estimate, reflecting increased weeks of Parental Leave, or 33% increase:

Paid Parental Leave								
University Cost Estimates								
	KU	KU Med	KSU	ESU	PSU	FHSU	WSU	Total
Faculty	21,823	14,524	21,814	5,670	3,242	4,119	8,197	79,389
Staff	60,674	39,270	42,208	6,963	4,742	3,660	12,818	170,335
Total	82,497	53,794	64,022	12,633	7,984	7,779	21,015	249,724
1.33% change	27,499	17,931	21,341	4,211	2,661	2,593	7,005	83,241
Incremental cost estimate	109,996	71,725	85,363	16,844	10,645	10,372	28,020	332,965

Based on this background and cost information, the University HR directors and the Council of Business Officers have recommended amending the Board’s policy as set forth below. The Council of Presidents is scheduled to review this recommendation at its September 15, 2021 meeting and, if in agreement, will then forward its recommendation to the Board’s Fiscal Affairs and Audit Committee that same day.

Proposed Policy Amendments – as presented by the University HR directors

....

h. Paid Parental Leave

Each state university shall provide for paid parental leave for eligible employees in accordance with this policy.

i. Eligibility

Employees who meet benefits eligibility requirements, as defined by the employing university, and who have been employed for twelve months with the state shall be eligible to receive paid parental leave following a qualifying event (e.g., birth or placement of a child for adoption (up to 6 years of age)), or placement of a foster child(ren) at any age, occurring after the effective date of this policy. Each state university may establish implementing policies, including definitions, and may require otherwise-eligible employees to provide relevant information and notice of their intent to use the leave in order for the employees to be eligible.

ii. Leave period

Each parent designated as the primary caregiver for purposes of this policy shall receive up to ~~six~~ eight weeks of paid parental leave, and each parent who is designated as the secondary caregiver for purposes of this policy shall receive up to ~~three~~ four weeks of paid parental leave. For part-time employees, the leave shall be pro-rated to their part-time appointment for the applicable time period. The fact that a multiple birth, ~~or~~ adoption, or placement occurs (~~i.e.~~ e.g., the birth, ~~or~~ adoption, or placement of twins) does not increase the length of paid parental leave for that event.

(1) If both parents are employees and eligible for paid parental leave, one employee must be designated the primary caregiver and one employee must be designated the secondary caregiver.

(2) In such instances, the paid parental leave may be taken concurrently, consecutively, 30 days in advance for FMLA qualifying events, or at different times within the 12-week period immediately following the qualifying event.

iii. Benefit

Paid parental leave under this policy shall be at 100% of the eligible employee’s regular rate of pay and, while using paid parental leave, employees continue to accrue vacation and sick leave, as well as all other regular benefits in accordance with applicable rules, regulations, Board policy and statutes.

(1) Academic year appointments. Paid parental leave only applies during periods when the employee is in paid status. Employees on academic year or less than 12-month appointments may not request or receive paid parental leave for periods when not in a paid status.

(2) Holidays. Official and observed holidays do not count against paid parental leave. Employees utilizing paid parental leave on an official or observed holiday shall receive holiday credit. Employees may be permitted to take leave of other types (i.e., sick leave and vacation leave) in addition to the ~~six~~ eight or ~~three~~ four weeks of paid parental leave, in accordance with other applicable Board and university policies.

(3) Timing. Paid parental leave must be taken within the 12 weeks immediately following the date of birth or date of placement for adoption of a child. For employees who assume placement of a foster child(ren), the ability to use paid parental leave will be limited each calendar year to a total of eight weeks for the primary caregiver and four weeks for the secondary caregiver. Such leave can be used for a single placement or for multiple placements. Each state university may determine whether employees will be permitted to take this leave intermittently or in a solid block of time within that 12 weeks. Any paid parental leave shall run concurrently with leave permitted under the Family Medical Leave Act (FMLA), if applicable.

iv. Paid parental leave under this policy is not transferrable and cannot be donated through a shared leave program or in any other way. Any amount of paid parental leave not utilized by the eligible employee in the 12-week period shall be forfeited.

v. Nothing in this policy shall be construed as prohibiting a state university from providing additional leave beyond that permitted under this policy, to the extent allowed by applicable rule, regulation, Board policy or statute, or from reassigning an eligible employee's duties while the employee is on paid parental leave.

vi. Each university shall implement the 2021 amendments to this policy on or before July 1, 2019 September 19, 2021, for qualifying events occurring after its effective date. ~~The effective date for the revision of this policy shall be July 1, 2019~~ ~~September 19, 2021~~. Employees represented by bargaining units where the contract requires meet and confer to implement this policy shall not be covered under this policy without ratification by the bargaining unit.

4. Act on Allocations of Educational Building Fund and Authorize Execution of Related Contracts – System

**Chad Bristow,
Director of Facilities**

Staff Recommendations

In support of the implementation phase of the Board's new facilities policy and capital renewal initiative, staff recommends the Board approve two allocations of funds, as identified below, as well as, approval of delegated authority to the President and CEO to execute an amendment to the original contract for additional services.

Background and Summary

The Board identified a goal to develop strategies for addressing deferred maintenance at the state universities in August 2019. Steady progress has been made toward that objective over the past 24 months. Two major studies to assess the condition and analyze the space utilization of hundreds of university facilities were completed in late 2020. The studies culminated in a foundational database (hosted by VFA Facility) that will serve as a consistent, systemwide source of information about the quality and status of state-owned, university facilities. In February, the Board introduced a new policy and adopted a new section of facilities policy in June 2021. In FY 2023 the first annual maintenance assessment will be required for all mission critical academic facilities. Implementation of the policy will require a significant amount of engagement and collaboration between the universities, Board office and consulting teams over the next 12 months to define processes, procedures, best practices, strategies and methods, target performance metrics and indicators, and offer recommendation to support and sustain the intent of the policy.

First, staff seeks approval of an allocation from the Educational Building Fund (EBF) to finance the cost for additional space utilization, management, and strategy development services provided by an external vendor in support of the state universities during the implementation phase of the Board's new facilities policy and capital renewal initiative. These services will be provided over the next 12 months. The proposed services will be executed as an addendum to the original Department of Administration contract between KBOR and Gould Evans, and in addition to Rickes Associates, an additional subconsultant (Joe Bilotta) will be joining the consulting team, bringing extensive strategic campus planning experience and insight. The proposed fee is a not to exceed amount of \$505,000 (including reimbursable travel expenses) and will be billed on an hourly time and expense basis. This additional support from consultants will facilitate the development of the Board's University Facilities Guidelines, which will serve as a comprehensive reference document to guide facilities planning, management and reporting moving forward.

Second, staff seeks approval of an allocation from the Educational Building Fund (EBF) to finance the cost for additional services for database assistance, training, and development of standard calculation and reporting templates during implementation phase of the Board's facilities policy in support of the capital renewal initiative provided by an external vendor in support of the state universities during the implementation phase of the Board's new facilities policy and capital renewal initiative. These services will be provided over the next 12 months. The proposed services will be executed as a purchase order on the existing agreement between KU and Gordian. The proposed fee is a not to exceed amount of \$92,000 and will be billed on an hourly time and expense basis. This additional support will facilitate the development of the Board's University Facilities Guidelines, which will serve as a comprehensive reference document to guide facilities planning, management and reporting moving forward.

The money requested to be used for the consultant services would come from available uncommitted money in the EBF. It will not be taken from the universities' FY 2023 EBF allocations approved by the Board of Regents in December 2020.

Third, staff seeks approval of delegation of authority for the Board President & CEO to execute the Gould Evans contract on behalf of the Board once it is negotiated and finalized, instead of bringing that contract before the Governance Committee for approval.

5. Act on Request for Exchange of Real Property – KU

The University of Kansas requests authorization to seek legislative approval for the exchange property with the KU Endowment Association on the Lawrence campus for Endowment property in Lawrence. There are three parcels of property on the Lawrence campus, totaling 7.232 acres, that KU proposes to exchange for one KU Endowment Association property (approximately 28.35 acres) adjacent to University property on West campus in Lawrence. Should the Board approve the request, KU will seek legislative approval for the exchange during the 2022 Legislative Session.

THE UNIVERSITY OF KANSAS PROPERTIES:

- 1) Wesley Building property - .50 acres – Appraised value = \$965,000
- 2) Future City of Lawrence transit hub site at the corner of Bob Billings and Crestline Drive. 3.082 acres – Appraised value = \$525,000
- 3) 21st and Iowa Street – The outlined parcel is approximately 40,000 square feet in the south eastern portion of the parcel that Simons and McCollum Halls are located in. This parcel is needed to facilitate the re-alignment of 21st Street and the signalization of the same. The appraisal was for a 3.65-acre parcel including the entire frontage of Iowa street, and yielded an appraised value of \$9.00 per square foot, or \$1,430,000. It was determined that the entire site was not needed to affect the street re-alignment, so a smaller parcel was developed for the exchange with a value of approximately \$360,000 at the same \$9.00 per square foot.

The total cost of the property that the University would exchange is...

Wesley Building	\$ 965,000
Transit Hub	525,000
21 st and Iowa	<u>360,000</u>
	\$1,850,000

THE KU ENDOWMENT ASSOCIATION PROPERTY:

Westbrooke Street Property – KU proposes to trade the properties listed above for one parcel of Endowment Association property on Westbrooke Drive that is of equal or greater value. The stipulated appraisal process indicates that the value of this property is \$1.50 per square foot.

KU Endowment proposes to exchange approximately 1,235,000 square feet at value of \$1,852,500.

In order to determine the value of the properties, the University requested the appointment of appraisers by the Kansas Department of Revenue, Property Valuation Division and were provided with a team of four appraisers to review the properties. The appraisers assigned to this project are Allen Valuation, Aul Appraisals, Keller Craig and Associates and Valbridge Property Advisors.

PROPERTY DESCRIPTIONS

Wesley Building Property – The University has been approached by Evan Scholars regarding acquisition of the property. Evan Scholars currently rents space from the Endowment Association for their scholarship recipients. If the property exchange is approved, KU Endowment would sell the property to Evans Scholars so that they could renovate it for the use of housing their scholarship recipients. The Endowment Association sales agreement would include a clause whereas Evans Scholars discontinues use of the property, the ownership of the property would

revert to the Endowment Association for the benefit of the University. Prior to the Evan Scholars interest, the University had planned to raze the structure to eliminate deferred maintenance cost (currently \$1,456,785), improve the overall FCI (current building FCI of 0.41) and reduce the space footprint (12,805 GSF reduction). The current occupants of the building are in the process of moving to a new space on campus that will help improve space utilization. This proposal would also save the University approximately \$400,000 in demolition costs.

Property description:

OREAD ADD BLK 4 S 23 FT LT 1 & ALL LT 2; ALSO THAT PART OF LOUISIANA ST ADJ TO SD LTS VAC 7-23-91 BK 459/1274; ALSO E 4 FT LT 11

City of Lawrence Transit Hub Site – The University and the City of Lawrence have looked at a variety of Transit Hub sites over the past seven years. The site at the corner of Bob Billings and Crestline has been selected for this project. The City of Lawrence would enter a long-term lease for this property. The University is proposing to trade this property to the Endowment Association so that Endowment can enter into a long term, low-cost lease with the City. At the end of the agreement, the property would remain in the control of KU Endowment for the benefit of the University. This site currently has the Maintenance and Surplus Property building on it. The City of Lawrence Transit Hub site would require land at the South East corner of Bob Billings Parkway and Crestline Drive including the western most portion of the Maintenance and Surplus Property Building. Prior to these discussions with the City, the University had no long-range plans for the west end of the facility. In approving this trade, the University will reduce deferred maintenance costs (currently \$289,548 for this portion of the building) and reduce KU’s space footprint (6,999 GSF reduction).

Property description:

COMMENCING AT THE NORTHEAST CORNER OF SAID NORTHEAST QUARTER; THENCE SOUTH 88° 07'24" WEST (THIS AND ALL THE FOLLOWING BEARINGS ARE BASED ON THE KANSAS STATE PLANE COORDINATE SYSTEM, NORTH ZONE 1983) COINCIDENT WITH THE NORTH LINE OF SAID NORTHEAST QUARTER, A DISTANCE OF 1174.02 FEET; THENCE SOUTH 01° 34'35" EAST, A DISTANCE OF 50.00 FEET TO A POINT ON THE SOUTH RIGHT-OF-WAY LINE OF BOB BILLING PARKWAY AS IT EXISTS TODAY, SAID POINT ALSO BEING THE POINT OF BEGINNING; THENCE SOUTH 01° 34'35" EAST, A DISTANCE OF 42.69 FEET; THENCE NORTH 88° 25'25" EAST, A DISTANCE OF 21.50 FEET; THENCE SOUTH 01° 34'35" EAST, A DISTANCE OF 135.00 FEET; THENCE SOUTH 88° 07'24" WEST A DISTANCE OF 553.36 FEET; THENCE SOUTH 75° 25'18" WEST, A DISTANCE OF 169.99 FEET; THENCE NORTH 14° 33'31" WEST, A DISTANCE OF 120.00 FEET; THENCE NORTH 01° 52'36" WEST, A DISTANCE OF 98.10 FEET TO A POINT ON SAID SOUTH RIGHT-OF-WAY LINE OF BOB BILLINGS PARKWAY; THENCE NORTH 88° 07'24" EAST COINCIDENT WITH SAID SOUTH LINE, A DISTANCE OF 724.96 FEET TO THE POINT OF BEGINNING.

21st and Iowa Street – This property becoming Endowment Association property will aid in the development of the KU Innovation Park and a development that the Endowment Association is undertaking on the corner of 21st and Iowa Street to increase the marketability of the Innovation Park. The primary purpose for this trade is a road realignment that will benefit both the Innovation Park and Endowment development.

Property Description:

(This site needs to be surveyed and a legal description developed.)

Westbrooke Street Property – In transferring an equal to or slightly higher valued amount of property on Westbrooke Street the University will acquire property that will adjoin existing University property. Currently the University owns the buildings and associated footprints along Westbrooke Street but does not own most of

the property in between and around the buildings. This would allow KU to stitch the properties together in a cohesive site and allow for future University development of this area.

Property Description:

95.06A 2-13-19 NW 1/4, LESS 2.5A IN SWCOR NW QR, LESS 5.12A D 271/587, LESS 19.19A D 438/503, LESS 0.423A D 619/996, LESS 0.279A D 619/997, LESS 0.27A D 619/998, LESS 12.856A D 271/588, LESS 8.947A PLATTED TO KUEA STORAGE FACILITY ADD FILED 09/21/2006 BK P 18/65, LESS 2-13-19 NW 1/4, LESS 2.5A IN SWCOR NW QR, LESS 5.12A D 271/587, LESS 19.19A D 438/503, LESS 0.423A D 619/996, LESS 0.279A D 619/997, LESS 0.27A D 619/998, LESS 12.856A D 271/588, LESS 8.947A PLATTED TO KUEA STORAGE FACILITY ADD FILED 09/21/2006 BK P 18/65, LESS 4.058A D 1024/4393, LESS D 1060/5423 104.277A, LESS THAT PART OF .771A TR D 1102/249 (U15540F & G SPLIT 2013) 4.058A D 1024/4393, LESS D 1060/5423 LESS A PORTION DESC AS; COM AT SW COR OF NW1/4; TH N88DEG08'30"E (BEARING BASED ON NAD-83 KS N ZONE STATE PLANE DATUM), COINCIDENT WITH S LN OF NW1/4 233.19FT TO SE COR LT2, ALVAMAR TER REPLAT AND PT OF BEG; TH N01DEG26'31"W COINCIDENT WITH E LN OF ALVAMAR TER REPLAT, KASOLD WATER TOWER ADD, AND STONELAND CT SUB, 367.14FT; TH N88DEG10'46"E 857.17FT; TH S01DEG49'14"E 366.56FT TO S LN OF NW1/4; TH S88DEG08'30"W COINCIDENT WITH S LN, 859.60FT TO PT OF BEG. (SPLIT 2020 U15540F)

6. Act on Request for New Tuition Rate – KSU, ESU, & WSU **Elaine Frisbie,
VP, Finance & Administration**

Summary

Kansas State, Emporia State and Wichita State Universities request authority to charge a reduced out-of-state tuition rate that is 150% of the resident tuition rate effective Fall 2022 to full-time, domestic, undergraduate students (first time freshmen or transfer) from the State of Illinois. This reduced rate would be available to students pursuing any undergraduate major and the initial eligibility criteria will be a 3.25 overall high school grade point average (GPA) and a composite score of 22 on the ACT (1100 SAT) for first time, full-time freshmen, and a 3.25 college GPA for new transfer students. The Universities request Board of Regents approval now so that they can market the discounted rates as they recruit for the Fall 2022 class.

Background

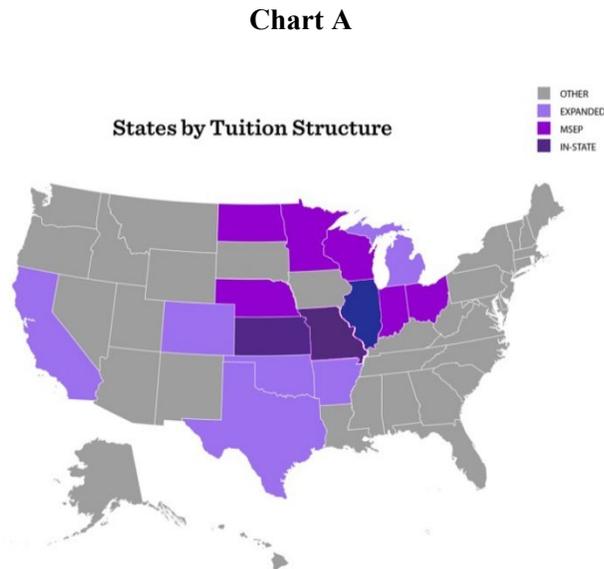
State law (K.S.A. 76-719) directs the Board of Regents to set tuition and fees at the state universities. Through the Midwest Student Exchange Program, or MSEP, Kansas State University offers a reduced tuition rate to all full-time, domestic, out-of-state undergraduate students (freshman or transfer) who reside in an MSEP participating state and who are pursuing any major. Prior to November 2018, MSEP eligibility was limited to select majors in K-State's Colleges of Agriculture and Engineering.

In June 2021 it was announced that Illinois no longer had any participating institutions in the Midwest Student Exchange Program. The absence of any participating institutions in MSEP moves the state into an inactive status for purposes of this program. The net result of this inactive status is that Illinois resident students will no longer be able to receive the MSEP discounted tuition rate at those non-Illinois institutions participating in the program. On June 23, 2021, the MSEP Council met and approved that the 2021-22 academic year was a transition period for Illinois students. Accordingly, new students from Illinois will be eligible to receive the MSEP discount for the Fall 2021 and spring 2022 semesters. Starting in Fall 2022, new students from Illinois will no longer qualify for the MSEP discount. Students who are Illinois residents attending out of state MSEP institutions will be grandfathered into their participation in the program if their enrollment is uninterrupted and continues to meet the MSEP participation requirements of the institutions they attend.

Kansas State University

In March 2019, K-State received approval to offer reduced tuition to residents of five additional states – Arkansas, California, Colorado, Oklahoma, and Texas. In February 2020, Michigan was removed from MSEP and KBOR approved Kansas State University to offer the reduced tuition to this state. Marketed as the Founders Non-Resident Merit Award, the recipients are charged a reduced rate that is 150% of the resident tuition rate and initial eligibility criteria is a 3.25 overall high school GPA and a composite score of 22 on the ACT (1100 SAT) for first time, full-time freshmen and 3.25 college GPA for new transfer students.

Chart A is a map of the remaining MSEP states and the reduced tuition (Founders Non-Resident Merit Award) states.



Rationale

Continuing to offer reduced tuition to full-time, domestic, undergraduate students (first time freshmen or transfer) from the State of Illinois offers many benefits to the students, institution, and State of Kansas.

Students from Illinois who have been considering K-State will be served without interruption. Students begin their college search early, with many deciding their next higher education destination early in their junior year of high school or term prior to their transfer. Students who have already expressed interest will have confidence in their anticipated tuition rate and financial plan.

As an institution, K-State will be able to maintain momentum in high potential recruitment markets, including Illinois. K-State’s Strategic Enrollment Management (SEM) plan includes a goal of increasing the enrollment of out-of-state students to 20% of the undergraduate population by 2025. Offering a reduced tuition rate is an attractive incentive for out-of-state students and maintaining consistency in the market is important to the relationships we are building.

Robust recruitment of out-of-state undergraduate students bolsters the Kansas economy in several ways. Upon graduation, these non-resident students increase the educated workforce upon which Kansas companies can draw. Out-of-state alumni provide many opportunities for students to seek internships and mentoring connections which further enhances the educational experience provided by the university. Oftentimes, these alumni networks provide a crucial link to their communities for recruitment efforts.

Illinois remains a high potential recruitment market based on:

- similar academic and demographic characteristics of current, successful K-State students;
- the limited educational capacity in these states to serve current resident populations for certain academic interests;
- compatible academic and career interests with current K-State offerings; and
- high concentration of K-State alumni.

Chart B provides additional detail on K-State’s undergraduate student enrollment from Illinois from Fall 2016 to Fall 2020. **Chart C** provides historical detail on the number of applicants, admits and enrolled students from Illinois.

Chart B

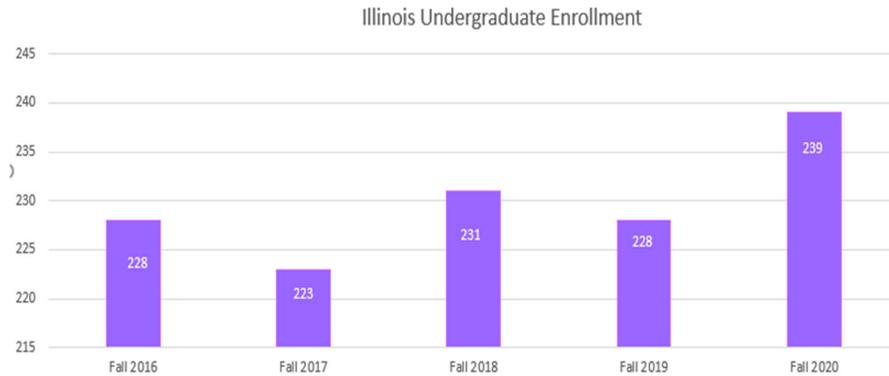
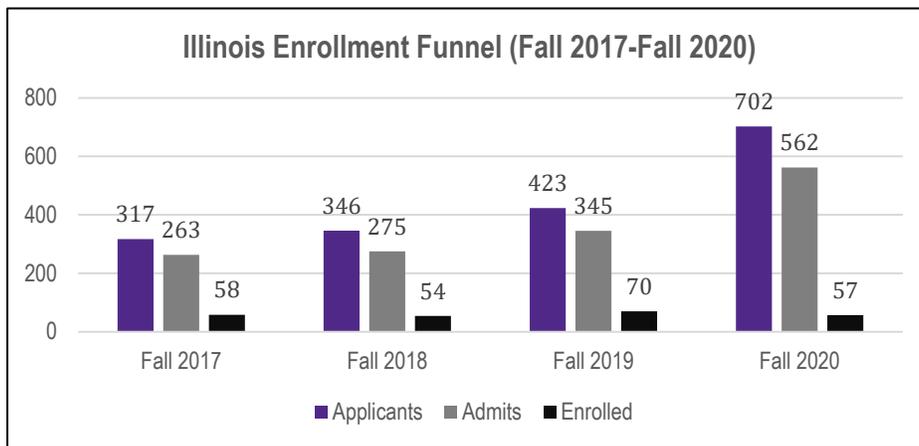


Chart C



Financial Impact

Kansas State’s proposal is designed to be net neutral to net gain in tuition revenue. Continuation of service to prospective students residing in Illinois offers KSU the opportunity to confirm anticipated tuition rate information and assist families with their financial planning without interruption.

Further, recent investments in marketing and recruitment efforts will have more opportunities to penetrate high potential markets when KSU’s messages regarding anticipated tuition rates remain consistent. K-State’s increased efforts to grow enrollments in strategic out-of-state geographies will benefit from time and consistency as they expand their reach, refine messages, and analyze where the institution is realizing the largest gains. With time and continued data driven execution of the strategic plan, KSU will grow enrollment, increase the geographic diversity of the student body, and increase tuition revenue.

EMPORIA STATE UNIVERSITY

Emporia State University (ESU) requests similar authority to expand its Neighbors in Education and Recruitment and Retention (NEARR) Program (charge a reduced out-of-state tuition rate that is 150% of the resident tuition rate) effective Fall 2022 to full-time, domestic, undergraduate students (first time freshmen or transfer) from the State of Illinois. This reduced rate will be available to students pursuing any undergraduate major at ESU and meeting the University's admission requirements. This excludes students who are participating in the Accelerated Online Programs. The University requests Board of Regents approval now so that the University can market the discounted rates as the University recruits for the Fall 2022 class.

Rationale

Students from Illinois who have been considering ESU will be served without interruption. Students begin their college search early, with many deciding their next higher education destination early in their junior year of high school or term prior to their transfer. Students who have already expressed interest will have confidence in their anticipated tuition rate and financial plan.

Currently, ESU has 15 students from Illinois, five of whom are MSEP students. Of those, ten are off-campus only and already qualify for a tuition rate of 150% of in-state tuition. Without approval of the new rate, the five MSEP students would have to pay non-resident rates beginning in FY 2023, which is 250% of ESU's in-state rate, which may jeopardize retention of those students. In FY 2021, ESU had 19 students from Illinois, of whom seven undergraduates received the MSEP waiver.

Financial Impact

ESU's proposal is designed to be net neutral to net gain in tuition revenue since Illinois students currently already pay 150% of in-state tuition under the MSEP program expiring for Illinois in FY 2023. Continuation of service to prospective students residing in Illinois offers ESU the opportunity to confirm anticipated tuition rate information and assist families with their financial planning without interruption.

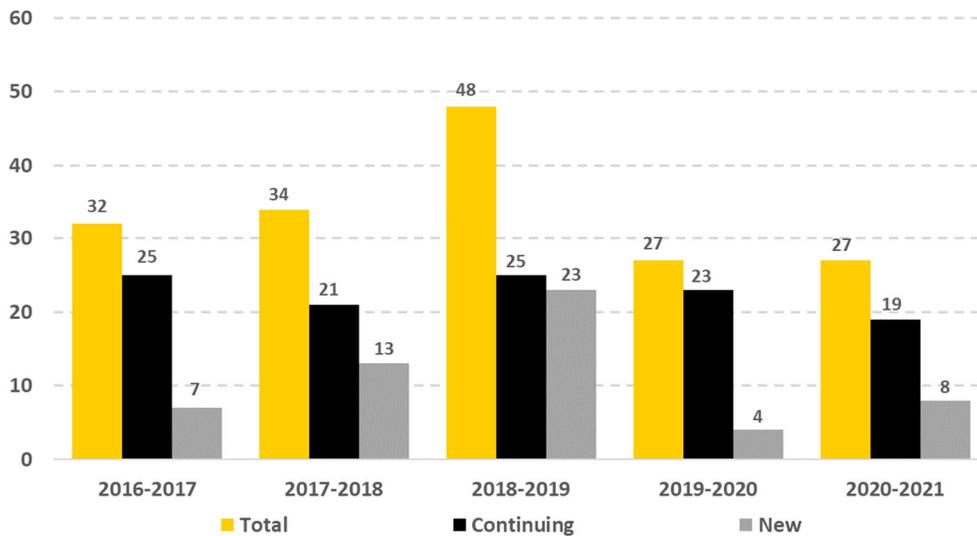
WICHITA STATE UNIVERSITY

Wichita State University requests authority to charge residents of Illinois the Shocker Select tuition rate – an already existing and approved program – of 150% of resident tuition effective for Fall 2022. Illinois would join Missouri, Texas and Oklahoma as part of this program. To match the structure for the other states, this program enhancement would apply to all residents of the State of Illinois enrolling at Wichita State regardless of their academic profile, major, and graduate or undergraduate status. Moving forward with approval now would allow the University the opportunity to incentivize and recruit students to enter Wichita State for Fall 2022 with the promise of this more affordable tuition rate.

Rationale

Students from Illinois who have been considering WSU will be served without interruption. Students begin their college search early, with many deciding their next higher education destination early in their junior year of high school or term prior to their transfer. Students who have already expressed interest will have confidence in their anticipated tuition rate and financial plan.

Distinct Headcount Enrollment by Academic Year
Illinois - Midwest Student Exchange



Financial Impact

Wichita State’s proposal is designed to be net neutral to a net gain in tuition revenue. Continuation of service to prospective students residing in Illinois offers WSU the opportunity to confirm anticipated tuition rate information and assist families with their financial planning without interruption.

7. Act on Proposed Expansion of Dependent/Spouse Tuition Scholarship Program -- KSU **President Myers**

Summary

Kansas State University seeks Board approval of an expansion of the Dependent/Spouse Tuition Scholarship Program to include employees on term positions with at least five years of service at the university. Board policy states each state university may implement a tuition assistance program for spouses and dependents of full-time employees. Specific parameters of the program and any subsequent changes must be approved by the Board in advance of implementation. Board staff have reviewed the proposed expanded program and recommends approval.

Background

Board policy II.D.1.g authorizes each state university to implement a tuition assistance program for spouses and dependents of full-time employees. The specific parameters of the program as it applies to each institution and any subsequent changes must be approved by the Board in advance of implementation.

The K-State Dependent/Spouse Scholarship Program provides dependents or spouses enrolled full-time in a degree terminating undergraduate program a scholarship equivalent of the regular, resident on-campus tuition rate for up to seven undergraduate course credits. Dependents or spouses enrolled in a degree terminating graduate or veterinary medicine program are eligible for a scholarship equivalent of the regular, resident on-campus tuition rate for three course credit hours as indicated by the student's degree program, graduate, or veterinary medicine.

Currently, only dependents or spouses of full-time (0.9 FTE or above), benefits eligible, regular appointment employees are eligible for the K-State Dependent/Spouse Scholarship Program. Regular appointments include all classified and unclassified appointments not designated as term. Term positions are generally meant to be temporary in nature, primarily due to the typically short-term characteristic of their position funding (private contracts or federal grants); however, some funding sources originally anticipated to be short-term in nature have been extended multiple times. Some employees on term appointments have been in their positions for an extended period, yet they are not eligible for the K-State Dependent/Spouse Tuition Scholarship Program under the current guidelines.

Summary of Expanded Program and Fiscal Impact

Kansas State University requests approval to expand its Dependent/Spouse Tuition Scholarship Program to include full-time (0.9 FTE or above) employees on term appointments with at least five years of service at the university. All regular appointment employees eligible for the program would remain eligible under the current guidelines regardless of years of service. The extended policy would be effective for the Spring 2022 term.

Expansion of the policy to include employees on term appointments is anticipated to impact approximately 35 employees. The additional cost to the university is approximately \$145,000.

C. Governance

Regent Harrison-Lee

1. Discuss Board Member Conflict of Interest Disclosure Statements and Act on Actual or Apparent Conflicts

**Julene Miller,
General Counsel**

Summary and Staff Recommendation

In accordance with Board policy, Regents have reported their actual and apparent conflicts of interest on forms provided to them by Board staff. A summary of those reports is before the Board for review and/or determination of whether any restrictions should be placed on the reported activities.

Staff recommends approving continued membership of Regents on the identified boards because service on the boards is either required by law, is not subject to the Board’s conflict of interest policy, or has been determined to be more beneficial to an institution than potentially harmful to the Board or the System. Board approval of continued service of these Board members on these boards should be conditioned on the members recognizing that their duty is first and foremost to the Kansas Board of Regents and that if any actual conflict does arise, they will take appropriate action to manage or remedy the conflict.

With regard to the contracts/transactions in which Regents have reported interests, staff recommends directing the involved Regents to excuse themselves from participating on behalf of the Board in matters involving or related to those contracts or transactions.

Background

Board of Regents policy governing Board member conflicts of interest calls for disclosure of certain transactional interests, memberships and affiliations, and provides that the Board will review the disclosures and make participation determinations at its September meeting.

Disclosure forms were provided to Board members prior to and at the July 2021 retreat for completion and return to the Board President and CEO. All forms have been completed, received and reviewed by President Flanders and the Board’s general counsel and will be reviewed by the Governance Committee at the Committee’s September 15 meeting. A summary of the disclosures (responses to any question answered in the affirmative) is provided below.

In accordance with Board policy, the Board is to now:

- Include the reported interests in the minutes of a Board meeting; and
- With regard to each reported membership or affiliation on a governing board or affiliated corporation, make a determination regarding the permissibility of accepting or continuing to serve in such capacity; and
- With regard to each contract or transaction, direct the involved Regent to excuse himself or herself from participating on behalf of the Board in actions involving that contract or transaction.

Memberships and Affiliations

The Board policy requires that the Board, together with the involved Regent, “make a determination regarding the permissibility of accepting or retaining such an appointment in accordance with the following guidelines:

“(i) If an independent observer, having knowledge of all the relevant circumstances, would reasonably conclude that the Board member has an actual or apparent conflict of interest in holding such a position, the Board member should not accept or retain the position;

“(ii) If, however, involvement by the Board member would bring compelling benefit to the institution, the Board may approve such involvement subject to any conditions the Board deems appropriate to assure both propriety and the appearance of propriety.”

The reported and known memberships and affiliations to be reviewed by the Board pursuant to the above-quoted provision, along with a description of the entity or activity and rationale to approve continued service of these Regents on these boards, are as follows:

1. One Regent will serve on the *governing* board of an institution that is *coordinated* by the Board:
 - Regent Schmidt will serve as the Kansas Board of Regents appointee to the Board of Regents of Washburn University pursuant to statutory requirement.

K.S.A. 13-13a04(a)(4) provides that one member of the Washburn University Board of Regents shall be a member of the Kansas Board of Regents. As this is a statutorily required appointment, it is not considered a conflict for purposes of the Board's policy.

2. One Regent has reported service for the *governing* board of a non-controlled *affiliated corporation* of an institution that is *governed* by the Board:
 - Regent Hutton serves as a member of the Board of Trustees of the Kansas State University Foundation, a non-controlled affiliated corporation of Kansas State University.

The Trustees of the Kansas State University Foundation elect members of the Board of Directors for the Foundation, and the Board of Directors serves as the governing body of the Foundation. Technically, service on the Board of Trustees is not subject to the Board's conflict of interest policy. Additionally, service on the board of an affiliated corporation that exists to raise and manage funds for its respective educational institution is generally in line with the Board's mission and goals and would be unlikely to constitute an actual conflict of interest for the Regent involved.

Staff recommends approving continued service of these Regents on these boards for the reasons stated. Board approval of continued service of these Board members on these boards and committees should be conditioned on each member's recognition that their duty is first and foremost to the Kansas Board of Regents and that if any actual conflict does arise, they will take appropriate action to manage or remedy the conflict.

Contracts or Transactions

Board policy states that "no member of the Board having such interest shall participate on behalf of the Board in the authorization of any such contract or transaction."

The contracts or transactions in which a Regent has reported a direct or indirect interest are as follows:

1. Three Regents have reported an Interest in an entity that has entered one or more contracts or transactions with one or more *institutions* that are *governed* by the Board:
 - Regent Hutton has an ownership interest and is CEO Emeritus and Director of a company (Hutton Construction) that has one or more construction contracts with Wichita State University, the University of Kansas, and Kansas State University, or their affiliated corporations. Ongoing projects that have been reported are renovations to the Memorial Stadium at K-State on behalf of the KSU Foundation and marching band, and a housing project at Kansas State University's Polytechnic campus in Salina.
 - Regent Kiblinger's spouse supervises student teachers for Pittsburg State University and Fort Hays State University in accordance with the Universities' routine arrangements for such services; a small stipend is paid for each student teacher supervised, with total compensation expected to be less than \$7,000 for the year.
 - Regent Ice has an ownership interest in a radio station (KACY in Arkansas City) that does some advertising for Cowley County Community College. Regent Ice is not involved in the management or operation of this station and thus has no direct involvement in the station's relationship with the

College. Regent Ice also has a one per cent ownership interest in a company (Rack Coach) that has a business relationship with a strength coach at Dodge City Community College. Regent Ice is not involved in the management or operation of Rack Coach, including its relationship with the College coach.

Staff recommends directing the reporting Regents to excuse themselves from participating on behalf of the Board in matters involving or related to these contracts or transactions. The Board of Regents would be asked to approve certain transactions related to construction on university/state property. The Board of Regents generally would not be asked to approve the appointment and/or compensation of student teacher supervisors for the state universities, or any activity surrounding a community college's advertising contracts or athletics personnel.

D. Other Matters

1. Act on Pittsburg State University Presidential Search Process

Regent Harrison-Lee

The Kansas Board of Regents establishes the process for selecting a state university chief executive office. Below is the Board's policy.

2 APPOINTMENTS

a Chief Executive Officer

iii Appointment Process

(1) The Board shall establish appropriate processes for the selection of university chief executive officers.

(2) The Board may appoint a search committee that reflects the variety of constituencies of the university and is consistent with the priorities of the institution's mission statement. This committee may include, but not necessarily be limited to, classified and unclassified staff, students, faculty, administration, alumni, community members, and members of the Kansas Board of Regents. The Board may invite nominations for the committee from elected leaders or representative organizations of the various constituencies, in cases where these exist. The search committee shall review and evaluate all applications and perform such other functions as are assigned by the Board.

(3) University chief executive officer searches may be national in scope, and shall be advertised in the appropriate venue(s) and conducted according to equal employment opportunity guidelines.

(4) Chief executive officer search process options may include, but are not limited to, the following:

(a) Committee-led searches in which the search committee conducts initial interviews and campus visits, assists the Board in its due diligence responsibilities associated with the review of final candidates, and forwards names of candidates to the Board for final interviews and selection;

(b) Board-led searches in which the Board conducts initial interviews, forwards names of candidates to the search committee for campus visits and search committee interviews, the search committee assists the Board in its due diligence responsibilities associated with the review of final candidates and forwards names of finalists to the Board for selection;

(c) Closed searches, which could either be Committee-led or Board-led, in which open campus visits are not conducted.

In determining the process to be utilized, the Board shall consider: (1) which strategy will likely lead to the most qualified candidates seeking nomination to and remaining in the pool; (2) the interests and benefits of including more campus constituencies in the process; (3) the timing of the process; and (4) other factors that impact the process.

- 2. Act on Request to Approve Granting an Honorary Degree – KSU President Myers**

Summary

Kansas State University requests approval of a nomination for an honorary doctorate degree to be conferred at the Graduate School Commencement on December 10, 2021.

- 3. Act on Request to Name a Building – WSU President Muma**

X. Adjournment

AGENDA

**KANSAS BOARD OF REGENTS
ACADEMIC AFFAIRS STANDING COMMITTEE
Wednesday, September 15, 2021
1:30 – 3:00 p.m.**

The Board Academic Affairs Standing Committee (BAASC) will meet in the Kathy Rupp Conference Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612, with non-members being offered a virtual option. Meeting information will be sent to participants via email, or you may contact arobinson@ksbor.org.

- I. Call to Order** Regent Kiblinger, Chair
- A. Roll Call and Introductions
- Student Liaisons:* Lucy Steyer, ESU Student Body President
Niya McAdoo, KU Student Body President
- University CAO's:* George Arasimowicz, ESU
Jill Arensdorf, FHSU
Charles Taber, K-State
Barbara Bichelmeyer, KU
Robert Klein, KUMC
Howard Smith, PSU
Julie Mazachek, Washburn
Shirley Lefever, WSU
- KBOR staff:* Daniel Archer, Vice President for Academic Affairs
Karla Wiscombe, Director
Samantha Christy-Dangermond, Director
Crystal Puderbaugh, Director
Jennifer Armour, Associate Director
Tara Lebar, Associate Director
Sally Edigar, Operations Associate
Amy Robinson, Executive Assistant
- B. Approve minutes from August 31, 2021 virtual meeting
- II. Discussion**
- A. Discuss Changing Board Policy Definition of the Baccalaureate Degree Daniel Archer
- III. Other Matters**
- A. Changes to SATC Performance Agreement Sam Christy-Dangermond
- B. Continue Discussion on Academic Program Information Daniel Archer
- C. Apply Kansas Update Tara Lebar
- D. Advantage Kansas Coordinating Council (AKCC) Update Regent Kiblinger
- E. Direct Support Professionals (DSP) Update Regent Schmidt
- IV. Suggested Agenda Items for November 2nd virtual meeting**
- A. Approve AY 2020 Performance Reports (continued)
- B. New Program Approvals
- V. Adjournment**

MINUTES

Board Academic Affairs Standing Committee MINUTES Tuesday, August 31, 2021

The August 31, 2021 meeting of the Board Academic Affairs Standing Committee (BAASC) of the Kansas Board of Regents (KBOR) was called to order by Regent Kiblinger at 9:00 a.m. The meeting was held through Zoom.

In Attendance:

Members:	Regent Kiblinger Regent Rolph	Regent Schmidt	Regent Winter
Staff:	Daniel Archer Amy Robinson April Henry Hector Martinez Marti Leisinger	Sam Christy-Dangermond Tara Lebar Cindy Farrier Julene Miller Natalie Yoza	Karla Wiscombe Renee Burlingham Diane Lindeman Lisa Beck
Others:	Adam Borth, Fort Scott CC Brenda Koerner, ESU Cindy Hoss, Hutchinson CC David Schmidt, USD 382 Greg Nichols, SATC Jason Sharp, Labette CC Jean Redeker, KU JoLanna Kord, ESU Kim Zant, Cloud County CC Lisa Blair, NWKTC Mark Watkins, Labette CC Mickey McCloud, JCCC Nora Hatton, PSU Sangki Min, FHSU Sharon Kibbe, Highland CC Stanton Gartin, SATC Tiffany Evans, Colby CC Elaine Simmons, Barton CC	Aron Potter, Coffeyville CC Caron Daugherty, FHTC Clayton Tatro, Dodge City CC Deanna Carpenter, Allen CC Heather Morgan, KACCT Janet Stramel, FHSU Jennifer Roberts, KU JuliAnn Mazachek, Washburn Laurel Littrell, K-State Lucy Steyer, ESU Mark Faber, FHSU Nick Stevens, KU Remy Lequesne, KU Sarah Robb, Neosho County CC Shawnee Hendershot, PSU Tanya Gonzalez, KU Tom Nevill, Butler CC John Masterson, Allen CC	Barbara Bichelmeyer, KU Chad Lawhorn, LJ World Cynthia Johnson, KU George Arasimowicz, ESU Howard Smith, PSU Jane Holwerda, Dodge City CC Jill Arensdorf, FHSU Jerry Pope, KCKCC Linnea GlenMaye, WSU Marlon Thornburg, Coffeyville CC Michelle Schoon, Cowley CC Niya McAdoo, KU Robert Klein, KUMC Scott Lucas, WSU Tech Shirley Lefever, WSU Taylor Crawshaw, Independence CC Tonya Ricklefs, Washburn

Regent Kiblinger welcomed the new members, Regent Rolph and Regent Winter. Roll call was taken for members and presenters.

Approval of Minutes

Regent Schmidt moved to approve the June 16, 2021 meeting minutes, and Regent Rolph seconded the motion. With no corrections, the motion passed.

AY 2020 Performance Reports

Sam Christy-Dangermond presented the AY 2020 Performance Reports for review, provided information on the performance funding process, and answered questions. Performance Agreement information can be found at https://www.kansasregents.org/academic_affairs/performance-agreements.

The Committee was presented performance reports from the following twelve institutions, each being recommended to receive 100% of any new legislative funding in July 2022 for which they are eligible based on achieving at least four out of six indicators:

- Allen Community College
- Barton Community College
- Dodge City Community College
- Fort Scott Community College
- Labette Community College
- Neosho County Community College
- Salina Area Tech College
- Wichita State University Campus of Applied Sciences
- Emporia State University
- Fort Hays State University
- University of Kansas & KU Medical Center
- Wichita State University

Institutional representatives provided a summary of their reports, and the Regents asked follow-up questions.

Regent Rolph moved to approve the twelve institutions to receive 100% of any new funding for which they are eligible in 2022. Following the second of Regent Schmidt, the motion passed unanimously through a roll call vote.

Academic Program Information

Daniel Archer discussed the Board's desire to continue evaluating degree programs to promote innovation and/or enhance cost-effectiveness. On page 58 of the agenda, Daniel provided six items the Board wanted to review.

Regent Kiblinger stated she would like more time to discuss these items in-depth. She would like to ensure the end goal is clear to all and is interested in hearing about the internal processes utilized by universities to evaluate programs. Regent Schmidt agreed, he would like to understand the amount of data universities will need to provide, what is currently tracked versus what they would need to create, and the amount of time required to obtain that data. Regent Kiblinger asked Daniel to provide an estimate of employee hours needed at each institution to provide the data and information requests at the next meeting. Regent Kiblinger noted BAASC might want to ask universities in the future to provide a short presentation on how they are looking at programs and making decisions. Regent Winter discussed the importance of having useful data to identify best practices to improve access. Daniel indicated staff could provide the information listed in the first four bulleted items listed in the agenda. Regents recommended they ask for a gold standard example for items five and six on the list of requested items. Regent Kiblinger stated they would consider asking for more information after a more extended discussion to determine what data already exists, what data they are trying to obtain, and the end purpose of the requested information. Regent Winter stated an important role of the Board is to ensure a provision of adequate resources. The public and legislature must be educated on how programs are reviewed internally and through the Board. This topic will be further discussed at the next meeting.

Discuss Changing Board Policy Definition of the Baccalaureate Degree

Daniel Archer provided information on proposed changes to the definition of the baccalaureate degree to improve the transfer of students from JCCC to the KU Edwards campus and other partnership agreements that may arise through expansion of the Transfer Policy Pilot project.

Regent Kiblinger asked what mechanisms are in place to ensure the full Board is aware of all partnership agreements. Daniel responded they could develop a follow-up report to BAASC after new relationships are formed and advising is in place. Regent Kiblinger noted it might take time for new partnership agreements to form fully. Still, she believes it is important to follow this process, potentially by additional language in the policy. Regents further discussed if this should be in policy or at the request of the Committee. There is already an annual report

required for the JCCC/KU Edwards Campus Pilot. The Committee agreed to have Daniel add additional language to require new agreements to report to BAASC. Daniel will make the changes and bring an updated policy back to the Committee at a subsequent meeting.

Adjournment

The next BAASC meeting is scheduled for September 15, 2021, at 1:30 p.m.

Regent Winter moved to adjourn the meeting, and Regent Rolph seconded. With no further discussion, the meeting adjourned at 10:36 a.m.

AGENDA

**Fiscal Affairs and Audit Standing Committee
Wednesday, September 15, 2021
1:30pm –3:00pm
Board Room
Kansas Board of Regents**

I. Old Business

- A. Approve minutes of June 16, 2021 committee meeting
- B. Follow up on issues raised during the teleconference call regarding FAA items on the Board's agenda and any other questions/clarifications

II. New Business

- A. Finalize and Adopt Committee Organization, Agenda and Work Plan
- B. Staff Overview of Board Policies Relevant to the Committee
- C. Receive KBOR Internal Audit
- D. Discuss Potential Board Policy Amendment for Students with Outstanding Balance
- E. Board Agenda Items under Fiscal Affairs
- F. Capital Renewal Initiative (standing item)
- G. Audits for committee review and discussion (standing item)
- H. Other Committee Business

III. Other Committee Items of Consideration

Next meeting dates:

- November 2** - 11:00 am, Agenda planning conference call
- November 17** - 10:15 am Committee Meeting, Emporia State University
- November 30** - 11:00 am, Agenda planning conference call
- December 15** - 10:15 am Committee Meeting, Board Office, Topeka

AGENDA

**Board Governance Committee
Wednesday, September 15, 2021
8:45 - 9:30
Kathy Rupp Conference Room**

- I. APPROVE MINUTES FROM June 16, 2021**
- II. REVIEW AND ADOPT AGENDA TOPICS/ SCHEDULE FOR THE YEAR**
- III. CONSIDER 2021-2022 GOVERNANCE COMMITTEE TOPICS**
 - A. GOV 22-06,** Review Board Member COI Disclosures and Make Recommendations to Address any Actual or Perceived Conflicts
 - B. GOV 22-08,** Review and Act on Campus Safety and Security Measures
 - 1. KSU request to waive enforcement of adequate security measure requirements for entrances for Bramlage Coliseum
 - 2. WSU request to amend campus concealed carry policy to comply with recent change in statute
 - C. GOV 22-10,** Review proposed revisions to Board policy not being worked by another Board Committee; policy for renaming campuses
 - D. GOV 22-03,** Oversee Rollout of Board Free Speech Guidance; Receive Certifications from State Universities
 - E. GOV 22-04,** Review CEO Search Process and Recommend Changes as Needed
 - F. GOV 22-09,** Consider Requests for Board President/CEO to Execute Board Contracts
 - 1. Contract for external management reviews of state universities
 - 2. Contract with ECSI for student loan billing services
 - G. GOV 22-02,** Monitor New Strategic Plan for the Higher Education System; Consider Proposed Update
- IV. NEXT MEETING DATES**
 - A.** November 17 (Board scheduled to meet in Emporia)
 - B.** December 15

MINUTES

GOVERNANCE COMMITTEE June 16, 2021 Minutes

The Kansas Board of Regents Governance Committee met on Wednesday, June 16, 2021. Regent Feuerborn called the meeting to order at 9:00 a.m. Proper notice was given according to law.

Members Present: Bill Feuerborn, Chair
Cheryl Harrison-Lee
Jon Rolph
Shelly Kiblinger

MINUTES

Regent Kiblinger moved to approve the minutes of May 19, 2021. Regent Rolph seconded, and the motion carried.

GED TESTING SERVICE CONTRACT

General Counsel Miller presented the fourth amendment to the GED Testing Service contract. In 2012, the Board office entered into a contract with GED Testing Service for the administration of the GED test in Kansas, which automatically renews annually. The long-term nature of this agreement has enabled the Board to keep pricing low for student test takers while utilizing the contractor designated in K.S.A. 74-32,263. General Counsel Miller stated the proposed amendment would allow for a \$6 per test increase in the cost to the student for use of the Online Proctoring service that allows students to take the test somewhere other than an approved testing center. It was noted that GED Testing Service has determined that the cost is higher with one-on-one testing and it is necessary to charge a higher rate for the Online Proctoring Testing. Regent Harrison-Lee moved to approve the execution of the contract amendment by the Board President and CEO. Regent Kiblinger seconded, and the motion carried.

BOARD MEMBER CONFLICT OF INTEREST DISCLOSURE

General Counsel Julene Miller presented an additional conflict of interest disclosure from Regent Hutton. Regent Hutton has an ownership and employment interest in, and his son is the majority stockholder and CEO of, a construction company (Hutton Construction) that has recently been awarded the design/build contract for the proposed new residence hall on the Kansas State University Polytechnic campus in Salina. General Counsel Miller noted that because this contract will be with the KSU Real Estate Fund, LLC, a supporting entity of the Kansas State University Foundation (which is an affiliated corporation of the University) rather than the University itself, Board policy does not require disclosure of the transaction. However, Regent Hutton disclosed it out of an abundance of caution. General Counsel Miller stated that this item is scheduled to be on the Board's agenda this afternoon for consideration and that staff is recommending the Board direct Regent Hutton to excuse himself from participating on behalf of the Board in matters involving or related to this disclosed interest. The Committee concurred with the staff's recommendation.

ADJOURNMENT

The Regent Feuerborn thanked the Committee members for their work this year and adjourned the meeting at 9:11 a.m.

AGENDA

**System Council of Presidents
Kansas Board of Regents
September 15, 2021
1:30 p.m.
Suite 530 and Zoom**

1. Approve minutes of June 16, 2021 meetings
2. Report from System Council of Chief Academic Officers: Dr. Mickey McCloud
3. Discuss advocating for the simplification of the FAFSA form: Vanessa Flipse, FHSU Financial Aid Director
4. Review the draft Board Goals for 2021-2022
5. Discuss the system impact of the Kansas Promise Scholarship Act
6. Other matters

MINUTES

**System Council of Presidents Kansas Board of Regents
June 16, 2021
10:15 a.m.**

Members present:

President Rick Muma, Wichita State University – Co-Chair; President Dennis Rittle, Cowley Community College– Co-Chair; Chancellor Douglas Girod, University of Kansas; President Tisa Mason, Fort Hays State University; President Jerry Farley, Washburn University; President Richard Myers, Kansas State University; President Steve Scott, Pittsburg State University; President Allison Garrett, Emporia State University; President Jim Genandt, Manhattan Technical College.

The meeting was convened at 10:15 a.m. by President Dennis Rittle – Co-Chair.

- I. Minutes from the May 19, 2021 meeting, moved by Chancellor Girod and seconded by President Muma, were approved with the below correction to item IV in the May minutes:
 - Seeing around a 91% ~~attrition~~ **retention** rate.

- II. Report from System Council of Chief Academic Officers: Erin Shaw
 - Dr. Erin Shaw announced her resignation and the subsequent reorganization at Highland Community College to fill her position. The Kansas Council of Instructional Administrators (KCIA) elected Mickey McCloud (JCCC) to fill Dr. Shaw’s seat. Dr. McCloud will co-chair the System Council of Chief Academic Officers and will be giving the monthly update next year. Dr. George Arasimowicz, the new Provost and Vice President of Academic Affairs at Emporia State University, introduced himself at the meeting.
 - Received a Transfer and Articulation Council (TAAC) update from Dr. Linnea GlenMaye. The subcommittees have been meeting to clarify policies and procedures. The new six courses for review in October have been submitted for preliminary approval. Went over a general timeline of how the transfer process system works.
 - Received an Open Educational Resources (OER) update. This year they sent out an OER initiative survey and 28 of the institutions participated. Many reported they have an OER working committee at their institution and have incentives or grants for OER options. In the fall a virtual OER conference will be held.
 - Discussed meeting modality in the fall and would prefer to have a hybrid model with zoom option available.

- III. Kansas Promise Scholarship Act Update: Blake Flanders
 - KBOR team has been working hard to make sure the Kansas Promise Scholarship Act gets up and running. They have been meeting with institutions about this and now have a page on KBOR website which includes a list of FAQs. The Kansas Promise Scholarship Act will be good for students and help with in-demand occupations. Still working through several provisions, such as the clawback provision, and what that could mean for students and institutions. Will continue meeting and having webinars about this.

- IV. Being no further business meeting adjourned at 11:34 am.

AGENDA

**Council of Presidents
Kansas Board of Regents
September 15, 2021
2:00 p.m. or adjournment of SCOPs
Suite 530 and Zoom**

1. Approve minutes of June 16, 2021 meetings
2. Discuss and act on recommendation to amend Board Policy on Paid Parental Leave: Mike Barnett
3. Report from Council of Chief Business Officers: Mike Barnett
4. Report from Council of Chief Academic Officers: Dr. Jill Arensdorf
5. Report from Council of Chief Affairs Officers: Dr. Joey Linn
6. Report from Council of Government Relations Officers: Joe Bain
7. Report from Council of Diversity Officers: Dr. Teresa Clouch
8. Report from University Staff Senate: Jennifer Whitmer
9. Other matters

MINUTES

Council of Presidents Kansas Board of Regents June 16, 2021

Members present:

President Rick Muma, Wichita State University – Chair; Chancellor Douglas Girod, University of Kansas; President Tisa Mason, Fort Hays State University; President Richard Myers, Kansas State University; President Steve Scott, Pittsburg State University; President Allison Garrett, Emporia State University.

1. Minutes from the May 19, 2021 meeting, moved by President Mason and seconded by President Myers, were approved.
2. Report from Council of Chief Academic Officers: Shirley Lefever
 - COCAO approved first readings for:
 - i. MS in Athletic Training – WSU
 - ii. MS in Materials Engineering – WSU
 - COCAO also approved requests for:
 - i. Name Change of Department of Slavic and Eurasian Languages & Literatures to Department of Slavic, German, and Eurasian Studies – KU
 - ii. Name Change of the BA in Slavic Languages & Literatures to BA in Slavic, German, & Eurasian Studies - KU
 - Received a Council of Faculty Senate Presidents report. They will welcome new Faculty Senate Presidents and discuss challenges and opportunities including legislative actions regarding Critical Race Theory. They voiced support for hybrid options for meetings.
3. Report from Council of Chief Business Officers: Werner Golling
 - Discussion about consideration of moving to another insurance carrier FM Global from our current provider MHEC-Zurich. Possibility of significant premium savings.
 - Discussed the July 27 budget workshop and preparations for this meeting.
 - Jeff Dewitt has agreed to complete Diane Goddard's term on the KBOR Retirement Plan Committee, if COBO supports his nomination to the Board. The COBO incoming chair for the Student Insurance Advisory Committee will be Diane Kuhlman.
 - Discussed the Capital Renewal Initiative and the draft Board policy.
4. Report from Council of Government Relations Officers: Zach Gearhart
 - SCOGRO focused on the planning for the upcoming SCOGRO retreat hosted by Fort Hays State University, the Promise Act, the federal Maintenance of Effort requirement and the waiver that is part of that issue as well as the SPARK process for the \$1.6B in federal funds that Kansas received in the most recent stimulus package.
5. Report from Council of Diversity Officers: Marche Fleming-Randle
 - The annual report will be available June 30 and will include goals for the upcoming year.
 - The Tilford conference will be held on October 18 at the University of Kansas.
 - Introduced Dr. Clouch at FHSU, the next chair of Council of Diversity Officers.
6. Title IX Workgroup Annual Report: Sara Zafar, Title IX Coordinator, WSU
 - The Title IX working group normally meets quarterly, but for the fall semester they met every two weeks due to the new Department of Education Title IX Regulations. The more frequent

meetings allowed for better collaboration between institutions when it came to updating policies and procedures to align with the new regulations.

- Biggest change was the live hearing process. Lots of collaboration and resource sharing between institutions around this.
- Met with the General Counsel group to discuss collaboration of Title IX resources.
- In January 2021 the group scaled back to meeting once per month. Due to Covid, Title IX reports were down at each institution. Still undecided what meetings will look like in the future. Agreed to meet every other month starting in July, probably virtually.
- Possible we could see changes to Title IX regulations again under the Biden administration and would need to meet more often.

7. Being no further business meeting adjourned at 10:55 a.m.

CURRENT FISCAL YEAR MEETING DATES

Fiscal Year 2022

Board of Regents Meeting Dates

July 27-29, 2021

September 15-16, 2021

November 17, 2021 (ESU)

December 15-16, 2021

January 19-20, 2022

February 16-17, 2022

March 16-17, 2022

April 20, 2022 (FHSU)

May 18-19, 2022

June 15-16, 2022

Agenda Material Due to Board Office

August 25, 2021 at noon

October 27, 2021 at noon

November 23, 2021 at noon

December 29, 2021 at noon

January 26, 2022 at noon

February 23, 2022 at noon

March 30, 2022 at noon

April 27, 2022 at noon

May 25, 2022 at noon

MEETING DATES FOR FY 2023

Fiscal Year 2023

Meeting Dates

July 15-27, 2022 – Budget Workshop/Retreat

September 14-15, 2022

October 19-20, 2022

November 16-17, 2022

December 14-15, 2022

January 18-19, 2023

February 15-16, 2023

March 15-16, 2023

April 19-20, 2023

May 17-18, 2023

June 14-15, 2023

COMMITTEES (2021-2022)

Cheryl Harrison-Lee, Chair
Jon Rolph, Vice Chair

Standing Committees

Academic Affairs

Shelly Kiblinger – Chair
 Jon Rolph
 Allen Schmidt
 Wint Winter

Fiscal Affairs and Audit

Mark Hutton – Chair
 Bill Feuerborn
 Carl Ice
 Cynthia Lane

Governance

Cheryl Harrison-Lee – Chair
 Bill Feuerborn
 Jon Rolph

Regents Retirement Plan

Cheryl Harrison-Lee – Chair

Board Representatives and Liaisons

Education Commission of the States	Cheryl Harrison-Lee
Postsecondary Technical Education Authority	Mark Hess Keith Humphrey Mike Johnson Rita Johnson
Midwest Higher Education Compact (MHEC)	Allen Schmidt
Washburn University Board of Regents	Allen Schmidt
Transfer and Articulation Advisory Council	Shelly Kiblinger
Governor’s Education Council	Allen Schmidt
Advantage Kansas Coordinating Council	Cynthia Lane Shelly Kiblinger